

TOWN OF RIDGWAY FISCAL YEAR 2021 BUDGET



Prepared by the Town Clerk/Treasurer
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TOWN OF RIDGWAY 2021 ANNUAL BUDGET



BUDGET MESSAGE

Mayor, Town Council and Ridgway Residents:

We respectfully submit the Town of Ridgway Fiscal Year Budget for January 1, 2021 through December 31, 2021. The 2021 Annual Budget incorporates direction provided by the Town Council during budget discussion meetings and is consistent with input provided by the Town Council throughout the process. This message provides a summary of the (1) year in review, (2) financial summary and outlook and (3) 2021 proposed budget highlights.

YEAR IN REVIEW

First and foremost, 2020 was dominated by the onset of the COVID-19 pandemic and implementation of numerous public health orders. The Town of Ridgway, along with Ouray County and the State of Colorado, declared an emergency due to pandemic conditions in March of 2020, and this Emergency Declaration is still in effect and is anticipated to continue through most, if not all, of 2021. The pandemic resulted in public health orders to close many businesses in mid-March and then varying levels of business restrictions through the remainder of 2020. All marquee, traditional Ridgway events were cancelled.

While this has been a unique, unprecedented, and disrupting situation, the resiliency this community has shown has been awe inspiring. We have been able to quickly adapt, immediately implement our response plans and disseminate timely and accurate information to the public.

2020 began following a year of positive economic increase. With the swift disruption of the pandemic beginning in March, the Town anticipated revenue shortfalls, and we made calculated, strategic cuts to the 2020 budget. The Town was able to maintain core services and also face unknowns of the pandemic.

We are honored to serve this community, and are happy to present the accomplishments of the organization in 2020. Even amidst this unprecedented pandemic, we accomplished key priorities and goals identified in the 2020 Strategic Plan. Some highlights of 2020 accomplishments include, but are not limited to:

- Achievement of 100% renewable electricity at all Town operations and facilities by way of participation in San Miguel Power Association's Totally Green Program
- Completion of Lena Street Utility Replacement Project
- Completion and adoption of Town of Ridgway Stormwater Master Plan
- Completion of water system interconnection with Tri-County Water Conservancy District
- Completion of final design and construction of the Athletic Park Pavilion

- Completion of predevelopment work and Low-Income Housing Tax Credit funding secured for the Space to Create workforce housing project
- Completion of Land Use Code updates – Zoning Regulations (RMC 7-3) and the Single-Family Home Design Standards (RMC 6-6) – to promote housing affordability
- Completion of update to Section 7-3-12 of the Ridgway Municipal Code regarding Sign Regulations
- Completion of improvements to the baseball field in the Athletic Park
- Efficiently delivered the full array of core Town services
- Demonstrated a high degree of professionalism and integrity in the Marshal's Office amidst heightened emotions, national tragedies, and increased focus on social justice
- Utilized 2019 Main Street mini-grant for small improvements to Heritage Park, including cleaning up and leveling the area, laying gravel, and placing picnic tables
- Utilized 2020 Main Street mini-grant, as well as an additional grant from AARP for construction of the irrigation elements of Phase 1 of the Heritage Park Improvements Project around the Visitor Center
- Completion of entry awning/overhang above Marshal's Office entrance
- Began participation in the Sales & Use Tax System (SUTS) from the Colorado Department of Revenue, which is a one-stop portal that allows someone to do all manner of tasks related to collecting and remitting sales and use tax in an easy, automated and seamless fashion
- Completion of updates to Town of Ridgway Standard Specification and Typical Drawings for Infrastructure Construction
- Completion and adoption of Town of Ridgway Stormwater Management Minimum Design Standards
- Successfully submitted a funding application to CDOT's Revitalizing Main Streets Program and were awarded funding to assist with improving stop bars and cross walk markings and to add bike symbols to paved roadways
- Successfully submitted an Energy and Mineral Impact Assistance Fund (EIAF) Tier I grant application to DOLA for the Granular Activated Carbon Water Treatment Upgrade Project and were awarded funding
- Successfully submitted a funding application to the Colorado Division of Criminal Justice and were awarded Victims of Crime Act (VOCA) funding to support the Ouray County Law Enforcement Victim Services Program
- Successfully purchased and installed a new served in Town Hall
- Successfully purchased a variety of vehicles and equipment to support operations, including but not limited to a plow truck, parks trailers, patrol vehicle, radar and taser equipment, and body cameras
- Acceptance into the International Dark-Sky Association (IDA) Dark Sky Places Program with an official designation as a Dark Sky Community
- Advancement to "Graduate" status in the Colorado Main Street Program
- Worked with representatives of the U.S. Census Bureau on various initiatives to encourage participation in the 2020 Census and garner higher response rates for our Town and region (Ridgway's final self-response rate was 65.8%)

- Developed and adopted an Officer Involved Shooting Policy
- Developed and implemented the Town's COVID-19 Response Plan to provide guidelines, strategies, and a framework for dealing with the COVID-19 pandemic
- Expended Federal Coronavirus Relief Funds for eligible expenses tied to operational expenses, economic assistance, and community assistance
 - Operating expenses includes technology upgrades for remote meetings, preparing positions with remote work capabilities, additional cleaning and cleaning supplies, additional personal protective equipment (PPE), the addition of an air purifier system at Town Hall, an audit and GAP Assessment of Town Hall relative to CDC/CDPHE guidelines, etc.
 - Economic recovery expenses includes the establishment and administration of the Town of Ridgway Restaurant Support Program, the hiring of a consulting firm to develop an Economic Resiliency Plan for Ouray County, the purchase of outdoor, propane-powered heaters to make available to the business community during the winter months, etc.
 - Community assistance expenses includes bulk PPE order for distribution to the business community, outdoor hand sanitizing stations for deployment in Town parks, reallocation to City of Ouray to assist with their City Hall ventilation project, etc.
- Implemented various assistance measures, as approved by the Town Council, in response to COVID-19, including but not limited to:
 - Temporarily suspended water service shut offs and waived penalty and interest for water, sewer, and trash collection utility services
 - Adopted temporary amendments to the Town's Sign Regulations to relax certain signage requirements for lawfully operating businesses
 - Successfully developed and administered a Business Grant Program by repurposing a grant from Colorado Creative Industries to assist local businesses with costs associated with the reopening phase of the pandemic
 - Approved a deferment of sales tax remittance and waiver of penalty and interest for qualifying businesses for the month of April 2020
 - Streamlined the process for restaurants to apply for a permit to expand their outdoor dining offerings onto sidewalks, parking areas, streets, and other areas adjacent to their properties
 - Streamlined the process for restaurants to request temporary modification of their premises for on-premises sales and consumption of alcoholic beverages

The list above is not comprehensive by any means. We will continue to stay focused, consistent, and deliberate in our work efforts, and begin 2021 intending to succeed through the global COVID-19 pandemic, while still accomplishing our short and long-term goals.

FINANCIAL SUMMARY AND OUTLOOK

The 2021 Annual Budget is balanced as required by Colorado Budget Law. All governmental funds are accounted for using the modified accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Principal and interest

on general long-term debt is recognized when due. The document is prepared in conformity with generally accepted accounting principles for municipalities. In accordance with the Charter of the Town of Ridgway, the Budget contains detailed revenues, expenditures and balances for each fund and account for (a) the audited 2019 fiscal year, (b) the adopted budget for the 2020 fiscal year, (c) the estimated year end revenues and expenditures for the 2020 fiscal year, and (d) the adopted budget for the 2021 fiscal year.

The Budget for the Town of Ridgway operates from three funds: The General Fund, the Water Enterprise Fund, and the Sewer Enterprise Fund. General Fund revenue is derived primarily from sales tax, property tax, excise tax, lodging tax and various user fees. The two Enterprise Funds are self-supporting funds with their principle source of revenue received from user fees.

