

**Ridgway Town Council
Workshop Meeting Agenda
Thursday, November 21, 2024**

Pursuant to the Town's Electronic Participation Policy,
the meeting will be conducted both in person and via a virtual meeting portal. Members of
the public may attend in person at the Community Center, located at **201 N. Railroad
Street, Ridgway, Colorado 81432**, or virtually using the meeting information below.

Join Zoom Meeting

<https://us02web.zoom.us/j/83734906199?pwd=tqXdbtjkwtfjyhfeutCzQi8eB5YG6r.1>

Meeting ID: 837 3490 6199

Passcode: 999748

Dial by your location

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5:30 p.m.

ROLL CALL Councilors Kevin Grambley, Polly Kroger, Beth Lakin, Terry Schuyler, Josey Scoville, Mayor Pro Tem Russ Meyer and Mayor John Clark

BUDGET WORKSHOP

1. Overview of Budget Adoption Process
 - a. Town Charter – Article IX Finance
 - b. Timeline
 - c. Budget Approach

2. Overview of Proposed 2025 Fiscal Year Budget
 - a. Financial Overview
 - b. Follow-up on any Council directions or requests
 - c. Council discussion and public comment

3. Direction on 2025 Community Grant Program Awards, as Recommended by the Ad Hoc Review Committee

4. Review and direction on Draft 2025 Strategic Plan

ADJOURNMENT

AGENDA ITEM #1

TOWN COUNCIL BUDGET WORKSHOP

November 21, 2024



AGENDA

- 1. Overview of Budget Adoption Process**
- 2. Overview of Proposed 2025 Fiscal Year Budget**
 - Financial Overview**
 - Follow-up on any Council directions or requests**
 - Finalization of Capital Projects and special projects for 2025**
 - Council discussion and public comment**
- 3. Direction on 2025 Community Grant Program Awards, as recommended by the Ad Hoc Review Committee**
- 4. Review and direction on Draft 2025 Strategic Plan**



PURPOSE OF THE BUDGET DOCUMENT

Meets legal requirements (deficit spending not allowed per state budget law)

States projected revenues and expenditures

Prioritizes objectives and establishes a work plan for the fiscal year



BUDGET ADOPTION PROCESS

The Charter of the Town of Ridgway

Article IX - FINANCE

9-4: Budget.

(A) The Town Council shall cause the preparation of a proposed annual budget by the first regular Council meeting in October of each year for the next fiscal year.

(B) The budget shall contain at a minimum the following information:

(1) Detailed revenues, expenditures and balances for each fund and account for

(a) the prior fiscal year,

(b) the adopted budget for the current fiscal year,

(c) the estimated actual revenues and expenditures for the current year and

(d) the budget year.

(2) Prior to the adoption of the budget, a public hearing shall be held, notice of which shall be posted and published once in a newspaper of general circulation within the Town at least 15 days prior to the hearing.

(3) Prior to adoption of the budget, the Council may amend the proposed budget as appropriate.

(4) The budgeted expenditures shall be balanced by budgeted revenues, which may include fund balances and reserves.

(5) The Council shall adopt the budget by the minimum vote of 4 members of Council by resolution prior to December 15.

Adoption of the budget shall constitute the appropriation of the budgeted expenditures by fund.



BUDGET ADOPTION PROCESS

Timeline

August 1, 2024: Application Materials for 2025 Community Grant Program made available

August 19 – September 13, 2024: Meetings with Town staff

September 16, 2024: Deadline for 2025 Community Grant Program Applications

October 9, 2024: Draft 2025 Fiscal Year Budget Submitted/Introduced to Council

October 12, 2024: Council Budget Retreat

November 12, 2024: Funding Recommendations for 2025 Community Grant Program made by Ad Hoc Review Committee

November 13, 2024: Council Budget Hearing

November 21, 2024: Council Budget Workshop

December 11, 2024: Council Budget Hearing

- Adoption of 2025 Fiscal Year Budget, including Capital Projects Plan and 2025 Strategic Plan
- Approval of Resolution Certifying Mill Levy



BUDGET ADOPTION PROCESS

Budget Approach

1. Balance core operation expenses with conservative revenue projections
2. Ensure long-term fiscal stability
3. Provide for the delivery of quality services and maintain an enhanced service delivery
4. Establish reserves necessary to meet known and unknown future obligations.



DRAFT 2025 FISCAL YEAR BUDGET – FINANCIAL OVERVIEW

General Fund

Projected Beginning Fund Balance - \$5,024,782

Projected Total General Fund Revenues - \$3,494,758

Projected Total Available Resources - \$8,519,540

Projected Total General Fund Expenditures - \$4,903,849

Projected Ending General Fund Balance - \$3,468,576



OPERATION RESERVES

3% Emergency Reserve (required by TABOR)

Additional Fund Balance

Reserve	
3% TABOR Emergency Reserve	\$ 147,115.00
Additional Fund Balance	\$ 3,468,576.00
TOTAL	\$ 3,615,691.00
General Fund Expenditures	\$ 4,903,849.00
Reserve % of General Fund Expenditures	73.73%



DRAFT 2025 FISCAL YEAR BUDGET – FINANCIAL OVERVIEW

Water Enterprise Fund

Projected Beginning Fund Balance - \$1,993,073

Projected Total Water Fund Revenues - \$863,100

Projected Total Available Resources - \$2,856,173

Projected Total Water Fund Expenditures - \$1,121,743

Projected Ending Water Fund Balance - \$1,734,430



DRAFT 2025 FISCAL YEAR BUDGET – FINANCIAL OVERVIEW

Sewer Enterprise Fund

Projected Beginning Fund Balance - \$1,923,732

Projected Total Sewer Fund Revenues - \$464,600

Projected Total Available Resources - \$2,388,332

Projected Total Sewer Fund Expenditures - \$872,157

Projected Ending Sewer Fund Balance - \$1,516,175



PERSONNEL

Personnel expenditures across all three funds equals approximately 32.5% of total 2025 expenditures.

New personnel budgeted for 2025:

- Full-time Public Works Maintenance Operation position (+1.0 FTE)
- Community Initiatives Facilitator role will increase to full-time (+0.5 FTE)

The Town is looking to hire a regular, full-time Administrative Assistant position to overlap with Karen Christian before she retires in late February.

The Town is looking to hire a regular, full-time Executive Assistant position. This position has been reclassified from the Administrative Assistant position most recently held by Becky Schmitz.

Funds are budgeted in 2025 for three full-time seasonal Parks positions.



REVENUE PROJECTIONS AND TRENDS

Sales Tax: \$1,350,000 (proposed) is a 1.88% increase from 2024 Adopted Budget, 19.9% decrease from 2023 Actual

Proposed Sales Tax revenue is \$385,000 under the Estimated Year End 2024 Budget and \$25,000 over the 2024 Adopted Budget



REVENUE PROJECTIONS AND TRENDS

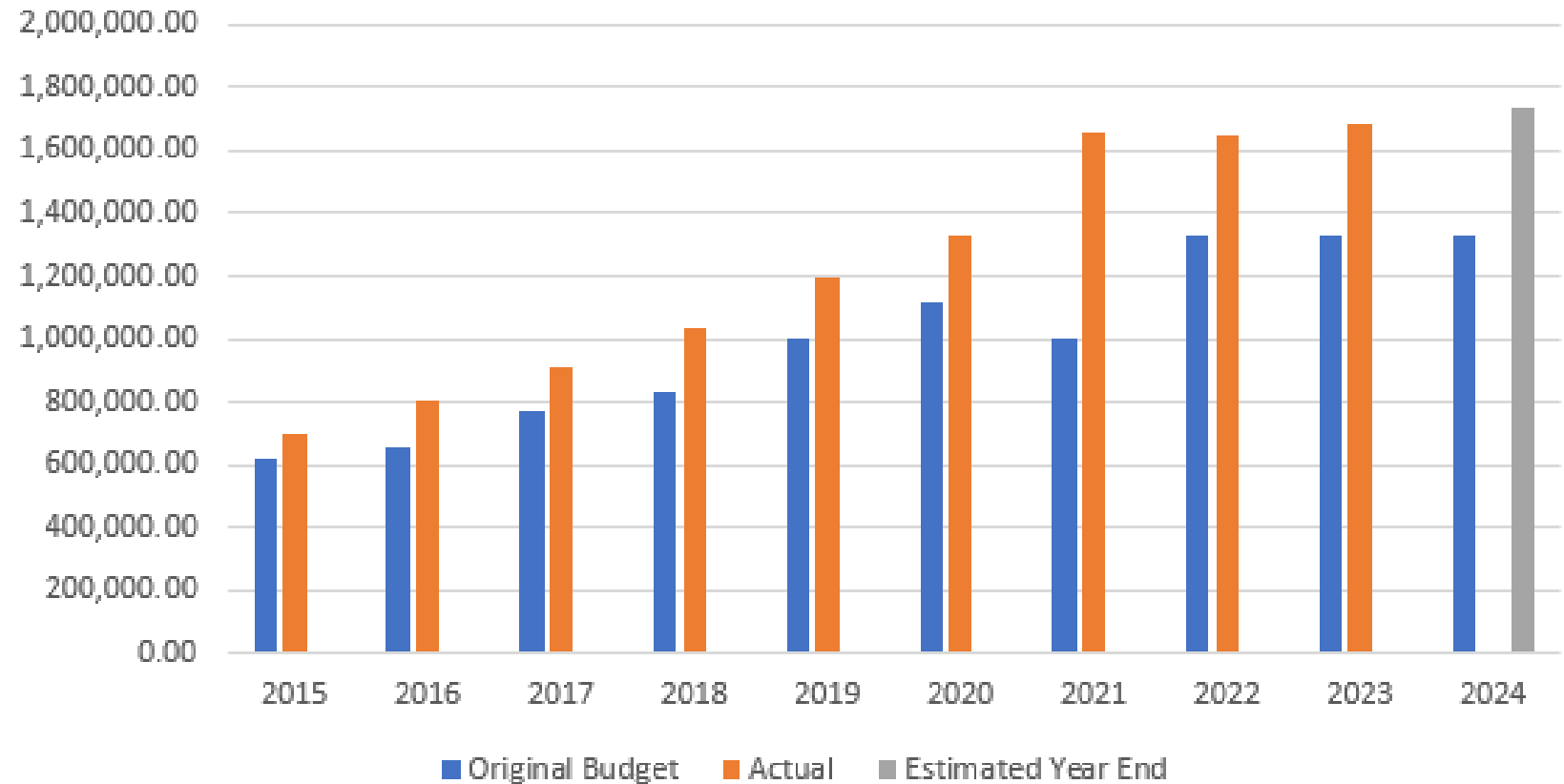
Greg Sobetski, Chief Economist with the Colorado Legislative Council, presented an Economic and Revenue Forecast for Colorado in September 2024. Colorado General Fund revenue in FY2024-25 is expected to decrease by 1.8 percent compared to FY2023-24. The General Fund is expected to end FY2024-25 with a 12.7 percent reserve, \$370.8 million below the statutory reserve requirement. General Fund revenue in FY2025-26 is expected to grow 6.1 percent, roughly in line with its historical trend growth rate.

The U.S. economy continues to emerge from a tense period during which runaway inflation resulted in higher interest rates and borrowing costs, thereby slowing overall economic activity. Despite these headwinds, the U.S and Colorado economies continued to expand through the first half of this year. While consumer contributions have slowed, household spending remains at resilient levels, buoying businesses even in the face of high interest rates. Slowing employment growth paired with cooling inflation has paved the way for the Federal Reserve to begin monetary policy easing, with interest rate cuts taking place in September 2024. Taken together, current indicators suggest that the U.S. economy is maintaining an average or slightly below average pace of expansion, converging toward expectations for a slowdown in growth.

Receding inflation and interest rate reductions will boost growth, while deteriorating household balance sheets and will raise headwinds for consumers that continue to battle persistently high prices on services and certain goods. Colorado's economy has modestly outperformed the nation's through the first half of 2024, with comparable employment growth, higher income growth, and lower inflation. In 2025, Colorado is expected to maintain higher employment and income growth, paired with a lower unemployment rate than the U.S.; however, the forecast projects higher inflation for Colorado as the 2024 deflation in some components wanes.