The 2021 Annual Budget will have a mill levy based on Amendment I restrictions, the Taxpayers Bill of Rights ("TABOR"). The mill levy for 2021 has been certified as 8.651, which was the certified mill levy in 2020. The total assessed valuation within the Town, as derived from the Ouray County Assessor's Office, decreased slightly from 2020, \$35,060,320 to \$35,036,580.

The following is a summary of important information focusing on level of service, revenues, and expenditures for the three funds referenced above, debt service, recent construction activity within the Town, and the overall financial sustainability of the Town. We present this information to provide an understanding of the Town's current fiscal picture.

Level of Service

The Town Council places a high priority on maintaining the existing level of municipal services in 2021 for the purpose of community stability and support of the local economy. All levels of service and staffing to support those levels of service remain the same as 2020.

General Fund

The General Fund beginning Fund Balance is \$1,689,320 and the end of the year Fund Balance is \$680,262. Total tax revenues for 2021 are projected to decrease from \$1,926,936 in 2020 to \$1,744,557, a decrease of \$182,379. This decrease is primarily due to a foreseen decrease in Sales Tax (10%) and Lodging Tax (25%) resulting from the COVID-19 pandemic. All other tax sources are projected to be stable and similar to 2020 amounts. Total General Fund revenues for 2021 are projected to decrease from \$2,573,426 in 2020 to \$2,382,654, a decrease of \$190,772. We sought to decrease expenses where possible while maintaining existing levels of service. General Fund expenditures have been reduced from the Original 2020 Budget amount of \$3,086,682 to \$3,055,060, or a net reduction of \$31,622 for 2021. General Fund reserves remain healthy in 2021 with a 3% Emergency Reserve required by TABOR (\$91,652) and a remaining undesignated amount (\$680,262), which results in a total fund balance of \$771,914.

Water Fund

The Water Fund beginning Fund Balance is \$899,523 and the end of the year Fund Balance is \$982,602. Total revenues for 2021 are projected to decrease from \$1,013,550 in 2020 to \$995,582, a decrease of \$17,968. Water Fund expenditures have been reduced from the Original

2020 Budget amount of \$1,044,398 to \$909,660, or a net reduction of \$134,738 for 2021. Ending Water Fund Balance for 2021 is projected at \$982,602. This projection is much higher than the Ending Water Fund Balance in the Original 2020 Budget, which was \$493,773.

Sewer Fund

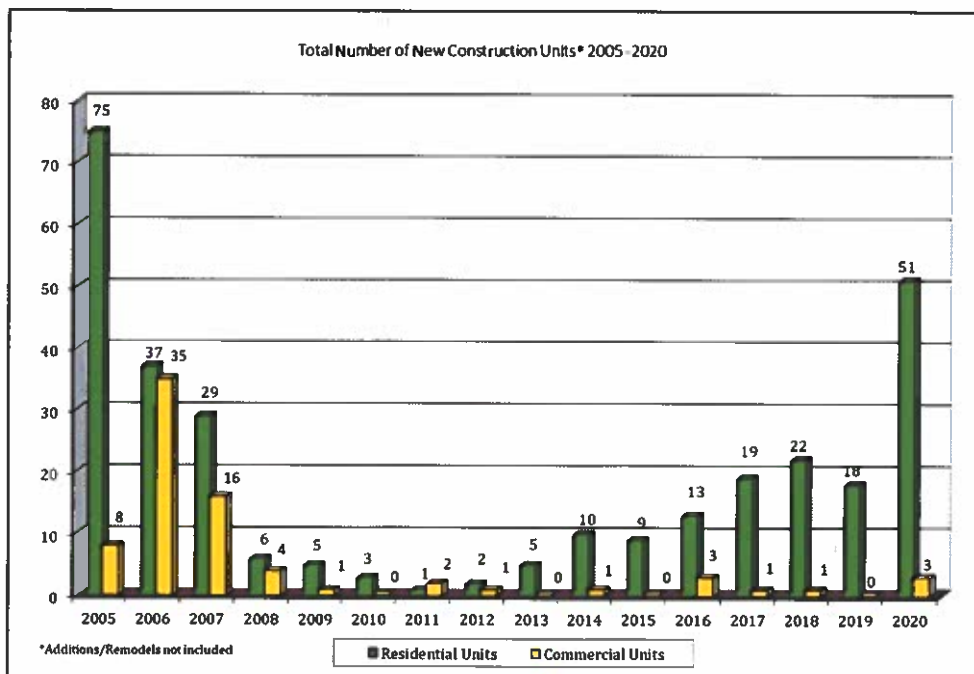
The Sewer Fund beginning Fund Balance is \$866,304 and the end of the year Fund Balance is \$925,198. Total revenues for 2021 are projected to decrease from \$530,000 in 2020 to \$460,184, a decrease of \$69,816. Sewer Fund expenditures have been reduced from the Original 2020 Budget amount of \$582,935 to \$401,290, or a net reduction of \$181,645 for 2021. Ending Sewer Fund Balance for 2021 is projected at \$925,198. This projection is higher than the Ending General Fund Balance in the Original 2020 Budget, which was \$799,104.

Debt Service

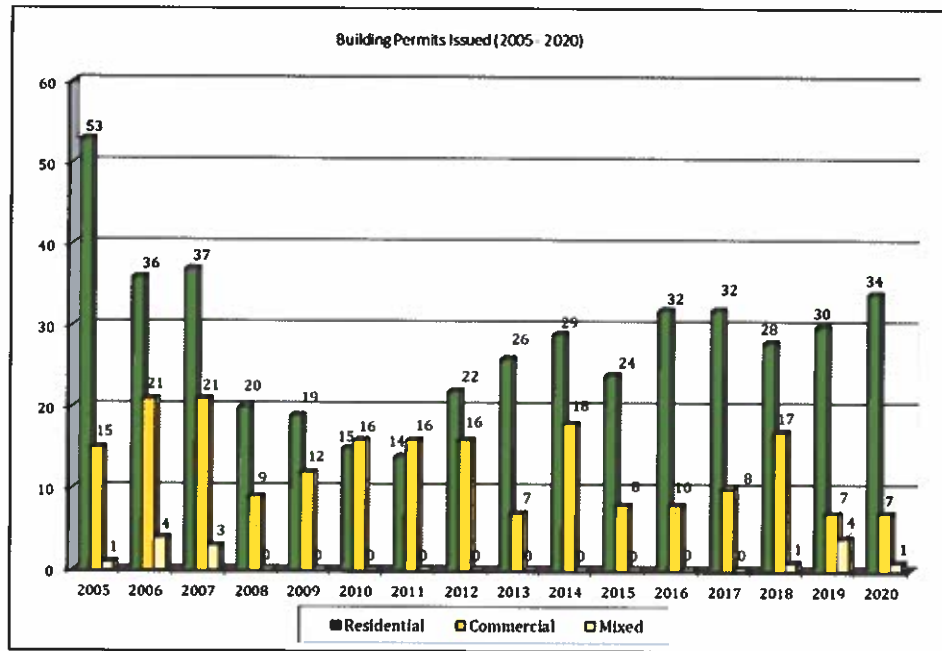
The Town has been historically conservative in assuming debt, and continues to strive to achieve this goal. Due to recent major capital investments, there has been an increase in debt service obligations. There are two primary sources of this debt: General Fund with the issuance of \$1.4M in municipal bonds for the downtown investment, and the Water Fund with the assumption of \$600,000 in loan for the reservoir renovation. The municipal bonds sold for the downtown project in 2015 are secured by a property tax commitment and a 50% contribution of capital projects revenues through the term of the debt in 2029. The loan in the Water Fund is covered by a user fee increase implemented in January 2014. Both major debt service sources have very secure revenue sources supporting them.

Development Activity

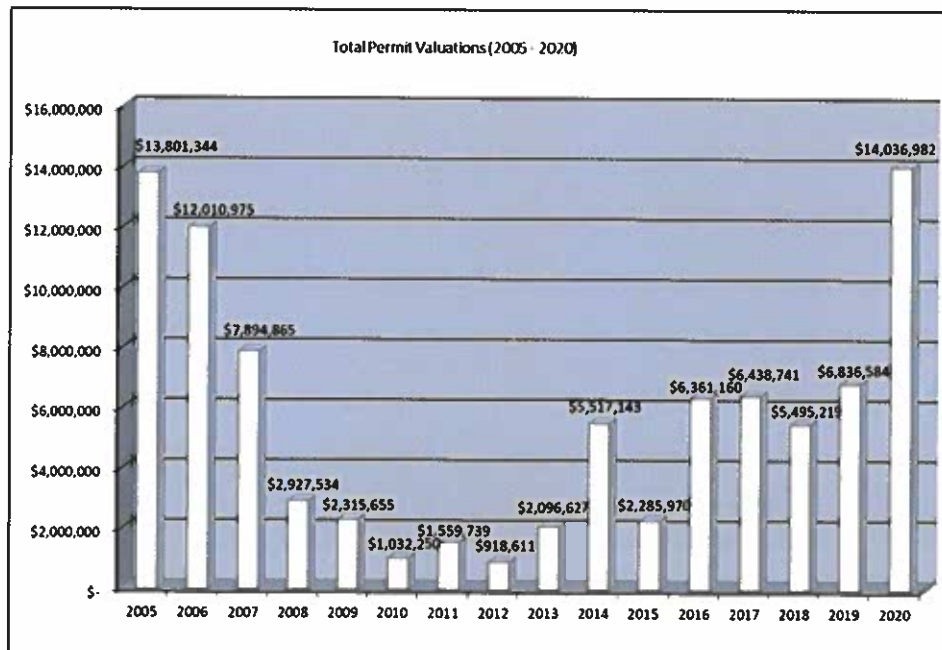
2020 saw a slight increase in the total number building permits issued and a significant increase in the total number of new units. The number of permits and units appears to be continuously increasing since the lows in 2010-2013, back toward the highs witnessed in 2005. The number of units increased by 200% from last year with a total of 54 new units in 2020 from 18 in 2019. While the Space to Create project accounts for 30 of the new units in 2020, there would still be an increase without this significant project.



** note that this data is based upon new units only and does not include renovations or additions*



Building permit valuations reveal the value and generally the type of construction activity that is occurring. Higher valuations generally indicate higher valued new construction, while lower valuations often indicate remodels, additions, and other smaller projects. The total valuation for 2020 is the highest in Town history since tracking began in 1999. The last high occurred in 2005 at \$13.8 million with 2020 coming in at just over \$14 million. This valuation is mostly due to the Space to Create project with a valuation of \$7.8 million. Without the Space to Create project, the valuation this year would be just under the 2019 value.



Building permit fees were estimated to be \$50,000 in 2020 and were projected near the end of 2020 to come in at about \$74,000. This amount does not account for the Habitat for Humanity triplex project and the Space to Create project where permit fees were waived. If those were included, the final estimated amount would be approximately \$105,000. The highest receipt of building permit fees was \$138,306 in 2006. The 2021 adopted budget estimates building permit fees at \$55,000.

Financial Sustainability

Many municipalities such as Ridgway rely heavily on sales tax revenues. Ridgway may have more revenue diversity when considering its property taxes and excise taxes upon residential development, but sales tax revenues clearly make up the bulk of its revenue stream. Both the sales tax revenues and excise tax revenues are quite sensitive to fluctuations in the economy and changing demographics.

Given that we are still navigating the COVID-19 pandemic, the overall 2021 Annual Budget is conservative. There are no anticipated reductions in services or staffing levels planned, and we will watch revenues closely and take corrective measures, if deemed necessary. With these precautionary steps in mind, the Town remains in sound financial shape.

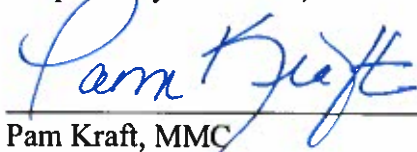
2021 BUDGET HIGHLIGHTS

The 2021 Annual Budget prioritizes current core services while addressing priorities identified in the annual Strategic Plan. Some of the highlights we would like to note include but are not limited to the following:

- Outsourcing codification of Town ordinances and online hosting of the Municipal Code
- Completion of Preliminary Needs Assessment for relocation of Wastewater Treatment Plant or improvements to the lagoons
- Funding to retain a consultant to study the Uncompahgre River corridor and develop a plan to enhance the River's ecology and safety
- Completion of Phases 1 and 2 of the Heritage Park Improvements Project
- Completion of Amelia Street design (CR5 to Yates Subdivision)
- Purchase of water truck and hydro-vac excavator vacuum truck
- Continued due diligence on testing and data collection for potential transition from chlorine dioxide treatment to Granular Activated Carbon filtration alternative at Water Treatment Plant
- Completion of standard specifications for streets and sidewalks
- Completion of update to subdivision standards and Planned Unit Development regulations per Master Plan recommendations
- Completion of surveying and engineering for construction of Lena Street
- Purchase of AEDs for patrol vehicles and firearms for marshal and deputies
- Completion of water supply analysis
- Purchase and installation of curtain between wastewater ponds
- Completion of first phase of water meter and radio replacement program

None of this effort would have been possible without the continuing support and direction of the Town Council. As representatives of the public interest of the Town of Ridgway, each Council member has spent a considerable amount of time and energy in governing the process of preparing this document. In addition, preparation of the annual budget requires a significant effort on the part of Town staff. The staff's commitment to financial management and efficient and effective operations and services is the key to making the most of every taxpayer dollar spent.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Pam Kraft", written over a horizontal line.

Pam Kraft, MMC
Town Clerk/Treasurer

A handwritten signature in blue ink, appearing to read "Preston Neill", written over a horizontal line.