Sales Tax Revenues vs. Original Budget



PROJECT LIST (items mentioned during Budget Retreat or discussed after but not yet included in 2025 Budget and Strategic Plan)

- Reevaluate fee schedule for use of Athletic Park Pavilion Concession Area
- Research and evaluate increases to stipend for Mayor and Council members
- Survey and further the steps for vacating undeveloped section of N. Elizabeth St. right-of-way
- Design and construct sidewalk on Clinton St. near Ridgway Elementary School
- Develop and implement a “zero or low waste plan” for Town-sanctioned special events
- Purchase of a parcel (i.e., land banking) for affordable housing or facility needs
- Explore establishment of an “open container zone/entertainment district” (Clinton St. from Lena St. to Laura St.)
- Upgrade electric vehicle charging stations in Hartwell Park
- Evaluate whether to reduce the terms for Planning Commission members
- Resurface the tennis courts in the Athletic Park (added to 5 -Year CIP)
- STR compliance activity and enforcement assistance
- Funding for Telluride Foundation’s “Workforce Home Ownership” Initiative

AGENDA ITEM #2

GENERAL FUND						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
	BEGINNING FUND BALANCE	3,485,267			4,356,548	5,024,782
ACCOUNT #	REVENUES					
	TAXES					
400GOO	Property Tax	345,788	529,856	502,397	529,356	552,256
4001GOO	Property Tax - Bond Repayment	-66	0	0	0	0
4002GOO	Property Tax - State Backfill		28,797	30,946	30,946	
401GOO	Penalties & Interest - Property Tax	1,297	500	510	1,000	1,000
402GOO	Delinquent Property Tax	0	100	0	0	100
403GOO	Sales Tax	1,685,587	1,325,000	955,648	1,735,000	1,350,000
404GOO	Sales Tax - Food for Home Consumption	105,262	105,000	50,389	105,000	105,000
405GOO	Sales Tax - Capital Improvement Fund	311,767	227,652	179,527	310,000	235,000
4051GOO	Sales Tax - Cap Imprv-Food Home Consumptn	25,493	21,005	10,080	20,500	20,500
406GOO	Penalties & Interest - Sales & Lodging Tax	22,653	20,000	9,086	17,500	20,000
407GOO	Lodging Tax	139,012	200,000	50,984	129,500	100,000
4071GOO	Lodging Tax - Affordable Housing Fund			32,200	110,000	100,000
408GOO	Specific Ownership Tax	33,870	35,000	26,243	38,750	35,000
409GOO	Utility Franchise Tax	56,005	60,000	43,829	53,429	60,000
410GOO	Excise Development Tax	85,500	13,500	0	4,500	31,500
	TOTAL	2,812,168	2,566,410	1,891,839	3,085,481	2,610,356
	INTERGOVERNMENTAL					
411GOO	Highway Users	66,188	60,895	40,097	68,000	65,000
412GOO	Motor Vehicle Fees	6,880	6,000	4,194	6,500	6,000
413GOO	Cigarette Tax	4,189	2,500	1,232	2,400	2,400
414GOO	Conservation Trust Fund (Lottery)	18,026	20,000	8,423	16,675	18,000
415GOO	Grants - general	715,955	40,000	46,912	51,912	74,200
416GOO	Road & Bridge Apportionment	30,058	47,743	45,936	45,936	47,878
417GOO	Mineral Lease & Severance Taxes	109,062	50,000	0	63,716	60,000
	TOTAL	950,358	227,138	146,794	255,139	273,478
	LICENSES, PERMITS & FEES					
420GOO	Building Permits	147,728	110,000	121,895	129,000	80,000
421GOO	Liquor Licenses	6,014	3,500	5,510	8,300	4,600
422GOO	Sales Tax Licenses	20,475	22,000	3,250	20,500	20,500
430GOO	Marijuana Facility Licenses	14,000	12,000	3,000	12,000	12,000
423GOO	Planning Applications	4,950	5,000	7,775	8,500	5,000
424GOO	Excavation/Encroachment Permits	5,950	4,500	4,400	4,650	4,000
425GOO	Refuse Collection Fees	191,318	197,000	122,910	210,000	210,000
427GOO	USPS Rental Fees	8,642	8,642	5,869	8,894	9,074
428GOO	Parks, Facility & Rights of Way User Fees	4,300	6,500	4,803	6,200	6,500
429GOO	Permits - other (signs, etc)	535	1,000	550	700	1,000
431GOO	Short Term Rental Licenses	11,100	6,000	3,700	6,400	12,800
	TOTAL	415,012	376,142	283,662	415,144	365,474
	FINES & FORFEITURES					
435GOO	Court Fines	7,863	7,500	4,458	5,700	7,500
	TOTAL	7,863	7,500	4,458	5,700	7,500
	REIMBURSABLE FEES					
440GOO	Consulting Services Reimbursement	81,400	65,000	49,068	73,000	60,000
441GOO	Labor & Documents Reimbursement	595	1,000	204	650	1,000
442GOO	Bonds & Permits Reimbursement	9,960	7,500	2,532	3,500	7,500
443GOO	Mosquito Control Reimbursement	8,000	8,000	0	8,000	8,000
444GOO	Administrative Reimbursement	8,384	6,000	7,861	10,000	7,500
	TOTAL	108,339	87,500	59,665	95,150	84,000
	MISCELLANEOUS					
450GOO	Donations - general (Parks & Marshal)	2,550	2,500	2,520	2,520	2,500
451GOO	Sales - other (copies, equip sales, misc)	10,427	250	35	125	250
452GOO	Credits & Refunds - general	14,460	8,500	5,062	26,500	8,500
453GOO	Other - general (T/Clerk&Marshal fees)	2,441	1,203	1,451	1,911	2,200
454GOO	Special Events (festivals,concerts,movies)	97,591	55,000	28,163	72,711	50,000
459GOO	Donations - FUSE Committee	7,910	6,500	1,050	7,500	8,000
455GOO	Interest Income	178,574	35,000	124,444	247,000	75,000
456GOO	Investment Income	12,532	5,000	6,798	13,700	7,500
	TOTAL	326,485	113,953	169,523	371,967	153,950
	TOTAL GENERAL FUND REVENUES	4,620,225	3,378,643	2,559,346	4,228,581	3,494,758

GENERAL FUND						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
	TOTAL AVAILABLE RESOURCES	8,105,492	3,378,643	6,044,613	8,585,129	8,519,540

GENERAL FUND						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	ADMINISTRATIVE SERVICES					
	PERSONNEL					
500GOO	Administrative Wages	506,694	609,667	316,710	600,000	760,000
509GOO	Council Compensation	22,800	22,800	11,400	22,800	22,800
510GOO	Planning Commission Compensation	17,200	17,400	8,700	17,400	17,400
501GOO	Employer Tax Expense	42,988	49,715	25,717	49,000	61,300
502GOO	Health Insurance	73,693	112,896	49,581	90,727	127,204
503GOO	Retirement Fund	16,464	24,387	9,190	26,342	27,752
504GOO	Workers Compensation Insurance	2,200	2,350	18	1,000	2,200
	PROFESSIONAL SERVICES					
511GOO	Town Attorney	36,700	60,000	1,428	40,000	60,000
512GOO	Auditing Services	7,250	7,500	8,000	8,000	8,000
514GOO	Consulting Services	2,176	6,500	2,502	3,000	150,000
556GOO	IT Services	18,956	20,160	12,436	20,000	20,000
513GOO	Planning Consulting	79,620	105,000	59,188	115,000	66,000
515GOO	County Treasurer Services	6,910	11,000	11,642	12,150	14,000
519GOO	Contractual Services	115,046	145,000	61,372	115,000	133,000
538GOO	Sales Tax On-Line Filing Services	17,396	17,000	10,997	18,700	20,393
516GOO	Refuse Collection Franchise	173,323	197,000	139,559	209,700	210,000
	ADMINISTRATIVE EXPENSE					
520GOO	Insurance (Property & Casualty)	15,050	22,500	11,279	17,350	18,613
521GOO	Conferences, Workshops & Training	3,591	4,000	789	2,000	12,500
522GOO	Dues & Memberships	3,134	3,000	2,535	3,100	3,500
523GOO	Council/PComm - Conferences & Training	2,217	2,500	219	2,140	2,500
524GOO	Reimbursable Bonds & Permits	9,554	10,500	3,540	10,000	7,500
525GOO	Unemployment Tax	2,475	2,800	1,235	1,235	1,680
526GOO	Life Insurance (for all funds)	528	1,500	842	1,500	1,600
527GOO	Personnel - Recruitment/Testing	2,730	4,000	3,450	3,450	3,000
536GOO	Wellness Program	13,078	23,100	6,499	16,500	19,600
528GOO	Other - admin.	373	1,000	11	11	4,000
	OFFICE EXPENSE					
540GOO	Printing & Publishing	1,337	1,000	408	750	1,000
541GOO	Office Supplies	3,443	7,500	3,842	7,500	7,500
542GOO	Utilities	1,509	2,000	1,170	2,000	2,000
543GOO	Telephone	1,705	2,000	1,206	1,800	2,280
544GOO	Elections	3,463	2,500	87	87	2,500
530GOO	Computer	1,141	2,900	400	600	1,000
545GOO	Janitorial Services	3,524	5,000	3,294	5,500	5,000
546GOO	Council/Commission - Materials/Equipment	961	1,000	1,658	1,700	1,000
547GOO	Records Management	0	500	0	0	3,000
548GOO	Office Equipment - Leases	2,447	3,200	2,013	2,890	3,200
549GOO	Office Equipment - Maintenance/Repairs	0	500	0	0	500
550GOO	Filing Fees/Recording Costs	164	500	499	525	500
551GOO	Postage - general	473	1,500	377	750	1,000
552GOO	GIS Mapping - admin	811	9,800	595	868	9,800
553GOO	Meetings & Community Events	7,598	10,000	1,422	10,000	15,000
537GOO	Bank & Misc. Fees & Charges	2,344	3,250	1,414	2,700	3,000
	COMMUNITY & ECONOMIC DEVELOPMENT					
529GOO	Tourism Promotion - Allocated from Lodging Tax	93,523	100,000	48,732	113,337	100,000
5075GO1	Region 10	1,394	1,464	1,464	1,464	1,500
531GOO	Community Outreach	2,754	4,000	2,124	3,500	4,000
532GOO	Creative & Main Street Programs - FUSE Commitment	29,176	60,000	23,032	55,000	60,000
533GOO	Economic Development	973	2,500	1,019	1,019	2,500
535GOO	Affordable Housing	91,489	100,000	34,505	41,000	100,000
781POO	Events and Festivals	120,900	135,000	100,836	113,000	145,000
557GOO	Grants - pass thru to other agencies	712,500	37,500	37,500	37,500	0
559GOO	Regional Transportation Service	33,188	35,000	0	0	35,000
595GOO	Electric Vehicle Charging Station	3,330	3,000	2,520	5,000	5,000