Preston Neill
Town Manager

GENERAL FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
	BEGINNING FUND BALANCE	1,386,891	1,229,145		1,572,455	1,689,320
ACCOUNT #	REVENUES					
	TAXES					
400GOO	Property Tax	260,025	303,307	203,788	303,200	303,102
4001GOO	Property Tax - Bond Repayment	19,176	22,830	15,034	22,500	21,610
401GOO	Penalties & Interest - Property Tax	1,038	500	13	1,180	500
402GOO	Delinquent Property Tax	0	100	0	0	100
403GOO	Sales Tax	1,196,174	1,115,000	509,998	1,125,000	1,003,500
404GOO	Sales Tax - Food for Home Consumption	75,463	74,500	34,365	90,000	85,000
405GOO	Sales Tax - Capital Improvement Fund	211,920	197,795	88,682	205,875	172,741
4051GOO	Sales Tax - Cap Impr-Food Home Consump	15,185	14,904	6,875	18,175	17,004
406GOO	Penalties & Interest - Sales&Lodging Tax	13,881	8,000	4,011	8,000	8,000
407GOO	Lodging Tax	92,449	80,000	19,311	56,000	60,000
408GOO	Specific Ownership Tax	29,125	28,000	17,185	34,800	25,000
409GOO	Utility Franchise Tax	44,367	42,000	26,487	46,500	45,000
410GOO	Excise Development Tax	15,000	40,000	0	4,500	3,000
	TOTAL	1,973,803	1,926,936	925,749	1,915,730	1,744,557
	INTERGOVERNMENTAL					
411GOO	Highway Users	68,400	53,500	24,426	50,000	52,000
412GOO	Motor Vehicle Fees	5,388	6,000	3,990	8,000	6,000
413GOO	Cigarette Tax	2,314	2,200	1,213	2,400	2,500
414GOO	Conservation Trust Fund (Lottery)	11,490	12,000	5,150	12,000	12,000
415GOO	Grants - general	109,049	66,016	68,696	214,000	56,940
416GOO	Road & Bridge Apportionment	22,612	26,382	0	26,382	26,277
417GOO	Mineral Lease & Severance Taxes	20,708	10,000	18,506	27,621	25,000
	TOTAL	239,961	176,098	121,981	340,403	180,717
	LICENSES, PERMITS & FEES					
420GOO	Building Permits	63,685	50,000	28,732	74,319	55,000
421GOO	Liquor Licenses	5,505	2,200	2,774	3,875	2,200
422GOO	Sales Tax Licenses	19,105	20,000	3,695	20,000	19,000
430GOO	Marijuana Facility Licenses	15,900	13,500	6,000	12,500	12,000
423GOO	Planning/Zoning Applications	5,250	5,000	1,725	8,560	5,000
424GOO	Excavation/Encroachment Permits	1,780	2,000	1,290	3,090	2,000
425GOO	Refuse Collection Fees	159,447	156,000	80,124	160,000	162,000
427GOO	USPS Rental Fees	8,507	8,642	4,321	8,642	8,642
428GOO	Parks, Facility & Rights of Way User Fees	2,385	2,500	600	600	2,500
429GOO	Permits - other (signs, etc)	915	500	105	750	500
431GOO	Short Term Rental Licenses	4,950	10,000	800	12,400	3,700
	TOTAL	287,429	270,342	130,166	304,736	272,542
	FINES & FORFEITURES					
435GOO	Court Fines	4,995	10,000	3,997	8,000	8,000
	TOTAL	4,995	10,000	3,997	8,000	8,000
	REIMBURSABLE FEES					
440GOO	Consulting Services Reimbursement	65,508	98,000	23,055	42,000	85,000
441GOO	Labor & Documents Reimbursement	2,087	1,600	89	150	200
442GOO	Bonds & Permits Reimbursement	27,685	10,000	11,106	38,274	28,000
443GOO	Mosquito Control Reimbursement	8,000	8,000	0	8,000	8,000
444GOO	Administrative Reimbursement	3,901	3,500	2,294	3,550	3,000
	TOTAL	107,181	121,100	36,544	91,974	124,200
	MISCELLANEOUS					
450GOO	Donations - parks	0	5,000	2,000	2,000	2,000
451GOO	Sales - other (copies, equip sales, misc)	33,438	250	4,100	4,100	250
452GOO	Credits & Refunds - general	13,189	7,500	9,709	10,474	7,500
453GOO	Other - general (T/Clerk & Marshal fees)	3,940	4,000	2,656	3,500	2,500
454GOO	Special Events (festivals,concerts,movies)	37,474	38,000	4,915	4,915	38,000
459GOO	Donations - RCD & MainStreet	1,745	500	0	500	1,000
455GOO	Interest Income	15,733	10,000	3,695	4,234	696
456GOO	Investment Income/Desig Reserves	4,338	3,500	1,156	1,456	569
457GOO	Investment Income/Cap Project Reserves	227	200	190	255	123
	TOTAL	110,084	68,950	28,421	31,434	52,638
	TOTAL GENERAL FUND REVENUES	2,723,453	2,573,426	1,246,858	2,692,277	2,382,654
	TOTAL AVAILABLE RESOURCES	4,110,344	3,802,571	1,246,858	4,264,732	4,071,974

GENERAL FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	ADMINISTRATIVE SERVICES					
	PERSONNEL					
500GOO	Administrative Wages	454,741	464,586	215,036	434,163	482,758
505GOO	Housing Stipend			2,500	5,500	6,000
509GOO	Council Compensation	20,850	22,800	11,100	22,650	22,800
510GOO	Planning Commission Compensation	17,400	17,400	8,700	17,400	17,400
501GOO	Employer Tax Expense	36,105	38,616	17,921	36,461	40,465
502GOO	Health Insurance	75,680	72,684	42,429	75,912	79,068
503GOO	Retirement Fund	14,599	17,864	5,187	14,265	18,570
504GOO	Workers Compensation Insurance	2,198	2,200	732	2,200	2,300
	PROFESSIONAL SERVICES					
511GOO	Town Attorney	44,648	60,000	19,042	45,000	55,000
512GOO	Auditing Services	6,150	6,150	0	6,150	6,150
514GOO	Consulting Services	15,688	5,000	1,609	2,000	2,500
556GOO	IT Services	12,304	4,136	3,543	10,000	4,200
513GOO	Planning Consulting	21,580	44,000	17,701	17,701	30,000
515GOO	County Treasurer Services	5,209	7,500	4,076	7,500	7,550
519GOO	Contractual Services	42,734	80,000	16,125	62,000	80,000
538GOO	Muni-Revs Services	10,606	12,285	6,143	12,285	12,285
539GOO	Human Resources Consulting	2,608	2,800	0	0	
516GOO	Refuse Collection Franchise	159,132	156,000	79,845	160,000	162,000
	ADMINISTRATIVE EXPENSE					
520GOO	Insurance (Property & Casualty)	8,000	7,315	693	9,500	8,000
521GOO	Conferences, Workshops & Training	3,795	7,500	448	1,000	5,000
522GOO	Dues & Memberships	3,588	4,000	1,820	4,000	4,000
523GOO	Council/PComm - Conferences & Training	2,121	4,000	283	532	2,500
524GOO	Reimbursable Bonds & Permits	20,704	28,000	1,406	26,500	40,000
525GOO	Unemployment Tax (all)	3,448	3,450	856	3,260	3,450
526GOO	Life Insurance (all)	526	650	328	600	600
527GOO	Personnel - Recruitment/Testing	3,806	1,500	1,371	1,371	1,500
536GOO	Wellness Program	11,242	16,566	3,806	14,280	15,166
528GOO	Other - admin.	4,559	1,000	50	77,488	1,000
	OFFICE EXPENSE					
540GOO	Printing & Publishing	500	1,500	276	500	1,500
541GOO	Office Supplies	3,766	5,000	1,717	3,500	5,000
542GOO	Utilities	1,358	1,600	708	1,500	1,800
543GOO	Telephone	2,061	3,000	896	2,000	2,500
544GOO	Elections	117	2,500	548	548	2,500
530GOO	Computer	1,684	4,590	952	1,600	1,650
545GOO	Janitorial Services	2,267	6,800	0	1,350	3,750
546GOO	Council/Commission - Materials/Equipment	1,256	1,000	504	550	1,000
547GOO	Records Management	11	500	63	250	500
548GOO	Office Equipment - Leases	2,933	3,250	1,200	2,500	3,000
549GOO	Office Equipment - Maintenance/Repairs	0	700	0	0	500
550GOO	Filing Fees/Recording Costs	891	850	89	300	800
551GOO	Postage - general	777	1,000	508	900	1,000
552GOO	GIS Mapping - admin	1,167	2,000	760	1,100	2,000
553GOO	Meetings & Community Events	10,380	10,000	530	5,000	10,000
537GOO	Bank & Misc. Fees & Charges	1,712	2,500	1,004	2,500	2,500
	COMMUNITY & ECONOMIC DEVELOPMENT					
529GOO	Tourism Promotion	67,123	56,000	12,459	56,000	50,000
531GOO	Community Outreach	668	3,000	60	750	250
532GOO	Creative District	27,989	35,150	104	5,000	14,150
533GOO	Main Street Program & Economic Developmn	4,095	2,000	5,964	11,170	4,000
535GOO	Affordable Housing		35,151	0	14,960	25,000
781POO	Events and Festivals	55,195	66,000	16,723	16,723	68,000
5075GO1	Region 10 & Broadband Participation	20,807	86,327	21,108	88,300	55,000

GENERAL FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
	VEHICLE EXPENSE					
560GOO	Gas & Oil	0	300	78	200	300
561GOO	Vehicle Maintenance & Repair	0	500	40	40	500
	CAPITAL OUTLAY					
571GOO	Office Equipment Purchase	7,974	8,500	6,699	9,200	4,000
	DEBT SERVICE					
591GOO	RAMP Bond-BB&T Governmental Financing	119,081	116,055	15,527	116,455	118,828
	COUNCIL INITIATIVES					
5010GO1	Uncompahgre Volunteer Legal Aid	3,000	3,000	0	3,000	3,000
5015GO1	Partners Program	1,000	1,000	0	1,000	1,000
5020GO1	Colorado West Land Trust	2,000	0	0	0	3,000
5025GO1	Voyager Program	7,000	7,000	0	7,000	7,000
5030GO1	Juvenile Diversion	6,500	8,450	8,000	8,000	8,000
5040GO1	Other Contributions	2,700	5,000	871	871	9,500
5050GO1	KVNF Radio	1,000	1,000	0	1,000	1,000
5055GO1	Center for Mental Health	500	500	0	500	1,000
5060GO1	Second Chance Humane Society	6,500	6,500	0	6,500	6,500
5065GO1	Neighbor to Neighbor Program	1,000	0	0	0	0
5070GO1	Ouray County Housing Advisory Committee	1,500	0	0	0	0
5085GO1	Eco Action Partners	5,000	5,000	5,000	5,000	6,200
5095GO1	Student Scholarship	1,000	1,000	1,000	1,000	1,000
5100GO1	Public Art Ridgway Colorado	3,000	3,000	3,000	3,000	3,000
5105GO1	CO Mountain Bike Assoc - Ridgway Chapter	1,000	1,000	0	1,000	0
5110GO1	Uncompahgre Watershed Partnership	3,000	3,000	3,000	3,000	3,000
5115GO1	George Gardner Scholarship Fund	1,000	1,000	1,000	1,000	1,000
5120GO1	Ouray County Soccer Association	2,000	0	0	0	3,000
5135GO1	Sherbino Theater	5,000	3,750	0	3,750	5,000
5136GO1	Ouray County Food Pantry	1,000	0	0	0	1,000
5137GO1	Weehawken Creative Arts		3,750	0	3,750	3,000
5138GO1	Friends of Colorado Avalanche Info Center		1,000	0	1,000	2,500
	SUBTOTAL COUNCIL INITIATIVES	54,700	54,950	21,871	50,371	68,700
	ADMINISTRATIVE EXPEND. SUBTOTAL	1,392,533	1,598,725	573,138	1,462,985	1,558,990

GENERAL FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	STREETS & MAINTENANCE					
	PERSONNEL					
600GO2	Streets Wages	94,505	100,825	49,788	95,733	92,917
605GO2	Streets - Seasonal Wages	1,026				
601GO2	Employer Tax Expense	7,255	7,713	3,809	7,324	7,108
602GO2	Health Insurance	20,123	22,244	13,148	23,241	22,869
603GO2	Retirement Fund	3,755	4,033	1,991	3,829	3,717
604GO2	Workers Compensation Insurance	4,674	3,850	0	3,850	3,950
	ADMINISTRATIVE EXPENSE					
613GO2	Office - miscellaneous	366	750	67	125	750
621GO2	Workshops & Training	611	1,500	0	0	1,000
628GO2	Other - streets	900	500	50	550	500
614GO2	Consulting & Contractual Services	228,335	88,000	40,669	45,000	165,000
615GO2	IT Services	1,006	1,900	958	2,300	2,300
	OPERATING EXPENSE					
631GO2	Maintenance & Repairs	2,670	6,000	94	1,000	5,000
632GO2	Supplies & Materials	1,308	3,000	571	1,800	3,000
635GO2	Gravel & Sand	3,278	30,000	1,431	7,500	30,000
636GO2	Dust Prevention (mag chloride)	37,080	40,000	30,000	30,000	40,000
637GO2	Paving & Maintenance	5,510	51,000	0	62,000	30,000
667GO2	Street Sweeping	4,100	10,000	3,140	4,690	10,000
633GO2	Tools	6	500	232	350	500
638GO2	Street Lighting	5,592	7,500	3,687	7,000	8,000
639GO2	Street Signs	2,321	4,500	100	4,500	2,500
634GO2	Safety Equipment	533	11,000	497	700	400
682GO2	Tree Trimming - Rights-of-Ways	3,000	6,000	0	6,000	6,000
666GO2	Landscaping - Rights-of-Ways		20,500	0	15,410	22,000
663GO2	Storm Drainage	0	50,800	0	1,500	50,000
662GO2	Snow Removal Equipment & Services	12,351	12,100	8,741	8,741	12,000
	SHOP EXPENSE					
642GO2	Utilities	2,130	3,000	1,905	3,000	3,000
643GO2	Telephone	1,307	1,500	654	1,300	1,500
630GO2	Computer	389	4,990	531	1,425	1,450
	VEHICLE EXPENSE					
660GO2	Gas, Oil & Diesel	4,886	5,500	2,202	4,200	5,500
661GO2	Vehicle & Equip Maintenance & Repair	8,301	8,000	1,710	6,000	8,000
	DEBT SERVICE					
	CAPITAL OUTLAY					
670GO2	Vehicle Purchase	31,250	105,000	48,000	57,169	115,000
671GO2	Office Equipment Purchase	0	500	0	0	
672GO2	Equipment Purchase	18,732				
	STREETS & MAINT. EXP. SUBTOTAL	507,300	612,705	213,975	406,237	653,961

GENERAL FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	PARKS, FACILITIES & ENVIRONMENT					
	PERSONNEL					
700POO	Parks Maintenance Wages	14,322	32,348	16,138	32,275	55,868
706POO	Parks Maintenance - Seasonal Wages	61,972	58,000	6,499	37,750	73,440
701POO	Employer Tax Expense	5,836	6,912	1,732	5,357	9,892
702POO	Health Insurance	4,000	9,018	5,274	9,421	16,335
703POO	Retirement Fund	598	1,294	645	1,291	2,235
704POO	Workers Compensation Insurance	4,609	2,750	0	2,750	3,500
	ADMINISTRATIVE EXPENSE					
719POO	Contractual Services	5,843	19,000	0	4,000	37,000
720POO	Insurance (Property & Casualty)	6,458	7,314	7,293	7,793	7,500
721POO	Workshops & Training	360	1,500	0	0	750
728POO	Other - parks	150	500	9	510	250
	COMMUNITY CENTER					
732PO1	Supplies - community center	3,529	3,000	2,106	4,600	3,000
742PO1	Utilities - community center	1,358	1,500	708	1,500	1,500
779PO1	Janitorial Services - community center	2,267	6,800	0	1,350	3,750
731PO1	Maintenance & Repairs - community center	700	40,000	950	11,500	25,000
	OPERATING EXPENSE					
731POO	Maintenance & Repair	4,326	22,500	488	5,000	11,000
732POO	Supplies & Materials	16,863	24,000	6,358	23,000	24,000
733POO	Tools	1,975	2,500	0	0	2,000
734POO	Safety Equipment	215	500	0	700	400
741POO	Telephone	0	250	107	250	250
742POO	Utilities	6,433	7,000	2,369	6,000	7,000
729POO	IT Services	621	1,856	851	1,684	2,200
730POO	Computer	389	4,590	531	1,100	1,100
779POO	Janitorial Service - parks	1,000	3,000	0	5,775	12,000
765POO	River Corridor Maintenance&Gravel Removal	3,615	5,000	3,615	3,615	5,000
767POO	Urban Forest Management	9,700	20,000	0	20,000	20,000
768POO	Mosquito Control	10,308	12,000	8,172	11,800	12,000
769POO	Weed Control	0	500	0	0	500
	VEHICLE EXPENSE					
760POO	Gas & Oil	2,311	2,500	879	2,000	2,500
761POO	Vehicle & Equipment Maint & Repair	1,905	3,500	1,441	3,500	3,500
	CAPITAL OUTLAY					
772POO	Equipment Purchase	18,349	20,000	17,011	17,011	
775POO	Park Improvements	17,242	12,000	575	11,000	25,000
	PARKS & FACILITIES EXPEND. SUBTOTAL	207,254	331,632	83,751	232,532	368,470