GENERAL FUND						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
	VEHICLE EXPENSE					
560GOO	Gas & Oil	482	350	79	200	350
561GOO	Vehicle Maintenance & Repair	1,088	750	0	0	750
	CAPITAL OUTLAY					
571GOO	Office Equipment Purchase	2,583	20,000	6,359	9,500	45,000
572GOO	Property Purchase	11,991	80,000	5,670	25,000	80,000
	DEBT SERVICE					
591GOO	RAMP Bond	118,112	119,776	9,888	119,776	116,686
	COUNCIL INITIATIVES					
5010GO1	Uncompahgre Volunteer Legal Aid	3,000	3,000	0	3,000	3,000
5015GO1	Partners Program	1,000	1,000	1,000	1,000	
5020GO1	Colorado West Land Trust	4,000	4,000	4,000	4,000	3,000
5025GO1	Voyager Program	9,000	10,000	10,000	10,000	9,250
5040GO1	Other Contributions	3,361	5,000	3,654	3,654	5,000
5050GO1	KVNF Radio	1,000	1,000	0	1,000	
5060GO1	Second Chance Humane Society	8,000	8,760	0	8,760	8,000
5065GO1	Neighbor to Neighbor Program	1,000	1,000	1,000	1,000	
5085GO1	Eco Action Partners	6,000	6,500	6,500	6,500	2,500
5095GO1	Student Scholarship	1,000	1,500	1,500	1,500	1,500
5100GO1	Public Art Ridgway Colorado	3,000	3,000	3,000	3,000	3,000
5110GO1	Uncompahgre Watershed Partnership	3,000	4,000	4,000	4,000	4,000
5115GO1	George Gardner Scholarship Fund	1,000	1,000	1,000	1,000	1,500
5120GO1	Ouray County Soccer Club	2,000	3,000	3,000	3,000	4,000
5135GO1	Sherbino Theater	15,000	10,000	0	10,000	13,000
5136GO1	Ouray County Food Pantry		1,000	0	1,000	
5137GO1	Weehawken Creative Arts	5,000	6,000	0	6,000	10,000
5138GO1	Friends of Colorado Avalanche Info Center	3,500	3,500	3,500	3,500	2,500
5139GO1	Ridgway Western Heritage Society		500	500	500	2,000
5140GO1	Ouray Mountain Rescue Team	10,000	10,000	10,000	10,000	9,250
5141GO1	Minerva West Performing Arts		3,000	3,000	3,000	3,000
5142GO1	Ouray County Support & Advocacy Project		5,000	5,000	5,000	5,000
5143GO1	Ouray County Baseball		3,000	3,000	3,000	4,000
5144GO1	San Juan Skijouring					2,000
5145GO1	Cimarron Athletic Field at Ridgway Secondary School					4,000
5146GO1	Ridgway Pickleball Club					2,000
	SUBTOTAL COUNCIL INITIATIVES	79,861	94,760	63,654	93,414	101,500
	ADMINISTRATIVE EXPEND. SUBTOTAL	2,526,410	2,330,525	1,114,606	2,062,485	2,630,108

GENERAL FUND						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	STREETS & MAINTENANCE					
	PERSONNEL					
600GO2	Streets Wages	73,829	29,537	18,176	29,537	31,672
601GO2	Employer Tax Expense	5,810	2,260	1,391	2,260	2,423
602GO2	Health Insurance	17,220	7,056	4,532	6,884	7,788
603GO2	Retirement Fund	3,038	1,181	727	1,181	1,269
604GO2	Workers Compensation Insurance	3,512	2,000	0	1,436	2,000
	ADMINISTRATIVE EXPENSE					
613GO2	Office - miscellaneous	0	500	145	200	500
621GO2	Workshops & Training	0	3,000	0	0	3,000
628GO2	Other - streets	1,618	500	40	40	500
614GO2	Consulting & Contractual Services	9,059	62,220	3,354	10,000	48,000
615GO2	IT Services	138	155	86	126	100
	OPERATING EXPENSE					
631GO2	Maintenance & Repairs	242	5,000	37	4,500	5,000
632GO2	Supplies & Materials	1,602	3,000	3,484	4,500	4,500
635GO2	Gravel & Sand	18,884	25,000	15,826	25,000	50,000
636GO2	Dust Prevention (mag chloride)	36,680	38,000	43,080	43,080	44,000
637GO2	Paving & Maintenance	388	50,000	2,100	23,000	50,000
633GO2	Tools	0	500	0	500	500
638GO2	Street & Sidewalk Lighting	4,431	6,500	3,980	5,500	7,500
639GO2	Street Signs	2,393	5,000	1,824	2,200	6,000
634GO2	Safety Equipment	1,034	1,000	178	1,000	1,000
682GO2	Arborist Services - Rights-of-Ways	6,073	6,000	0	6,000	6,000
666GO2	Landscaping - Rights-of-Ways	13,298	28,000	23,628	30,500	31,000
663GO2	Storm Drainage	0	0	0	0	0
662GO2	Snow Removal Equipment & Services	18,717	0	0	0	0
	SHOP EXPENSE					
642GO2	Utilities	2,786	3,000	2,430	3,800	3,800
643GO2	Telephone	1,341	1,500	936	1,400	1,500
630GO2	Computer	900	900	600	900	900
	VEHICLE EXPENSE					
660GO2	Gas, Oil & Diesel	5,708	6,500	3,168	5,000	6,500
661GO2	Vehicle & Equip Maintenance & Repair	10,336	9,000	9,194	20,900	17,500
	DEBT SERVICE					
	CAPITAL OUTLAY					
670GO2	Vehicle Purchase	0	0	0	0	0
671GO2	Office Equipment Purchase	100	2,000	531	1,000	2,000
672GO2	Equipment Purchase	0	5,000	0	4,000	85,834
	STREETS & MAINT. EXPEND. SUBTOTAL	239,137	304,309	139,447	234,444	420,786

GENERAL FUND						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	PARKS, FACILITIES & ENVIRONMENT					
	PERSONNEL					
700POO	Parks Maintenance Wages	68,149	72,294	44,589	72,397	109,882
706POO	Parks Maintenance - Seasonal Wages	14,634	32,000	21,614	26,414	32,000
701POO	Employer Tax Expense	6,487	7,978	5,057	7,559	10,854
702POO	Health Insurance	20,139	21,168	13,595	20,651	31,152
703POO	Retirement Fund	2,807	2,892	1,780	2,892	3,801
704POO	Workers Compensation Insurance	3,372	3,600	1,436	2,242	3,600
	ADMINISTRATIVE EXPENSE					
719POO	Contractual Services	58,687	48,000	5,260	5,260	155,000
720POO	Insurance (Property & Casualty)	12,315	22,500	0	17,947	14,744
721POO	Workshops & Training	0	500	0	0	500
728POO	Other - parks	0	2,000	0	0	1,000
	FACILITIES					
732PO1	Supplies - community center/town hall	7,762	5,500	3,932	4,800	5,500
742PO1	Utilities - community center/town hall	1,633	1,800	1,083	1,850	1,800
779PO1	Janitorial Services - community center	3,524	4,500	3,294	5,500	4,500
731PO1	Maintenance & Repairs - comm. center/town hall	10,258	40,000	7,921	21,500	25,000
778PO1	Decker Community Room	67,483	106,650	15,195	2,400	137,500
782PO1	Visitor Center	2,174	0	0	0	0
783PO1	Broadband Carrier Neutral Station	2,675	2,750	2,120	3,100	3,000
	OPERATING EXPENSE					
731POO	Maintenance & Repair	5,898	17,500	757	4,500	7,500
732POO	Supplies & Materials	22,552	30,000	19,516	30,000	40,000
733POO	Tools	0	1,000	0	1,000	3,000
734POO	Safety Equipment	839	1,000	1,100	1,600	2,500
741POO	Telephone	672	1,000	488	750	750
742POO	Utilities	6,656	7,500	2,864	6,000	7,000
729POO	IT Services	420	475	268	450	240
730POO	Computer	600	600	400	600	1,500
779POO	Janitorial Service - parks	12,779	12,000	9,881	16,000	13,000
765POO	River Corridor Maintenance & Gravel Removal	0	0	0		
767POO	Arborist Services & Tree Maintenance	27,260	20,000	16,507	20,000	35,000
768POO	Mosquito Control	11,472	15,000	14,802	14,809	17,000
769POO	Weed Control	684	1,500	0	485	1,500
	VEHICLE EXPENSE					
760POO	Gas & Oil	2,440	4,000	1,801	3,800	4,000
761POO	Vehicle & Equipment Maint & Repair	3,364	4,500	3,350	5,800	4,500
	CAPITAL OUTLAY					
772POO	Equipment Purchase	0	35,000	28,500	28,500	46,500
775POO	Park Improvements	25,792	135,000	6,295	46,000	120,000
	PARKS & FACILITIES EXPEND. SUBTOTAL	403,527	660,207	233,405	374,806	843,823

GENERAL FUND						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
ACCOUNT#	EXPENDITURES					
	LAW ENFORCEMENT					
	PERSONNEL					
800GO3	Law Enforcement Wages	287,111	393,933	214,076	363,473	450,668
807GO3	Municipal Judge	2,346	1,656	966	1,656	1,656
808GO3	Municipal Court Clerk	4,140	4,140	2,415	4,140	4,140
801GO3	Employer Tax Expense	24,222	30,579	16,635	28,249	34,920
802GO3	Health Insurance	51,698	70,560	37,100	62,773	77,880
803GO3	Retirement Fund	13,727	15,757	8,013	13,989	18,027
804GO3	Workers Compensation Insurance	9,283	9,800	11,409	11,409	13,500
	OFFICE EXPENSE					
809GO3	Law Enforcement - Coverage	21,400				
819GO3	Contractual Services	13,865	12,000	12,129	13,170	13,000
820GO3	IT Services	16,221	17,310	10,414	16,500	20,000
822GO3	Dues & Memberships	840	850	1,060	1,060	1,200
841GO3	Office Supplies	917	1,500	923	1,500	1,500
842GO3	Utilities	1,509	1,700	1,170	1,850	1,800
843GO3	Telephone	4,525	4,850	2,917	4,350	4,800
830GO3	Computer	2,894	3,075	2,160	4,050	5,000
849GO3	Office Equip - Maintenance/Repairs	0	100	0	0	100
	OPERATING EXPENSE					
832GO3	Equipment & Supplies	2,761	12,500	654	7,900	32,500
821GO3	Conferences, Workshops & Training	3,061	4,500	3,501	3,501	5,500
883GO3	Uniforms	3,041	3,500	1,583	2,500	4,500
884GO3	Traffic & Investigations	374	2,500	1,414	2,000	2,500
886GO3	Testing & Examinations	0	1,000	1,817	1,817	1,000
828GO3	Other - law enforcement	0	1,000	0	115	1,000
885GO3	Dispatch Services	66,821	69,661	52,471	69,661	64,345
834GO3	Multi-Jurisdictional Program Participation	8,117	30,150	23,038	30,150	23,796
835G03	Community Outreach Programs	2,406	2,000	901	1,683	2,000
5030GO1	Juvenile Diversion	8,000	8,000	8,000	10,500	8,000
	VEHICLE EXPENSE					
860GO3	Gas & Oil	10,574	18,000	7,131	11,500	12,500
862GO3	Radio/Radar Repair	118	2,000	572	572	2,000
861GO3	Vehicle Maintenance & Repair	7,049	7,500	6,456	10,500	7,500
	CAPITAL OUTLAY					
870GO3	Vehicle Purchase	0	71,308	71,334	71,334	183,800
871GO3	Office Equipment Purchase	4,251	500	0	2,710	10,000
872GO3	Vehicle Leasing	8,599				
	LAW ENFORCEMENT EXPEND. SUBTOTAL	579,870	801,929	500,259	754,612	1,009,132

GENERAL FUND					
	2023	2024	AS OF	ESTIMATED	2025
	ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
		BUDGET			BUDGET
TOTAL GENERAL FUND EXPENDITURES	3,748,944	4,096,970	1,987,717	3,426,347	4,903,849
TRANSFER CAPITAL PROJECT - Athletic Park Improvements		100,000	125,817	134,000	
TOTAL TRANS. TO CAPITAL PROJECTS		100,000	125,817	134,000	
Tabor Emergency Reserves (3% of expenditures)		125,910		0	147,115
ENDING GENERAL FUND BALANCE	4,356,548	3,052,622	3,931,079	5,024,782	3,468,576
Restricted for Capital Improvement Fund		0		0	0
(per GASBY 54)					