GENERAL FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	LAW ENFORCEMENT					
	PERSONNEL					
800GO3	Law Enforcement Wages	157,083	168,480	84,204	168,408	176,828
809GO3	Law Enforcement - Part Time Wages	68,195	85,900	33,403	67,750	86,500
807GO3	Municipal Judge	1,656	1,656	828	1,656	1,656
808GO3	Municipal Court Clerk	4,140	4,140	2,070	4,140	4,140
805GO3	Housing Stipend	19,114	18,000	9,000	18,000	18,000
801GO3	Employer Tax Expense	17,573	21,280	9,219	19,886	20,588
802GO3	Health Insurance	32,515	36,072	19,212	34,522	39,204
803GO3	Retirement Fund	5,056	8,780	3,368	7,456	7,073
804GO3	Workers Compensation Insurance	8,928	7,400	6,472	7,400	7,500
	OFFICE EXPENSE					
819GO3	Contractual Services	23,866	32,000	3,275	4,600	5,000
820GO3	IT Services	4,193	2,937	929	2,140	4,000
822GO3	Dues & Memberships	243	500	240	560	500
841GO3	Office Supplies	1,307	1,500	127	500	1,000
842GO3	Utilities	1,358	1,600	708	1,600	1,600
843GO3	Telephone	4,690	4,500	2,171	4,300	4,500
830GO3	Computer	1,214	860	1,673	2,874	2,950
849GO3	Office Equip - Maintenance/Repairs	0	100	0	0	100
	OPERATING EXPENSE					
832GO3	Equipment & Supplies	2,241	15,000	8,111	8,750	16,500
821GO3	Conferences, Workshops & Training	1,527	6,000	55	400	6,000
883GO3	Uniforms	2,568	3,000	393	1,250	3,000
884GO3	Traffic & Investigations	1,608	2,000	332	650	2,000
886GO3	Testing & Examinations	193	400	0	0	400
828GO3	Other - law enforcement	3,280	1,000	73	2,500	1,000
885GO3	Dispatch Services	44,205	40,015	20,007	40,015	41,600
834GO3	Multi-Jurisdictional Program Participation	6,000	6,000	0	6,000	6,000
835GO3	Community Outreach Programs	0	500	0	132	1,000
	VEHICLE EXPENSE					
860GO3	Gas & Oil	7,419	7,500	3,944	7,500	7,500
862GO3	Radio/Radar Repair	216	12,000	8,936	8,936	1,500
861GO3	Vehicle Maintenance & Repair	7,663	8,000	397	3,200	3,500
	CAPITAL OUTLAY					
870GO3	Vehicle Purchase		45,000	0	43,000	
871GO3	Office Equipment Purchase	2,751	1,500	0	0	2,500
	LAW ENFORCEMENT EXP. SUBTOTAL	430,802	543,620	219,147	468,125	473,639

GENERAL FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
	TOTAL GENERAL FUND EXPENDITURES	2,537,889	3,086,682	1,090,011	2,569,879	3,055,060
	TRANSFER CAPITAL PROJECT - Heritage Park Improvements		62,500		491	45,000
	TRANSFER CAPITAL PROJECT - Pavilion Construction				5,042	
	TRANSFER CAPITAL PROJECT - Lena Street Paving Reserves					200,000
	TOTAL TRANS. TO CAPITAL PROJECTS	0	62,500	0	5,533	245,000
	Tabor Emergency Reserves (3% of expenditures)					91,652
	ENDING GENERAL FUND BALANCE	1,572,455	653,389		1,689,320	680,262
	Restricted for Capital Improvement Fund		0			0
	(per GASBY 54)					

WATER ENTERPRISE FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
	BEGINNING FUND BALANCE	561,429	524,581		723,390	899,523
ACCOUNT#						
460WOO	Water Service Charges	595,396	672,000	337,556	750,000	750,000
461WOO	Penalty Fees on Water Charges	3,395	3,000	810	2,800	3,000
462WOO	Transfer fees - water	780	550	160	600	550
464WOO	Material/Labor Reimbursement - water	8,275	20,000	2,480	8,550	25,000
463WOO	Tap Fees - water	31,250	100,000	9,225	61,475	70,000
465WOO	Other - water	315	0	0	7	100
466WOO	Grants - water		210,000	0	36,398	145,000
456WOO	Investment Income/Desgn Reserves	10,804	8,000	3,652	4,671	1,932
	TOTAL WATER FUND REVENUES	650,215	1,013,550	353,883	864,501	995,582
	TOTAL AVAILABLE RESOURCES	1,211,644	1,538,131	353,883	1,587,891	1,895,105
	EXPENDITURES					
	PERSONNEL					
900WOO	Water Wages	128,056	115,777	57,519	115,500	131,150
905WOO	Water - Seasonal Wages	1,479				
901WOO	Employer Tax Expense	9,441	8,857	4,400	8,836	10,033
902WOO	Health Insurance	23,906	23,447	16,453	30,777	35,937
903WOO	Retirement Fund	4,703	4,631	2,301	4,620	5,246
904WOO	Workers Compensation Insurance	5,000	4,000	3,281	4,000	4,200
	ADMINISTRATIVE EXPENSE					
920WOO	Insurance (Property & Casualty)	7,425	7,314	7,486	7,508	8,800
921WOO	Workshops & Training	1,321	2,500	455	1,000	1,500
919WOO	Wellness Program	1,461	1,866	1,179	1,866	1,866
914WOO	Consulting & Engineering Services	43,168	67,320	13,473	30,000	70,000
917WOO	IT Services	3,392	2,250	1,375	5,000	2,500
912WOO	Auditing Services	3,075	3,075	0	3,075	3,075
911WOO	Legal Services	2,016	25,000	222	500	2,500
918WOO	Permits - water	390	1,650	0	390	390
	OFFICE EXPENSE					
913WOO	Office - misc	2,582	2,500	117	250	1,500
915WOO	Dues & Memberships	235	250	159	325	300
916WOO	Filing Fees/Recording Costs	28	150	13	50	150
942WOO	Utilities	13,305	12,500	9,309	16,000	16,000
943WOO	Telephone	2,711	2,500	1,430	2,600	2,600
930WOO	Computer	422	5,280	798	1,750	1,800
941WOO	Office Supplies	1,545	1,500	266	750	1,500
947WOO	Records Management	0	100	0	100	150
948WOO	Office Equipment - Leases	364	350	174	350	350
949WOO	Office Equipment - Maint & Repairs	0	250	0	0	250
951WOO	Postage - water	1,839	2,000	837	1,850	2,000
952WOO	GIS Mapping - water	1,167	4,000	760	1,220	2,000
	OPERATING EXPENSE					
931WOO	Maintenance & Repairs	33,228	311,500	15,527	227,420	300,000
932WOO	Supplies & Materials	24,137	297,500	7,847	88,200	50,000
933WOO	Tools	52	500	232	400	4,000
988WOO	Taps & Meters	11,591	20,000	1,756	22,500	75,000
989WOO	Plant Expenses - water	19,800	22,000	9,900	19,800	22,000
934WOO	Safety Equipment	598	1,800	298	800	400
990WOO	Testing - water	5,691	4,500	3,434	9,000	11,000
987WOO	Weed Control	0	5,000	0	0	
928WOO	Other - water	308	250	0	1,400	250
	VEHICLE EXPENSE					
960WOO	Gas & Oil	3,840	4,500	1,154	3,200	4,500
961WOO	Vehicle & Equipment Maint & Repair	7,096	6,000	629	3,000	6,000

WATER ENTERPRISE FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
	<i>CAPITAL OUTLAY</i>					
971WOO	Office Equipment Purchase	135	1,000	2,628	3,550	2,500
972WOO	Equipment Purchase	45,257				65,000
	<i>DEBT SERVICE</i>					
997WOO	Debt Service - CWCB (1)	7,571	7,568	7,568	7,568	
992WOO	Debt Service - DOLA	9,795	9,795	0	9,795	9,795
993WOO	Debt Service - CWRPDA	22,500	22,500	11,250	22,500	22,500
994WOO	Debt Service - Bank of Colorado	6,706				
998WOO	Debt Service - CWCB (2)	30,918	30,918	0	30,918	30,918
	TOTAL WATER FUND EXPENDITURES	488,254	1,044,398	184,230	688,368	909,660
	Reserved per financing agreement with CWCB					2,843
	ENDING WATER FUND BALANCE	723,390	493,733		899,523	982,602

SEWER ENTERPRISE FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
	BEGINNING SEWER FUND BALANCE	899,731	852,039		937,115	866,304
ACCOUNT#						
	REVENUES					
460SOO	Sewer Service Charges	315,476	315,000	155,591	317,000	317,000
461SOO	Penalty Fees on Sewer Charges	3,396	3,000	810	2,800	3,000
462SOO	Transfer Fees - sewer	640	500	120	500	500
464SOO	Material/Labor Reimbursement - sewer	0	1,500	0	0	48,000
463SOO	Tap Fees - sewer	29,250	100,000	8,225	44,355	45,000
465SOO	Other - sewer		0	0	7	100
466SOO	Grants - sewer		95,000	0	0	45,000
456SOO	Investment Income - Desgn Reserves	18,689	15,000	4,896	5,747	1,584
	TOTAL SEWER FUND REVENUES	367,451	530,000	169,642	370,409	460,184
	TOTAL AVAILABLE RESOURCES	1,267,182	1,382,039	169,642	1,307,524	1,326,488
	EXPENDITURES					
	PERSONNEL					
900SOO	Sewer Wages	106,776	93,772	46,729	93,770	71,090
905SOO	Sewer-Seasonal Wages	201				
901SOO	Employer Tax Expense	7,728	7,174	3,575	7,174	5,438
902SOO	Health Insurance	17,906	17,435	12,937	24,496	16,335
903SOO	Retirement Fund	3,855	3,751	1,869	3,751	2,844
904SOO	Workers Compensation Insurance	3,402	2,750	100	2,750	2,950
	ADMINISTRATIVE EXPENSE					
920SOO	Insurance (Property & Casualty)	7,587	7,315	7,986	8,008	8,800
921SOO	Workshops & Training	882	1,500	255	300	1,500
914SOO	Consulting & Engineering Services	15,328	42,000	3,638	7,500	40,000
917SOO	IT Services	3,011	2,250	934	5,000	2,500
912SOO	Auditing Services	3,075	3,075	0	3,075	3,075
911SOO	Legal Services	0	1,000	0	0	1,000
919SOO	Wellness Program	1,461	1,868	1,179	1,868	1,868
	OFFICE EXPENSE					
913SOO	Office - misc	2,022	2,500	92	200	1,500
915SOO	Dues & Memberships	223	300	159	300	300
916SOO	Filing Fees/Recording Costs	39	100	13	50	100
941SOO	Office Supplies	1,325	1,500	226	750	1,500
942SOO	Utilities	41,392	45,000	20,475	51,000	50,000
943SOO	Telephone	1,567	1,600	783	1,600	1,600
930SOO	Computer	410	5,280	798	1,475	1,475
947SOO	Records Management	0	150	0	150	100
948SOO	Office Equipment - Leases	364	500	115	325	500
949SOO	Office Equipment - Maint & Repairs	0	250	0	0	250
951SOO	Postage - sewer	1,343	2,000	569	1,850	2,000
952SOO	GIS Mapping - sewer	1,167	4,000	760	1,220	2,000
	OPERATING EXPENSE					
931SOO	Maintenance & Repairs	28,921	276,500	8,012	181,843	75,000
932SOO	Supplies & Materials	4,462	15,000	1,228	7,000	10,000
933SOO	Tools	52	500	232	400	500
918SOO	Testing & Permits	3,898	4,400	1,734	6,500	5,500
928SOO	Other - sewer	308	250	0	1,150	250
934SOO	Safety Equipment	510	1,800	200	750	400
987SOO	Weed Control	0	500	0	0	
	VEHICLE EXPENSE					
960SOO	Gas & Oil	3,910	4,000	2,451	4,000	4,000
961SOO	Vehicle & Equipment Maint & Repairs	5,635	6,000	1,335	3,500	6,000
	CAPITAL OUTLAY					
971SOO	Office Equipment Purchase	135	1,000	2,628	3,550	
972SOO	Equipment Purchase	45,257				65,000
978SOO	Bio-Solid Removal		10,000	0	0	
	DEBT SERVICE					
996SOO	Debt Service - DOLA	15,915	15,915	0	15,915	15,915

SEWER ENTERPRISE FUND						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
	TOTAL SEWER FUND EXPENDITURES	330,067	582,935	121,012	441,220	401,290
	ENDING SEWER FUND BALANCE	937,115	799,104		866,304	925,198

[illegible]

CAPITAL PROJECTS FUND - RAMP Project Note Account						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
4001GOO	Property Tax		22,830		22,500	21,610
	Transfer from restricted Cap Imprv Acct		93,225		93,555	97,218
	TOTAL REVENUES		116,055		116,055	118,828
	PROJECT EXPENDITURES					
591GOO	Note Principal & Interest Payment Amt		116,055		116,055	118,828
	TOTAL EXPENDITURES		116,055		116,055	118,828

CAPITAL PROJECTS FUND - Space to Create						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
1700A	Boettcher Foundation Grant					
1700B	Dept of Local Affairs - Planning Grant					
1700C	Dept of Local Affairs - Prop Acq Grant					
1700D	Boettcher Foundation - PreDev Grant	100,000				
1700E	Dept of Local Affairs - PreDev Grant	150,000	175,000		175,000	
1700F	CO CreativeIndust's - PreDev Grant					
1700G	Misc Grants - Pre Development		80,000	5,000	80,000	
1700H	Property Taxes Received at Closing					
	Town Funding					
	TOTAL REVENUES	250,000	255,000	5,000	255,000	
	PROJECT EXPENDITURES					
CP1700	Property Option					
CP1701	Affordable Housing Study					
CP1702	Arts Market Study					
CP1703	Property Acquisition					
CP1704	Legal, Survey, Closing Fees					
CP1705	Property Taxes 1/1-10/3/2017					
CP1706	Pre-Development Phase	250,000	255,000	125,000	250,000	
CP1707	Groundbreaking Ceremony					5,000
	TOTAL EXPENDITURES	250,000	255,000	125,000	250,000	5,000