WATER ENTERPRISE FUND		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
	BEGINNING FUND BALANCE	1,765,925			2,170,721	1,993,073
ACCOUNT#						
460WOO	Water Service Charges	712,654	736,500	542,556	726,500	736,500
461WOO	Penalty Fees on Water Charges	4,115	3,500	3,125	5,000	5,000
462WOO	Transfer fees - water	880	500	265	325	500
464WOO	Material/Labor Reimbursement - water	22,340	25,000	7,016	7,016	10,000
463WOO	Tap Fees - water	386,567	66,000	16,647	28,647	36,000
465WOO	Other - water	2,926	100	12,263	12,263	100
466WOO	Grants - water	0	100,000	0	0	0
456WOO	Investment Income/Desgn Reserves	76,215	35,000	46,104	95,850	75,000
	TOTAL WATER FUND REVENUES	1,205,697	966,600	627,976	875,601	863,100
	TOTAL AVAILABLE RESOURCES	2,971,622	966,600	627,976	3,046,322	2,856,173
	EXPENDITURES					
	PERSONNEL					
900WOO	Water Wages	116,579	157,883	100,995	158,972	167,983
901WOO	Employer Tax Expense	9,197	12,078	7,734	12,161	12,850
902WOO	Health Insurance	27,221	35,280	21,798	34,074	38,940
903WOO	Retirement Fund	4,809	6,315	3,885	6,204	6,719
904WOO	Workers Compensation Insurance	4,044	5,000	2,938	2,938	5,000
	ADMINISTRATIVE EXPENSE					
920WOO	Insurance (Property & Casualty)	14,010	23,000	20,622	20,716	17,963
921WOO	Workshops & Training	885	3,500	1,269	1,500	3,000
919WOO	Wellness Program	1,434	2,100	1,618	2,500	2,100
914WOO	Consulting & Engineering Services	123,427	230,000	83,755	130,000	180,000
917WOO	IT Services	9,835	10,330	6,525	10,000	8,700
912WOO	Auditing Services	3,625	3,750	3,750	3,750	3,750
911WOO	Legal Services	3,897	2,500	0	12,000	88,000
918WOO	Permits - water	0	400	0	350	400
	OFFICE EXPENSE					
913WOO	Office - misc	462	1,000	307	634	1,000
915WOO	Dues & Memberships	493	500	1,000	1,560	1,000
916WOO	Filing Fees/Recording Costs	53	150	26	52	150
942WOO	Utilities	23,724	26,000	15,947	25,000	26,000
943WOO	Telephone	1,828	2,500	1,351	2,050	2,200
930WOO	Computer	1,741	3,200	800	1,200	1,500
941WOO	Office Supplies	1,143	2,000	128	1,000	6,050
947WOO	Records Management	0	200	0	0	1,000
948WOO	Office Equipment - Leases	288	650	507	650	650
949WOO	Office Equipment - Maint & Repairs	0	250	0	0	250
951WOO	Postage - water	3,081	3,000	1,992	3,000	3,000
952WOO	GIS Mapping - water	1,251	9,850	907	1,000	9,850
	OPERATING EXPENSE					
931WOO	Maintenance & Repairs	56,072	520,000	212,634	420,000	165,000
932WOO	Supplies & Materials	59,429	90,000	15,309	32,000	45,000
933WOO	Tools	900	3,000	0	1,000	3,000
988WOO	Taps & Meters	152,344	125,000	64,285	64,285	120,000
989WOO	Plant Expenses - water	18,150	22,000	14,850	22,000	1,650
934WOO	Safety Equipment	1,308	1,500	897	2,000	2,500
990WOO	Testing - water	5,164	8,000	2,908	6,500	8,000
987WOO	Weed Control	684	1,500	0	485	1,500
928WOO	Other - water	52,178	1,500	1,325	1,500	1,500
	VEHICLE EXPENSE					
960WOO	Gas & Oil	5,827	7,500	4,628	7,500	7,500
961WOO	Vehicle & Equipment Maint & Repair	16,881	7,500	5,270	9,750	11,500

WATER ENTERPRISE FUND						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
	<i>CAPITAL OUTLAY</i>					
971WOO	Office Equipment Purchase	400	2,000	651	1,500	2,000
972WOO	Equipment Purchase	25,119	1,668	0	0	66,667
	<i>DEBT SERVICE</i>					
993WOO	Debt Service - CWRPDA	22,500	22,500	11,250	22,500	22,500
997WOO	Debt Service - CWCB	30,918	30,918	0	30,918	30,918
999WOO	Debt Service - CWRPDA (2)		15,000	0	0	44,453
	TOTAL WATER FUND EXPENDITURES	800,901	1,401,022	611,861	1,053,249	1,121,743
	TRANSFER CAPITAL PROJECT - Water Line Replacement		50,000		0	
	Reserved per financing agreement with CWCB		3,918			3,918
	ENDING WATER FUND BALANCE	2,170,721	1,664,112	16,115	1,993,073	1,734,430

SEWER ENTERPRISE FUND		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
	BEGINNING SEWER FUND BALANCE	1,227,470	1,220,300		1,746,438	1,923,732
ACCOUNT#						
	REVENUES					
460SOO	Sewer Service Charges	336,600	358,000	240,699	350,000	355,000
461SOO	Penalty Fees on Sewer Charges	4,115	3,500	3,125	5,000	4,500
462SOO	Transfer Fees - sewer	840	500	205	325	500
464SOO	Material/Labor Reimbursement - sewer	17,567	3,500	2,272	9,000	3,500
463SOO	Tap Fees - sewer	468,521	66,000	40,800	52,800	36,000
465SOO	Other - sewer	0	100	0	0	100
466SOO	Grants - sewer	0	0	0	0	0
456SOO	Investment Income - Desgn Reserves	62,761	30,000	34,058	86,000	65,000
	TOTAL SEWER FUND REVENUES	890,404	461,600	321,159	503,125	464,600
	TOTAL AVAILABLE RESOURCES	2,117,874	1,681,900	321,159	2,249,563	2,388,332
	EXPENDITURES					
	PERSONNEL					
900SOO	Sewer Wages	105,955	74,810	49,965	75,990	109,542
901SOO	Employer Tax Expense	8,381	5,723	3,822	5,806	8,380
902SOO	Health Insurance	26,866	21,168	12,947	21,107	31,152
903SOO	Retirement Fund	3,866	2,992	1,585	2,626	3,788
904SOO	Workers Compensation Insurance	3,962	3,400	0	2,994	3,500
	ADMINISTRATIVE EXPENSE					
920SOO	Insurance (Property & Casualty)	12,789	23,000	15,552	15,552	17,963
921SOO	Workshops & Training	821	3,000	85	500	3,500
914SOO	Consulting & Engineering Services	28,715	136,705	28,124	40,500	155,500
917SOO	IT Services	9,835	10,330	6,525	10,000	8,700
912SOO	Auditing Services	3,625	3,750	3,750	3,750	3,750
911SOO	Legal Services	335	1,000	0	0	1,000
919SOO	Wellness Program	2,100	1,400	695	1,400	1,400
	OFFICE EXPENSE					
913SOO	Office - misc	339	1,000	80	356	1,000
915SOO	Dues & Memberships	408	500	350	1,000	500
916SOO	Filing Fees/Recording Costs	7	150	0	50	150
941SOO	Office Supplies	1,033	1,500	136	600	5,500
942SOO	Utilities	48,667	50,000	34,722	53,000	53,000
943SOO	Telephone	2,162	2,300	1,534	2,300	2,300
930SOO	Computer	1,441	2,850	600	900	900
947SOO	Records Management	0	200	0	0	1,000
948SOO	Office Equipment - Leases	144	450	227	450	450
949SOO	Office Equipment - Maint & Repairs	0	250	0	0	250
951SOO	Postage - sewer	2,232	2,000	1,516	2,500	2,500
952SOO	GIS Mapping - sewer	811	9,850	587	1,000	9,850
	OPERATING EXPENSE					
931SOO	Maintenance & Repairs	15,074	65,000	17,704	25,000	110,000
932SOO	Supplies & Materials	19,365	10,000	7,131	18,500	27,500
933SOO	Tools	900	1,500	75	500	3,000
918SOO	Testing & Permits	7,073	15,000	4,821	10,000	15,000
928SOO	Other - sewer	1,624	0	1,175	1,200	52,000
934SOO	Safety Equipment	1,646	1,500	1,055	1,500	2,000
987SOO	Weed Control	684	1,500	0	485	1,500
	VEHICLE EXPENSE					
960SOO	Gas & Oil	5,743	7,500	2,994	4,600	6,000
961SOO	Vehicle & Equipment Maint & Repairs	6,895	5,000	862	4,250	5,000
	CAPITAL OUTLAY					
971SOO	Office Equipment Purchase	400	2,000	531	1,500	2,000
972SOO	Equipment Purchase	25,119	1,668	0	0	56,667
978SOO	Bio-Solid Removal	6,504	150,000	0	0	150,000
	DEBT SERVICE					
996SOO	Debt Service - DOLA	15,915	15,915	0	15,915	15,915
	TOTAL SEWER FUND EXPENDITURES	371,436	634,911	199,150	325,831	872,157

SEWER ENTERPRISE FUND						
	2023	2024	AS OF	ESTIMATED	2025	
	ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED	
		BUDGET			BUDGET	
Reserves for Wastewater Plant Improvements		100,000	100,000	100,000	100,000	
ENDING SEWER FUND BALANCE	1,746,438	1,563,032	122,009	1,923,732	1,516,175	

CAPITAL PROJECTS FUND - RAMP Project Note Account						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
4001GOO	Property Tax					
	Transfer from restricted Cap Imprv Acc	117,712	119,776			
	TOTAL REVENUES	117,712	119,776	0	0	0
	PROJECT EXPENDITURES					
591GOO	Note Principal & Interest Payment Amt	117,712	119,776			
	TOTAL EXPENDITURES	117,712	119,776	0	0	0

CAPITAL PROJECTS FUND - North Lena Street Paving						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
2100A	Developer Contribution	-26,004				
2100B	Grant - Colorado Dept of Transportation					
	Town Budgeted Contribution					
	TOTAL REVENUES	-26,004				
	PROJECT EXPENDITURES					
CP2100	Construction	8,723				
CP2101	Project Management & Oversight	1,480				
CP2102	Design, Survey, Engineering	1,480				
	TOTAL EXPENDITURES	11,683				

CAPITAL PROJECTS FUND - Water Line Replacement - Water Plant to Moffat Street						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
2200A	Loan-State Revolving Funds(CWRPDA)		650,000			650,000
2200B	Grant - Energy Impact Funds (DOLA)		600,000			600,000
	Town Contribution		50,000			
	TOTAL REVENUES		1,300,000			1,250,000
	PROJECT EXPENDITURES					
CP2200	Design and Engineering		50,000	11,011	14,193	40,000
CP2201	Project Management & Oversight		49,800			50,000
CP2202	Construction		1,200,200			1,000,000
	TOTAL EXPENDITURES		1,300,000	11,011	14,193	1,090,000

CAPITAL PROJECTS FUND - Athletic Park Master Plan Implementation						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
2300A	Town Contribution		100,000		134,000	
	TOTAL REVENUES		100,000		134,000	
	PROJECT EXPENDITURES					
CP2300	Parking Lot		100,000	125,817	134,000	
	TOTAL EXPENDITURES	0	100,000	125,817	134,000	

CAPITAL PROJECTS FUND - Beaver Creek Diversion Project						
		2023	2024	AS OF	ESTIMATED	2025
		ACTUAL	ADOPTED	AUG. 15, 2024	YR. END 2024	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
2400A	CWCB Draw Down Loan (will pay down by grants)					8,000,000
2400B	Colorado Disaster Assistance Fund					1,000,000
2400C	Emergency Water Protection Program					3,200,000
	NRCS -Natural Resources Conserv Services					
	TOTAL REVENUES					12,200,000
	PROJECT EXPENDITURES					
CP 2400	Engineering and Project Management				8,534	100,000
CP 2401	Construction					6,500,000
CP 2402	Loan Repayment (from grants)					5,600,000
	TOTAL EXPENDITURES		0	0	8,534	12,200,000

5 Year Capital Improvement Project
2025-2029 **General Fund**

Project	Estimated Cost	Budget Line Item
North Amelia Street Construction Project	\$2,000,000	
South Amelia Street Construction Project	\$2,000,000	
Acquisition of South Railroad Street Right-of-Way		
Master Plan Implementation		
Heritage Park - Construction Documents	\$40,000	719POO
Hartwell Park - Playground Structure	\$400,000	775POO
Purchase of an Affordable Housing Unit for Employee Housing		
Intersection Treatment at N. Railroad St. and Highway 62		
Valley Pans in Solar Ranch Subdivision (project to be phased by street @ \$100,000 each)	\$300,000	663GO2
Resurface tennis and basketball courts at Athletic Park	\$40,000	775POO
Town Hall Assessment & Design for Reconfiguring	\$35,000	514GOO
Athletic Park Phase 2 - Construction and Engineering Documents	\$125,000	719POO
Replace Truck in Parks & Water Department (split 75/25)	\$30,000	772POO
Purchase of Property in River Park Subdivision	\$80,000	572GOO
Patrol Vehicles for Marshals Dept (2)	\$183,800	870GO3
Backhoe (JD 410) to Replace JD 310 (split 3 funds)	\$56,667	672GO2
Community Survey	\$30,000	514GOO
Wayfinding Plan - Implementation	\$100,000	514GOO
Hartwell Park Restrooms - Expand, Update, Security	\$90,000	775POO
Green Street Park - Master Plan Construction Documents	\$30,000	719POO
Total Expenditures in 2025	\$760,467	
Note: a yellow line delineates an item included in the 2025 Fiscal Year Budget		

5 Year Capital Improvement Project
2025-2029 Water Fund

Project	Estimated Cost	Budget Line Item
Water Conservation Plan / Basin Protection Implementation	\$25,000	
Video Inspection of Transmission Lines	\$57,500	
Second River Crossing of Lines	\$150,000	
Water Storage Tank Painting (2029)		
Increase Storage East of the Uncompahgre River	\$750,000	
Replace Module Membrane at Water Plant	\$150,000	
Beaver Creek Diversion Project - restore head gate (paid by loan and grants)	\$8,000,000	CP2400
Water Line Replacement- Wtr Plant to Moffat St (paid by loan and grant)	\$1,035,000	CP2202
Repair Flow Measuring Devices at Ridgway Ditch and Lake O	\$50,000	931WOO
Replace Truck in Parks & Water Department (split 75/25)	\$10,000	972WOO
Backhoe (JD410) to Replace JD310 (split 3 funds)	\$56,667	972WOO
Total Expenditures in 2025	\$116,667	
Note: a yellow line delineates an item included in the 2025 Fiscal Year Budget		

5 Year Capital Improvement Project
2025-2029 Sewer Fund

Project	Estimated Cost	Budget Line Item
Emergency Generator	\$80,000	932500
Fine Bubble Diffuser System or Replace Aeration	\$425,000	931500
Preliminary Needs Assessment and Design of Treatment Plant	\$74,375	914500
Install Discharge Pipe	\$15,000	931500
Backhoe (JD410) to Replace JD310 (split 3 funds)	\$56,667	972500
Reserves for Wastewater Treatment Plant Improvements	\$100,000	
Biosolid Removal from Wastewater Treatment Ponds	\$150,000	978500
Total Expenditures in 2025	\$396,042	
Note: a yellow line delineates an item included in the 2025 Fiscal Year Budget		

10 Year Capital Improvement Project
2025-2035 **General Fund**

Project	Estimated Cost	Budget Line Item
Dennis Weaver Memorial Park - Vault Restroom Facility		
Heritage Park - Plan Implementation with Visitor's Center Improvements	\$1,000,000	
Heritage Park - ADA Restroom	\$130,000	
Rollans Park - Restoration Project & In-Stream Improvements		
Dog Park		
Improve Drainage at Park-n-Ride Lot at Fairgrounds		
Chip Seal or Hard Surface Streets Throughout Town		
Stormwater Drainage Improvements		
Acquisition of Two Blocks of N. Laura Street for Right-of-Way		
Pedestrian Crossing Over/Under Pass on Highway 550		
Install Sidewalks Throughout Town		
Uncompahgre RiverWay Trail - Regional Partnership to Connect Montrose to Ouray		
Scanning and Electronic File Management Plan		

10 Year Capital Improvement Project
2025-2035 **Water Fund**

Project	Estimated Cost	Budget Line Item
Water Utility Augmentation (increase reliable water supply)	\$750,000	
Presedimentation Ponds Improvements and Piping	\$250,000	
Increase Capacity by the Lake Outfall (400' of 12" Line)	\$45,000	
Dallas Ditch Water into Cottonwood Creek		
Extend Water Mains Downtown (as needed)		
Micro Hydro Construction	\$1,000,000	
Develop Hydraulic Model of Distribution System	\$50,000	
Feasibility Study of Expansion of Water Treatment Plant		
Expansion of Water Treatment Plant	\$1,000,000	

10 Year Capital Improvement Project
2025-2035 Sewer Fund

Project	Estimated Cost	Budget Line Item
Lift Station Equipment Replacement		
Upgrade the Treatment System (when loading reaches 80% of approved design capacity - 0.194 MGD and 400 ppd of BOD)	\$100,000	
Mechanical Wastewater Treatment Plant	\$7,500,000	

**Town of Ridgway
Memorandum**

FROM: Pam Kraft, Town Clerk/Treasurer
RE: Line Item Locations of Expenditures in 2025 Fiscal Year Budget
DATE: November 4, 2024

GENERAL FUND

514GOO Consulting Services

\$ 35,000 Town Hall Assessment and Design for reconfiguration
\$ 30,000 Community Survey
\$100,000 Wayfinding Plan implementation
\$ 5,000 Website Accesibility Remediation

519GOO Contractual Services

\$ 10,000 Development infrastructure inspection
\$ 60,000 Development review (Swiftwater)
\$ 5,270 Town Engineer misc. services (CCS)
\$ 10,000 Building permit review for mechanical & large projects
\$ 10,000 Code hosting and codification
\$ 10,000 Consultant for Street Lighting Plan
\$ 2,500 Adoption of International Energy Efficiency Code ('24 IECC)

531GOO Community Outreach

\$ 3,500 Community outreach advertising (Plaindealer)

532GOO Creative/Main Street Program

\$ 22,000 Gallery Coordinator (15 hrs wk)

535GOO Affordable Housing

\$ 32,000 Contribution to Home Trust of Ouray County
\$ 40,000 Joint Housing Administration
\$ 25,000 Housing Needs Assessment

552GOO GIS Program

\$ 8,334 Overhaul program

559GOO Regional Transportation Service

\$ 35,000 Match for program

571GOO Office Equipment Purchase

\$ 20,000 Council meeting sound system and condenser microphones
\$ 10,000 Council meeting chairs and tables
\$ 2,700 Laptop for Planning Department
\$ 6,000 Replace desktop computers (3)

572GOO Capital Outlay

\$ 80,000 Purchase property in River Park Subdivision

614GO2 Consulting

\$ 8,500 Feasibility and Planning Storm Water Improvements (CCS)
\$ 5,270 Town Engineer misc. services (CCS)
\$ 30,000 Signal/Traffic Study at N. Railroad St. & Hwy 62

621GO2 Training

\$ 2,500 Commercial Drivers License

637GO2 Paving & Maintenance

\$ 10,000 Crack sealing and paving
\$ 30,000 Curb and gutter repair
\$ 10,000 Striping, repaint parking areas, curbs

639GO2 Signs

\$ 3,500 Pedestrian signs & bases (7)

661GO2 Vehicle Maintenance and Repair

\$ 3,000 Tires for street sweeper

666GO2 Landscaping in rights-of-ways

\$ 25,000 Landscaping contract for planters in RAMP area & Heritage Park
\$ 6,000 Tree replacement in RAMP area

671GO2 Office Equipment

\$ 667 Desktop computer, network, point, router (split 3 ways)

672GO2 Equipment Purchase

\$ 56,667 Backhoe – JD410 (split 3 ways)
\$ 750 Compactor/Rammer (split 4 ways)
\$ 2,250 De-watering pumps (3) (split 2 ways)
\$ 18,000 Sander for plow truck
\$ 667 Roller (split 3 ways)
\$ 250 Brush Hog attachment (split 4 ways)
\$ 4,000 Water seal treatment for Trussel Bridge
\$ 3,250 Brush cutter for Skid Steer (split 4 ways)

719POO Contractual Services

\$ 125,000 Athletic Park, Phase 2 – construction & engineering doc's
\$ 30,000 Green Street Park – construction & engineering doc's

730POO Computer

\$ 900 Replace access points in Hartwell Park (3)

731PO1 Maintenance and Repairs Community Center/Town Hall

\$ 3,000 Lighting in hallways
\$ 8,000 Energy efficient windows
\$ 1,500 Ceiling fan

732POO Supplies

\$ 250 Brush Hog attachment (split 4 ways)
\$ 5,000 Smart meter controllers for sprinkler systems
\$ 3,250 Brush Cutter for Skid Steer (split 4 ways)
\$ 750 Compactor/Rammer (split 4 ways)

772POO Equipment Purchase

\$ 30,000 Truck (split Parks 75%/Water 25%)
\$ 16,500 Kubota

775POO Park Improvements

- \$ 15,000 Landscape east side of Rollans Park
- \$ 15,000 Trash and recycling receptacles for park and streetscape (8)
- \$ 90,000 Hartwell Park restrooms

778PO1 Decker Meeting Room

- \$ 5,000 Rolling carts
- \$ 5,000 Cleaning
- \$ 3,000 Monthly management and cleaning
- \$ 8,500 Annual lease payment
- \$ 70,000 Micro-grid on building (\$17,000 Town/remaining grants)
- \$ 25,000 Mural on east side of Space to Create Building

819GO3 Contractual Services

- \$ 5,178 Axon for Evidence.com body cameras (house & distribute information)
- \$ 4,590 Lexipool (new policies and procedures)

832GO3 Equipment and Supplies

- \$ 21,000 Radios (5) – mobile in vehicles
- \$ 3,500 Handheld radio (PAC-set)

834GO3 Multi-Jurisdictional Program Participation

- \$ 6,000 Emergency Network
- \$ 11,476 Victim Assistance Program
- \$ 2,500 Hazard Mitigation Project

871GO3 Office Equipment

- \$ 8,000 Desktop computers replaced (3)
- \$ 2,000 Computer system switches replaced

870GO3 Vehicle Purchase

- \$ 171,000 Hybrid vehicles (2)
- \$ 2,500 Decals and labels
- \$ 4,200 Home charging stations (2)
- \$ 6,100 Office charging station (with 220 power outlet install)

WATER FUND

911WOO Legal

\$ 50,000	Augmentation of water rights
\$ 20,000	Special legal counsel
\$ 5,000	Filing of water rights
\$ 3,000	Review code updates

914WOO Consulting & Engineering Services

\$ 74,750	Water plant operations contractor
\$ 1,700	Review water tank inspection data (CCS)
\$ 2,550	GIS verification of utilities (CCS)
\$ 5,270	SCADA repair at Lake O; repair and install flow measuring devices at Lake O and Ridgway Ditch (CCS)
\$ 5,270	Town Engineer misc. services (CCS)
\$ 42,000	Cyber security (Browns Hill Engineering)
\$ 16,667	Development infrastructure inspection
\$ 12,500	Code updates and water shed ordinance (CCS)
\$ 10,000	Grizzley diversion report (LRE)

921WOO Training

\$ 2,500	Commercial Drivers License
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931WOO Maintenance and Repairs

\$ 10,000	SCADA repair at Lake O
\$ 15,000	SCADA data logger at CR-5
\$ 5,000	SCADA logger below diversion
\$ 50,000	Flow measuring devices at Ridgway Ditch & Lake O
\$ 5,000	Lead surface line inventory
\$ 10,000	Air compressor- Cell 1 at plant

932WOO Supplies and Materials

\$ 667	Roller (split 3 ways)
\$ 250	Brush Hog attachment (split 4 ways)
\$ 3,250	Brush cutter for Skid Steer (split 4 ways)
\$ 750	Compactor/Rammer (split 4 ways)
\$ 2,250	De-watering pumps (3) (split 2 ways)

941WOO Office Supplies

\$ 4,050 Community Connect Software Module (split 2 ways)

952WOO GIS Program

\$ 8,334 Overhaul program

961WOO Vehicle Maintenance and Repair

\$ 2,600 Tires for JD 310 Backhoe

971WOO Office Equipment

\$ 667 Desktop computer (split 3 ways)

972WOO Equipment Purchase

\$ 10,000 Truck (split Parks 75%/Water 25%)

\$ 56,667 Backhoe JD410 (split 3 ways)

SEWER FUND

914SOO Consulting & Engineering Services

\$ 34,500 Wastewater plant operations contractor

\$ 74,375 Preliminary needs assessment to relocate plant (CCS)

\$ 2,763 Review camera footage of lines (CCS)

\$ 2,550 GIS verification of utilities (CCS)

\$ 3,400 Renewal of CDPHE Discharge Permit (CCS)

\$ 1,700 Quarterly Reports to CDPHE (CCS)

\$ 5,250 Town Engineer misc. services (CCS)

\$ 16,667 Development infrastructure inspection

\$ 5,000 Code updates (CCS)

921SOO Training

\$ 500 Training books

\$ 2,500 Commercial Drivers License

928SOO Other

\$ 51,000 Penalty assessment

931SOO Maintenance & Repairs

\$ 16,800 Pond liner (for Pond #2)
\$ 6,000 Camera sewer lines
\$ 12,000 Flow meters to measure between cells at ponds
\$ 35,000 Tornado aspirator aerators (3)
\$ 15,000 Install discharge pipe

932SOO Supplies and Materials

\$ 667 Roller (split 3 ways)
\$ 250 Brush Hog attachment (split 4 ways)
\$ 3,250 Brush cutter for Skid Steer (split 4 ways)
\$ 3,000 Compactor/Rammer (split 4 ways)
\$ 1,500 Siding for shed

941SOO Office Supplies

\$ 4,050 Community Connect Software Module (split 2 ways)

952SOO GIS Program

\$ 8,334 Overhaul program

971SOO Office Equipment

\$ 667 Desktop computer (split 3 ways)

972SOO Equipment Purchase

\$ 56,667 Backhoe JD410 (split 3 ways)

**Town of Ridgway
Memorandum**

FROM: Pam Kraft, Town Clerk/Treasurer
RE: Line Item Locations of Revenues in 2025 Fiscal Year Budget
DATE: November 4, 2024

GENERAL FUND

415GOO Grants

\$ 1,200	Main Street scholarship to reimburse travel to conference
\$ 20,000	Main Street mini-grants – use for mural installation on S2C (contribution of \$ 5,000 received from ArtSpace in 2024)
\$ 53,000	Misc. grants for micro-grid on S2C Building

WATER FUND

CAPITAL PROJECTS

Water Line Extension

2200A	\$ 650,000	CWRPDA Loan (from State Revolving Loan Funds)
2200B	\$ 600,000	DOLA Grant (from Energy Impact Funds)

Beaver Creek Diversion Project

2400A	\$ 8,000,000	CWCB draw down loan (will pay down with two grants below)
2400B	\$ 3,200,000	Colorado Disaster Assistance Fund
2400C	\$ 2,910,000	Emergency Water Protection Program (Natural Resources Conservation Services)

AGENDA ITEM #3



To: Honorable Mayor Clark and Ridgway Town Council
From: **Ad Hoc Review Committee:**
Arielle Bielak
Sue Husch
Marissa Mathis
Michelle Montague
Preston Neill
Becky Schmitz
Date: November 15, 2024
Agenda Topic: **Direction on 2025 Community Grant Program Awards, as Recommended by the Ad Hoc Review Committee**

REQUESTED DIRECTION:

This memorandum has been prepared to notify Council of the Ad Hoc Review Committee's funding recommendations for the 2025 Town of Ridgway Community Grant Program. Direction from Council is requested on the recommended amounts. Members of the Ad Hoc Review Committee are slated to attend Thursday's Budget Workshop if Council has any questions or desires to discuss any aspect of the funding recommendations.

SUMMARY:

On August 1, 2024, the application materials for the 2025 Town of Ridgway Community Grant Program, found in Attachment 1, were advertised for a 46-day period. The advertisement was posted on the Town's website and a press release was issued on August 1, 2024, announcing the availability of the application materials. The advertisement was also periodically posted through the Town's other communication channels over the course of the 46-day solicitation period. In all, the Town received 20 funding applications.

At the October 9, 2024 Council meeting, Council took action to set \$92,200 (2.25% of FY2024 Budget General Fund Operating Expenditures) as the maximum amount of money for 2025 Community Grant Program funding.

The Ad Hoc Review Committee met on November 12, 2024 to review the submitted applications. The review focused on the Proposal Review Criteria included in the application materials. Committee members took into account proposals that provided the most public benefit to Ridgway residents and visitors, as well as programs that fell in line with the Town of Ridgway Master Plan. Past funding levels, available funds, potential for on-going requests, filling a funding or service gap and general priorities for all applications were also considered in the funding level recommendations.

2025 COMMUNITY GRANT PROGRAM REQUESTS AND RECOMMENDATIONS:

Please find attached to this memorandum Attachment 2, labeled **2025 Community Grant Program Requests and Recommendations Funding Summary**. The Ad Hoc Review Committee reviewed 20 applications for funding in FY 2025, totaling \$149,486.73. The Committee has recommended funding in the total amount of \$95,000.

ATTACHMENTS:

Attachment 1 – Application Materials

Attachment 2 – 2025 Community Grant Program Requests and Recommendations Funding Summary



August 1, 2024

RE: 2025 Town of Ridgway Community Grant Program

Dear Potential Applicant:

The Town of Ridgway welcomes applications from organizations and agencies seeking funding for programs, projects, services or activities that support the Town's community values and goals found within the [Town of Ridgway Master Plan](#). This packet includes important information to help your organization apply for Town funding, including application submission requirements, review criteria and the application schedule.

While the Town of Ridgway will look at every opportunity for advancing partnerships with organizations in Ridgway to advance the *Master Plan*, monies to outside agencies are prioritized with all operational, service, and facility needs of the Town through the annual budgeting process. In FY2024, the Ridgway Town Council approved \$102,760 in funding for community grants. This funding level is not guaranteed for FY2025 and is in the complete discretion of the Town Council.

The FY2025 funding decisions will be based solely upon an organization's written application. An *Ad Hoc Review Committee*, comprised of citizens representing businesses and nonprofits, plus several Town staff persons will review all applications and make the funding recommendations. The *Ad Hoc Review Committee's* funding recommendations will be incorporated into the annual proposed budget, which the Town Council will take action on during a public hearing tentatively scheduled for December 11, 2024.

The following materials include all the information needed to prepare a funding application. The application deadline is Monday, September 16, 2024 at 5:00 p.m. If you have any questions, please feel welcome to call 970-626-5308, ext. 212 or email pneill@town.ridgway.co.us.

Sincerely,

A handwritten signature in black ink, appearing to be "P. Neill", written over a horizontal line.

Preston Neill
Ridgway Town Manager

2025 TOWN OF RIDGWAY COMMUNITY GRANT PROGRAM

PROGRAM OVERVIEW, ELIGIBILITY CRITERIA AND REVIEW CRITERIA

Program Overview

The [Town of Ridgway Master Plan](#) is an officially adopted advisory document that outlines the community's vision and goals for the next ten to twenty years, and beyond. The Master Plan establishes goals, policies, and actions to help achieve the community's vision. The [Town of Ridgway 2024 Strategic Plan](#) guides decision-making and provides the structure for ensuring investments and programs reflect the Town Council's priorities in achieving the vision and adopted plans of the Town of Ridgway, including the Master Plan. The Town recognizes that outside agencies and organizations should be considered as important partners in advancing the stated goals in the plan, and that to fully build a successful partnership, Town funding may be required either through a direct cash contribution or with in-kind services. It is through the belief that partnerships are important to meeting the Town's strategies that community grants are considered each year.

Eligible Applicants

Non-profit applicants may apply as a 501(c)(3) or under the umbrella of a 501(c)(3) with a letter of agreement between the applicant and the umbrella 501(c)(3).

Proposal Review Criteria

1. *Town of Ridgway Master Plan and Town of Ridgway 2024 Strategic Plan*
 - 1.1 Does the proposal's program/service/activity directly support one or more of the goals, priorities, or on-going objectives identified in the plans above?
 - 1.2 How successful will the program/service/activity be in meeting the goal, priority or objective?
 - 1.3 Does the proposal's program/service/activity address a potential unmet need in meeting the goals, priorities or objectives of the plans above?
 - 1.4 How many Town of Ridgway residents will directly benefit from the proposal's program/service/activity?
 - 1.5 Does proposal's program/service/activity have the potential to benefit Ridgway's business community?
 - 1.6 Are the proposed measurements to evaluate the success of the program well defined?
2. *Funding Level*
 - 2.1 Is the requested support either in cash or in-kind commensurate with expected benefits from the proposal's program/service/activity?
 - 2.2 Is the proposal's program/service/activity funding a one-time support request or creating a longer-term need for Town funding?
 - 2.3 If the applicant has received Town funding for more than one year, is the proposal's funding request to the Town increasing, being reduced, or falling as a percent of all program/service/activity revenues?
 - 2.4 How successful is the applicant in bringing in other funding partners?

APPLICATION REQUIREMENTS AND SUBMITTAL GUIDELINES

THE APPLICATION DEADLINE IS 5:00 P.M. ON MONDAY, SEPTEMBER 16, 2024

Application Requirements: (Please do not exceed three pages)

1. Program Title _____
2. Agency _____
 - 2.1 Contact Person _____
 - 2.2 Title _____
 - 2.3 Phone _____
 - 2.4 E-mail _____
 - 2.5 Address _____
3. Dollar amount **granted by the Town of Ridgway** for 2023 (if applicable): \$ _____
4. Dollar amount **granted by the Town of Ridgway** for 2024 (if applicable): \$ _____
5. Dollar amount **requested** for 2025 (if applicable): \$ _____
6. Description of in-kind services granted over the past two years, and requested for 2025 (if applicable):

7. Please provide the following information to help us assess your agency's current non-profit status:
 - 7.1 Current Federal Employer Identification Number _____
 - 7.2 Has received a non-profit status from the IRS? Yes _____ No _____
8. What is the mission of your organization?

ATTACHMENT 1

- 9. Please provide a detailed description of the program, event or service for which Town of Ridgway support is being requested.

- 10. How does the proposed use of Town support further one or more of the goals, priorities or objectives identified in the Town of Ridgway Master Plan or the Town of Ridgway 2024 Strategic Plan?

- 11. For the program, event or service requesting funding, how many Town of Ridgway residents will be directly benefited? How many Town of Ridgway residents received a direct benefit from funding in 2023 and 2024, if applicable?

- 12. Please attach your anticipated detailed line-item budget for the requested 2025 support, including in the revenues all other funding partners. Include when funds are needed for payment.

- 13. If a non-profit, attach a budget for your agency for this same time period.

ATTACHMENT 1

14. How will you measure the success of the program or service for which funding is requested? Please include clear objectives, outcomes, metrics and expectations.

15. How did you determine the requested need for the program, event or service?

16. Please attach the most recent fiscal year-end financial statements reflecting your agency's beginning and ending balances for the year.

17. Please list all anticipated funding sources for the current (2024) and coming year (2025). Be sure to highlight any opportunities to leverage Town funds with external funds.

I affirm that all of the information included in this application, its attachments, and its supplemental documents is true and correct to the best of my knowledge.

Authorized Signatory

Date

Printed Name: _____

ATTACHMENT 1

2025 Town of Ridgway Community Grant Program

Page 6 of 6

Application Submittal Guidelines:

1. Send the completed application, via email as a PDF document, to Preston Neill at pneill@town.ridgway.co.us.
2. Number each item in the application to correspond to the Application Requirements stated above.
3. Do not exceed three (3) pages.
4. Only one application may be submitted per organization.
5. Incomplete or late applications will not be considered.

Review Process and Schedule:

August 1, 2024	2025 Town of Ridgway Community Grant Program Application Materials Available
September 16, 2024	Deadline for Applications
Week of October 7, 2024 (tentative)	Funding Recommendations by <i>Ad Hoc Review Committee</i>
November 21, 2024 (tentative)	Council Budget Workshop to Review and Provide Direction on 2025 Community Grant Program Funding, as Recommended by the Ad Hoc Review Committee
December 11, 2024 (tentative)	Public Hearing and Adoption of FY 2025 Budget
December 2024	Notification of Awards

Disclosures to all Applicants:

- Funds will not be available until after January 1, 2025, and may be dispersed in installments, if awarded.
- Notification of awards will be sent after the Town Council approves the final budget, currently scheduled for December 11, 2024.

2025 TOWN OF RIDGWAY COMMUNITY GRANT PROGRAM REQUESTS AND RECOMMENDATIONS FUNDING SUMMARY

TOTAL CASH AWARDED IN 2024 = \$102,760 (\$97,760 CASH AWARDS and \$5,000 CONTINGENCY)

2025 NOT-TO-EXCEED AMOUNT = \$92,200

ORGANIZATION	2025 ACTUAL REC.	2025 IDEAL REC.	2025 REQUEST	2024 AWARD	2023 AWARD	2022 AWARD
COLORADO WEST LAND TRUST	\$3,000.00	\$4,000.00	\$6,000.00	\$4,000.00	\$4,000.00	\$3,000.00
CIMARRON ATHLETIC FIELD AT RSS COMMITTEE	\$4,000.00	\$5,000.00	\$7,500.00			
ECOACTION PARTNERS	\$2,500.00	\$3,500.00	\$6,750.00	\$6,500.00	\$6,000.00	\$5,000.00
FRIENDS OF COLORADO AVALANCHE INFORMATION CENTER	\$2,500.00	\$3,500.00	\$4,000.00	\$3,500.00	\$3,500.00	\$2,500.00
GEORGE GARDNER SCHOLARSHIP FUND	\$1,500.00	\$1,500.00	\$1,500.00	\$1,000.00	\$1,000.00	\$1,000.00
MINERVA WEST	\$3,000.00	\$4,000.00	\$5,000.00	\$3,000.00		
OURAY COUNTY BASEBALL	\$4,000.00	\$5,000.00	\$10,000.00	\$3,000.00		
OURAY COUNTY SOCCER CLUB	\$4,000.00	\$4,000.00	\$4,000.00	\$3,000.00	\$2,000.00	\$3,000.00
OURAY COUNTY SUPPORT AND ADVOCACY PROJECT	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00		
OURAY MOUNTAIN RESCUE TEAM	\$9,250.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	
PUBLIC ART RIDGWAY COLORADO	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
RIDGWAY PICKLEBALL CLUB	\$2,000.00	\$2,500.00	\$4,203.40			
RIDGWAY WESTERN HERITAGE SOCIETY	\$2,000.00	\$2,500.00	\$5,000.00	\$500.00	\$500.00	
SAN JUAN SKIJOURING	\$2,000.00	\$5,000.00	\$10,000.00			
SECOND CHANCE HUMANE SOCIETY	\$8,000.00	\$9,000.00	\$14,533.33	\$8,760.00	\$8,000.00	\$7,250.00
SHERBINO	\$13,000.00	\$14,000.00	\$20,000.00	\$10,000.00	\$15,000.00	\$2,500.00
UNCOMPAHGRE VOLUNTEER LEGAL AID	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
UNCOMPAHGRE WATERSHED PARTNERSHIP	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$3,000.00	\$3,000.00
VOYAGER YOUTH PROGRAM	\$9,250.00	\$10,000.00	\$10,000.00	\$10,000.00	\$9,000.00	\$7,000.00
WEEHAWKEN CREATIVE ARTS	\$10,000.00	\$10,000.00	\$16,000.00	\$6,000.00	\$5,000.00	\$4,000.00
TOTAL	\$95,000.00	\$108,500.00	\$149,486.73			
	-\$2,800.00	-\$16,300.00				

AGENDA ITEM #4

TOWN OF RIDGWAY

2025 STRATEGIC PLAN

COMMUNITY VISION

Ridgway is a vibrant, welcoming, and community-minded small town situated in a beautiful mountain valley. We are diverse in age, background, and economic means. We share a deep connection to the outdoors, the lifelong pursuit of learning, and our railroad, ranching, and creative cultures. We are committed to being economically and ecologically sustainable.

COMMUNITY VALUES & GOALS

Achieving our vision will require us to strive to maintain certain aspects of Ridgway that the community values today, while recognizing that we will need to adapt in the face of a certain amount of growth and change over the next ten to twenty years. Our ability to adapt successfully will require a continual focus on—and balance between—five community values: healthy natural environment, sense of community and inclusivity, small town character and identity, vibrant and balanced economy, and well-managed growth.

Community Value 1

Healthy Natural Environment

From the Uncompahgre River to the Sneffels and Cimarron mountain ranges, Ridgway’s incredible natural surroundings, and the recreational opportunities they provide, are some of the top reasons residents choose to live in our community. Protecting both the scenic values and ecological functions of natural areas in and surrounding Ridgway through responsible environmental practices is something the community values strongly. Ridgway must grow in a way that is attuned to its natural environment to protect these valuable resources. Ridgway residents must also be aware of the changes to our local environment that could arise as a result of climate change.

Goals:

ENV-1: Preserve, protect, and restore natural habitats, including for wildlife and ecosystems.

ENV-2: Strengthen the Uncompahgre River corridor as a community asset and environmental resource.

ENV-3: Proactively manage and protect Ridgway’s water resources.

ENV-4: Advocate for the efficient use of resources and sustainable practices that work to eliminate harmful impacts to the health of the community or natural environment.

ENV-5: Maintain a healthy and resilient community forest.



	Healthy Natural Environment: 2025 Strategies	Responsible Party
1	Pursuant to the Lead and Copper Rule Revisions, annually notify consumers of their service line material if it is determined to be lead, galvanized requiring replacement, or lead status unknown.	Manager/PW
2	Advance goals of the Town's Source Water Protection Plan including working with Ouray County on setbacks to the Town's water supplies in the unincorporated areas of Ouray County.	PW/Manager
3	Review and modify the Water and Sewer regulations found in RMC 9 -1.	Manager/Eng.
4	Ensure the cost of water is understood and user fees are in line with costs.	Manager/Eng.
5	Pursue appropriate actions to change the newly acquired water rights to municipal and augmentation purposes.	Attorney/Eng./Manager
6	Make available educational materials on radon mitigation, and water and energy conservation, and periodically communicate this information via the Town website and other communication channels.	Building
7	Participate on the Sneffels Energy Board and work with the Board and EcoAction Partners to implement the objectives and supporting actions detailed in the <i>San Miguel & Ouray County Regional Climate Action Plan</i> in order to help our community continue to reduce our greenhouse gas emissions from our 2010 GHG emissions baseline.	Manager
8	Continue working with Ouray County Vegetation Management on implementation of the Town’s Integrated Weed Management Plan and to manage weeds in Ridgway more aggressively. Continue following the policy set forth in Resolution No. 22-01, Amending the Policy Relative to Noxious Weed Management. The policy now allows for the application of chemical-based herbicides when deemed necessary by Town staff and Ouray County Vegetation Management personnel, as long as the application falls in line with the Chemical Application and Protocol Recommendations found in the Integrated Weed Management Plan.	Manager/PW
9	Implement the agreed upon action items for 2025 identified in the Town’s Growing Water Smart Action Plan. This includes purchasing and installing smart irrigation controllers.	Manager/PW
10	Support and promote the Sustainability Advisory Board as members work to, among many other things, advance and encourage environmentally sustainable practices and ideas within the Town. Some of the priorities and work plan items for 2025 may include: <ul style="list-style-type: none"> • Provide educational information on regional sustainability/climate action efforts. • Establish a Town goal to reach net-zero GHG emissions. 	Manager/Clerk

	<ul style="list-style-type: none"> • Provide educational opportunities for builders and homeowners for the upcoming mandate for all new construction (commercial and residential) to be all-electric ready and solar ready. • Participate on the Sneffels Energy Board Energy Code Cohort by working with EcoAction Partners, Lotus Engineering & Sustainability and NORESKO to align our region on an approach and code package for 2024 International Energy Conservation Code adoption (this includes the model electric and solar ready code). • Explore options to accelerate the development of the Green Street Sustainability Park. • Explore developing and implementing goals for the electrification of Town operations, including vehicles and equipment. 	
11	Work with SMPA to install a microgrid on the roof of Ridgway Space to Create to achieve redundant backup power for the Decker Community Room. Assist SMPA as they explore grant funding opportunities like the Microgrids for Community Resilience Program through the Colorado Department of Local Affairs.	Manager
12	Identify a consultant to develop construction-level documents for the improvements identified in the Green Street Sustainability Park Master Plan.	Manager
13	Make available educational materials on tree species recommendations and the Town’s landscape regulations to encourage water conservation and require low water usage landscaping or xeriscaping.	Planner/Building
14	Perform state-mandated requirements for backflow prevention and cross-connection control outreach, reporting and tracking.	Manager/PW
15	Research and develop regulations or a policy specific to grease traps.	Manager/PW
16	Install water meter at water tanks.	PW
17	Develop a Preliminary Needs Assessment that makes recommendations for improvements to the current wastewater treatment system and identifies future needs.	Eng.
18	Remove gravel from Uncompahgre River in Rollans Park and continually improve the area.	PW
19	Evaluate results of <i>Uncompahgre River Corridor Ecological Assessment and Technical Report</i> and explore implementation of the recommended restoration opportunities and river management actions.	Manager/PW
20	To support operations and when needed, acquire roll-off bins for green waste and composting from local companies that manage organic waste.	PW
21	Ensure the Town’s responsibilities, as described in <i>Resolution No. 21-09 Rights of Nature</i> , are met, and ensure good stewardship of the Uncompahgre River, its tributaries, and its watershed.	Manager
22	Host annual Town Cleanup Day event and Adopt-A-Highway Cleanup events.	Manager/PW

Community Value 2

Sense of Community & Inclusivity

Another aspect of living in Ridgway that residents highly value is the community, its inclusivity, and its diversity. Ridgway’s residents represent a range of age groups, income levels, cultures, lifestyles, and political persuasions, and describe each other as friendly, welcoming, and close-knit. Residents also value how the community comes together in times of crisis or need to help one another. This strong sense of community is also demonstrated in how engaged residents are with Town affairs. Trends like increasing housing costs and a lack of affordable childcare make it difficult for many people to live in Ridgway. Looking to the future, residents would like to see Ridgway remain a diverse and inclusive community, not one that is homogeneous and unwelcoming of “others.” Residents want to avoid the kinds of changes that have occurred in other small mountain towns, such as an influx of second homeowners.



Goals:

COM-1: Maintain Ridgway as a community that is accessible to a range of income levels, ages, and households.

COM-2: Encourage a diversity of housing options that meet the needs of residents.

COM-3: Encourage citizen participation and dialogue with elected and appointed officials and town administration in order to foster broad-based representation and input for local government decisions.

COM-4: Strive to be a model for transparency, efficiency, and good governance.

COM-5: Encourage a range of health, human, youth, senior, and other community services in Ridgway.

COM-6: Support education and lifelong learning in our community.

COM-7: Provide public safety and emergency response services to engage and protect the community.



	Sense of Community and Inclusivity: 2025 Strategies	Responsible Party
1	Continue the process of equipping the Decker Community Room to increase versatility and for use by a variety of user groups.	Community Initiatives/Manager
2	Complete the next series of planning projects for 2025, as recommended by the Planning Commission. These include: <ul style="list-style-type: none"> • Draft and codify the regulations for Section 7-7 of the Ridgway Municipal Code titled, "Affordable Housing". • Review and update, if necessary, the Town of Ridgway Master Plan. 	Manager/Planner
3	Continue efforts on workforce housing. Now that the Town has determined its baseline amount of affordable housing units and has formally filed a commitment with the Division of Housing to opt in to Proposition 123, the Town should explore and potentially pursue funding programs that will help increase the affordable housing stock above the baseline amount. Continue regular communication with regional partners.	Manager
4	Organize and facilitate one regional law enforcement training opportunity.	Marshal
5	Complete training with the Ouray County Sheriff's Office and City of Ouray Police Department to improve skills and foster good relations across the jurisdictional departments.	Marshal
6	Support the Ouray County Victim Services Program to grow and promote the Program/victim advocacy and victim's rights.	Marshal
7	Promote the Athletic Park Pavilion as a Town facility and community amenity that is available for rent.	Manager/Clerk
8	Work with Ouray County Plaindealer staff to continue monthly newspaper advertisements to showcase what's going on at the Town of Ridgway and opportunities for citizens to get more involved.	Manager
9	Continue through the process to acquire a recreational trail path between Ridgway Secondary School and River Park Subdivision.	Manager
10	Conduct a community-wide survey to gauge citizen and business opinions regarding services, activities and direction of the Town.	Manager
11	Replace audio system in Community Center for public meetings.	Clerk/Manager

Community Value 3

Small Town Character & Identity

Although they may differ on how to define “small town character,” residents feel strongly that it’s a key part of Ridgway’s identity. This small town character is evident in the size of the community, the slower and more laid back pace of life, the unpaved streets, the surrounding ranch land and associated activities, the ability of residents to easily walk from one end of town to the other, and the many activities and businesses that are geared toward locals. Although these characteristics are common among many small towns across Colorado, Ridgway stands out from other tourism-dependent communities as a town that relies on tourism to some degree—but retains its commitment to locals and still feels very much like a “real” community. Beyond small town character, this feeling is derived from a blend of Ridgway’s historic past as a western railroad town, its ranching and agricultural community, its proximity to the mountains and outdoor recreation, and its Creatives and innovative entrepreneurs.

Goals:

CHR-1: Support vibrant, diverse, safe, and well-connected neighborhoods.

CHR-2: Protect and preserve Ridgway’s historic assets.

CHR-3: Promote Ridgway’s identity as a ranching and agricultural community and preserve the rural character of landscapes surrounding Ridgway.

CHR-4: Promote Ridgway’s identity as a creative and innovative community where creative individuals and enterprises thrive.

CHR-5: Promote a range of opportunities and spaces for community gatherings and interactions.

CHR-6: Maintain and enhance Ridgway’s gateways, entry-corridors, and scenic vistas.

CHR-7: Develop an interconnected system of parks, trails, open space, and recreational facilities that meets the needs of Ridgway’s residents and visitors.



	Small Town Character and Identity: 2025 Strategies	Responsible Party
1	Expand community outreach and information sharing efforts.	Manager/Community Initiatives
2	Further implementation of the <i>Ridgway Visitor Center & Heritage Park Master Plan (Amended June 2022)</i> via the phased Implementation Plan that staff developed and presented to Town Council on September 14, 2022. Continue exploring grant funding opportunities to bring the improvements to fruition.	Community Initiatives/Manager
3	Partner with GOCO on a Youth Corps project.	PW/Manager
4	Lead <i>Ridgway Fuse, A Colorado Creative Main Street Program</i> in implementing priority Council initiatives and supporting the Ridgway Creative District and Ridgway Main Street programs. Continue efforts to Connect, Gather, Build, and Spotlight via the collectively agreed upon work plan.	Community Initiatives
5	Generate promotional pieces that communicate the Ridgway Creative District’s and Main Street Program’s value to the community, objectives, and invite potential partnerships and collaboration. Continue efforts to bolster and enhance the Ridgway Fuse website and its functionality.	Community Initiatives
6	Support and promote the Youth Advisory Council and provide its membership opportunities for input on Town projects, programs, and events.	Manager
7	Make efforts to educate and inspire residents and visitors about Ridgway’s ranching heritage; provide information about ranching activities that periodically occur in and around Town, such as cattle drives.	Community Initiatives

8	Create and maintain succession plans for all Town staff and standard operating procedures. Plan accordingly for the retirement of the current Building Official in the first quarter of 2025.	All Departments
9	Evaluate ways and funding opportunities to advance the various phases of the Ridgway Athletic Park Master Plan. Proceed with the next phase of the Master Plan by retaining a consultant to develop construction-level documents for the baseball fields and pickleball courts.	Manager
10	Complete the Public Art Component (i.e., mural) Project on the Artspace Ridgway Space to Create Building.	Community Initiatives/Manager

Community Value 4

Vibrant & Balanced Economy

Ouray County’s economy is largely centered on service industries oriented towards tourism, particularly industries such as food services and accommodation. While Ridgway’s reliance on tourism is somewhat less than the County, it is still subject to seasonal fluctuations in business activity. These service jobs tend to pay low wages that make it even more difficult for those who work in Ridgway to live here as well. Residents expressed a strong desire to diversify the local economy and to create well-paying, full-time, year-round jobs. Through its participation in the Main Street and Creative District programs, the Town has been active in promoting community and economic development in recent years. While a number of businesses and Creatives have chosen to base their operations in Ridgway for quality of life reasons, many employers struggle to hire qualified employees, find space as they grow, market their creations, and face other challenges. Larger shifts in the national economy towards telecommuting mean that workers no longer need to physically commute to an office. With fast internet speed, residents will increasingly be able to pursue job opportunities and careers in industries not currently located in Ridgway. Alternatively, home-based entrepreneurs will be able to access customers or clients located around the globe.



Goals:

ECO-1: Create a vibrant, diverse, and sustainable year-round local economy that reflects Ridgway’s social fabric, values, and character.

ECO-2: Support the retention and expansion of local businesses.

ECO-3: Balance the need to preserve the quality of life for residents with business needs.

	Vibrant and Balanced Economy: 2025 Strategies	Responsible Party
1	Continue participation in local and regional broadband initiatives, including connecting local government and anchor institution buildings.	Manager
2	Plan, organize, and manage Summer Concert Series and Love Your Valley event.	Clerk
3	Plan, organize, and manage Ridgway Independent Film Festival and other Ridgway Fuse events.	Community Initiatives
4	Partner with Colorado Creative Industries to further develop and grow the Ridgway Creative District, including consideration of feedback and recommendations from Ridgway Fuse; provide training and educational opportunities for members of Ridgway Fuse.	Community Initiatives
5	Identify and complete a priority Creative District project with the Colorado Creative Industries matching grant.	Community Initiatives
6	Partner with the Department of Local Affairs on the Main Street Program and implement priority recommendations from the Main Street Downtown Assessment focused on economic restructuring, design, organization, and promotions.	Community Initiatives
7	Oversee and manage downtown streetscape maintenance and landscaping; maintain and replace trees as needed; maintain landscaping at Heritage Park; maintain planter boxes and landscaping around Town Hall and Hartwell Park.	PW

8	Establish policy to govern how Lodging Tax revenues intended to support affordable and workforce housing and childhood care and education efforts are distributed. This may include the development of an application process with criteria and reporting requirements.	Manager
9	Expand efforts to improve wayfinding around Town. This may be achieved by updating and implementing the Town’s Signage & Wayfinding Plan or installing a banner structure over SH62.	Manager

Community Value 5

Well-Managed Growth

Based on projections in the Community Profile, Ridgway is expected to add between 150 and 700 new residents by 2050. In addition, growth in the surrounding region—which includes Ouray, Montrose, and San Miguel counties—will continue to have direct and indirect impacts on Ridgway’s housing, transportation system, environment, and quality of life. Growth limitations in the City of Ouray and Ouray County will further amplify growth pressures on the Town of Ridgway. Uncertainty regarding the extent of and potential impacts of future growth are of critical concern to the community. However, Ridgway has the ability through its policies and regulations, intergovernmental agreements, and other tools to help inform where and how growth will occur in the future, the types of growth the community would like to see, and guide the character and form of future development.

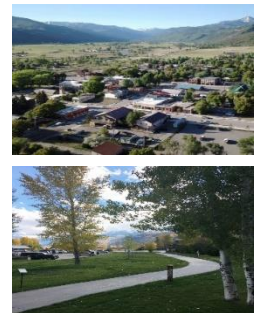
Goals:

GRO-1: Manage growth and development in order to maintain Ridgway’s small town character, support a diverse community, and create employment opportunities.

GRO-2: Ensure public infrastructure, utilities, facilities, and services are sufficient to meet the needs of residents and businesses as the town grows.

GRO-3: Proactively mitigate natural and human-made hazards.

GRO-4: Develop a safe and efficient multi-modal transportation system, balancing needs of all users.



	Well-Managed Growth: 2025 Strategies	Responsible Party
1	Participate in regional transportation initiatives including the Gunnison Valley Transportation Planning Region (GVTPR) and the Ouray County Transit Advisory Council, as appropriate.	Manager
2	Continue working with the City of Ouray, Ouray County, and All Points Transit to continue and improve upon the Ouray commuter route that connects Montrose, Ridgway and Ouray.	Manager
3	Assist Ouray County and their selected contractor to continue developing the Hazard Mitigation Plan and Community Wildfire Protection Plan.	Manager
4	Retain a consultant to conduct a Housing Needs Assessment.	Planner/Manager
5	Continue working with Ouray County and the City of Ouray to explore the notion of retaining a joint housing administrator to assist with tasks like deed restriction management, homebuyer education and grant writing/administration.	Manager
6	Retain a consultant to conduct a signal/traffic study at N. Railroad St. and Sherman St. to determine appropriate intersection treatments (e.g., turning lane, traffic signal, roundabout, etc.).	Manager/Eng.
7	Identify and pursue ways to improve upon/overhaul the Town’s GIS system to make it current and more user friendly.	Planner/PW/Manager
8	Develop and organize volunteer efforts, focused on procedural rules, expectations, purpose, etc. for Council appointed commissions, boards, committees and task forces.	Manager/Community Initiatives
9	Implement measures to address deficiencies and ensure Wastewater Treatment Plant consistently meets permit limitations and other terms and conditions of its permits.	Manager/PW/Eng.
10	Expand efforts on official record and electronic file organization.	Manager/Clerk
11	Implement Asset Management Plan for all departments	Clerk
12	Update the Town’s Street Lighting Plan.	Manager

13	Address access to Ridgway Ditch and adjacent development, including building and septic setbacks, Ditch access, and land use opportunities with Ouray County to protect the Ditch.	Eng./Manager/PW
14	Complete the Ductile Iron Pipe Replacement Project (i.e., replacement of water line segment from just below the Water Treatment Plant to Moffat St.).	Eng./Manager/PW
15	Complete the Beaver Creek Diversion Restoration Project.	Manager/Eng./PW
16	Explore grant funding opportunities that would provide for major improvements to the Ridgway Ditch and Lake O in ways that would allow the Town to receive additional water and mitigate system loss (i.e., piping portions of the Ridgway Ditch). Repair and install additional flow measuring devices along Ridgway Ditch and at Lake O.	Manager/Eng.
17	Investigate how to access potential funding opportunities for water-related projects (i.e., monitoring and improvements to the Town's water supply system) under the Infrastructure Investment and Jobs Act or through state funding options such as Colorado Water Plan grants or Gunnison Basin Roundtable grants.	Manager
18	Replace hydrants and valves, as needed, on water distribution system.	PW
19	Make improvements to the restrooms in Hartwell Park.	PW/Manager
20	Complete the final phase of the water meter replacement program in the early part of 2025.	PW
21	Complete transition from chlorine dioxide treatment to Granular Activated Carbon filtration alternative at water treatment plant.	PW/Eng./Manager
22	Complete sewer line camera and root abatement work; remove contact chamber sludge; remove biosolids/sludge from lagoons.	PW
23	Employ methods to better manage traffic flow and safe speeds; further explore additional advisory signage, temporary pedestrian signage, and street devices to mitigate speeding vehicles on westbound and eastbound Hwy 62 and other areas of town. Explore engineering and installing a banner structure over SH62.	Marshal/PW