CAPITAL PROJECTS FUND - Athletic Park Pavilion						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
1900A	Private Donations	47,120	335,000	418,020	439,440	
	Town Contribution				5,042	
	TOTAL REVENUES	47,120	335,000	418,020	444,482	
	PROJECT EXPENDITURES					
CP1900	Design	23,691	14,250	7,609	7,609	
CP1901	Construction		335,828	35,605	455,110	
CP1902	Bank Fees	241	296		-91	
CP1903	Town Contributions				5,042	
	TOTAL EXPENDITURES	23,932	350,374	43,214	467,670	

CAPITAL PROJECTS FUND - Heritage Park Improvements						
		2019	2020	AS OF	ESTIMATED	2021
		ACTUAL	ADOPTED	6/30/2020	YR. END 2020	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
2000A	Main Street Mini-Grant		15,000		10,000	30,000
2000B	AARP Grant				5,000	
200C	CCI Technical Grant					
	Town Contribution		62,500		491	45,000
	TOTAL REVENUES		77,500	0	15,491	75,000
	PROJECT EXPENDITURES					
CP2000	Construction		77,500		15,491	75,000
	TOTAL EXPENDITURES		77,500	0	15,491	75,000

FUND SUMMARIES

GENERAL FUND is used to account for resources traditionally associated with government such as taxes, licenses, permits, fines, grants, donations, state and county apportionments. This fund includes municipal government administration, finance, police, public works, parks, community development and the Town Council.

WATER AND SEWER ENTERPRISE FUNDS are used to account for operations that are financed and operated in a manner similar to private business enterprises. Costs of providing the services are financed primarily through user fees.

GENERAL IMPROVEMENT DISTRICT is used to account for funds accumulated and operations financed and used exclusively for General Improvement District #1, which was created by the voters of the district for street paving and maintenance.

CAPITAL PROJECT FUNDS are used to track revenues received and costs incurred to complete capital projects, such as new facilities and infrastructure upgrades.

5 Year Capital Improvement Project
2021-2025 **General Fund**

Project	Estimated Cost	Budget Line Item
Heritage Park Improvement Project	\$35,000	CP2000
Hartwell Park - Expand Restroom Facility	\$150,000	
Hartwell Park - Re-roof, Replace Beams at Pavilion and Remove Trees Impacting Structure	\$75,000	
Dog Park		
Dennis Weaver Memorial Park - Vault Restroom Facility	\$60,000	
Uncompahgre RiverWay Trail - Regional Partnership to connect Montrose to Ouray		
River Corridor Master Plan - (including Rollans Park, River Corridor, Weaver Park)	\$70,000	
Rollans Park - Restoration Project, In-Stream Improvements	\$400,000	
Gateway Signage	\$120,000	
Drainage Improvements at Market and Rio Grande Building	\$40,000	663G02
Amelia Street Design - CR 5 to Yates Subdivision	\$50,000	614G02
Install Sidewalks - West Side of Amelia, Clinton to Charles	\$400,000	
Install Sidewalks - Clinton, Laura to Amelia to School	\$350,000	
Amelia Street - Chip Seal or Hard-Surface CR5 to Highway 62	\$160,000	
Lena Street - Engineering and Survey (40% Town \$30,000/60% Lena St Commons \$45,000)	\$75,000	614G02
Lena Street - Construct Otto to Charles(40% Town 60% Lena St Commons) \$200,000 - '21	\$775,000	Reserve Acct
N Cora and Charles - Chip Seal or Hard-Surface Alley to Alley Through Intersection	\$45,000	
Chipeta/Sabeta - Chip Seal/Hard-Surface		
Secure Long Term Gravel Resources	\$100,000	
Acquisition of South Railroad Street Right-of-Way		
Public Parking Lot (North of Library)	\$155,000	
Main Entry of Town Hall Improvements	\$25,000	731PO1
Town Hall and Community Center Improvements (per Assessment Plan)	\$238,000	
New Community Room	\$350,000	
Water Truck - Replacement	\$50,000	670GO2
Street Sweeper	\$230,000	
Front End Loader	\$150,000	
Mini Excavator with Rubber Tracks	\$65,000	
Pneumatic Compactor Roller	\$80,000	

5 Year Capital Improvement Project
2021-2025 **General Fund**

Project	Estimated Cost	Budget Line Item
Master Plan Implementation & Subdivision Updates	\$30,000	513GOO
Scanning and Electronic File Management Plan	\$75,000	
Region 10 Broadband Initiative - Anchor Build: Phase 2	\$55,000	5075GO1
Space to Create Project		CP17O6
Space to Create - Solar Array		
Athletic Park - Master Plan		
Expand Middle Mile Fiber Network Through Rest of Town	\$73,000	
Region 10 Broadband Initiative - Anchor Build: Phase 3	\$100,000	
Signage and Wayfinding	\$75,000	

5 Year Capital Improvement Project
2021-2025 **Water Fund**

Project	Estimated Cost	Budget Line Item
Grout Valves at Presed Ponds	\$15,000	
Water Supply Analysis	\$40,000	914WOO
Water Utility Augmentation (increase reliable water supply)	\$750,000	
Water Modules for Water Treatment Plant	\$80,000	
Water Conservation Plan / Basin Protection Implementation	\$25,000	
Fencing for Water Treatment Plant	\$30,000	
Video Inspection of Transmission Lines	\$57,500	
Water Plant Controls Upgrade	\$25,000	
Extend Water Mains Downtown (as needed)	\$135,000	
GAC Equipment (offset by \$100,000 in grant funds)	\$200,000	931WOO
Second River Crossing of Lines	\$150,000	
Increase Storage East of the Uncompahgre River	\$750,000	
Gauge and Diversion Improvements	\$10,000	
Presed Ponds - Modify Piping to Provide for Bypass of Lake O	\$10,000	
Inspection of Roof and Beams of Older Water Tank	\$10,000	931WOO
Relocate Customers in the Main Pressure Zone	\$50,000	
Inspect Tanks for Corrosion (schedule for 2023)	\$10,000	
Micro Hydro Feasibility Study (2025)	\$50,000	
Blower and Compressor Upgrades at Water Treatment Plant	\$40,000	
Fiber Connection to Water Treatment Plant	\$130,000	
Chlorine Room at Water Treatment Plant	\$40,000	
Hydrant and Valve Replacement (within saline areas)	\$15,000	
Meter Replacement 5 Year Plan (\$55,000 in 2021)	\$200,000	988WOO

5 Year Capital Improvement Project
2021-2025 **Sewer Fund**

Project	Estimated Cost	Budget Line Item
Curtain Between Ponds	\$20,000	931SOO
Preliminary Needs Assessment for Relocating Treatment Plant	\$30,000	914SOO
Sludge Removal	\$100,000	
Design and Install Secondary Discharge Pipe	\$10,000	
Emergency Generator	\$80,000	
River Park Lift Station - Rebuild or Replace Motor	\$10,000	
Fine Bubble Diffuser System or Replace Aeration	\$425,000	

10 Year Capital Improvement Project
2021-2030 **General Fund**

Project	Estimated Cost	Budget Line Item
Athletic Park - 3rd Soccer Field and Drainage	\$150,000	
Athletic Park - Groundwater Management	\$100,000	
Athletic Park - Tot Lot	\$25,000	
Athletic Park - Sand Volleyball Court	\$16,000	
Athletic Park - Renovation of New Baseball Field	\$150,000	
Heritage Park - Solar Array and EV Parking Stations	\$69,000	
Heritage Park - Plan Implementation with Visitor's Center Improvements	\$750,000	
Implementation of River Corridor Plan (North and South Corridors)	\$500,000	
Green Street Park	\$2,000,000	
Chip Seal or Hard Surface Streets Throughout Town	\$9,500,000	
Stormwater Drainage Improvements - Phase 3		
Improve Drainage at Park-n-Ride Lot at Fairgrounds	\$69,000	
Install Sidewalks Throughout Town	\$1,500,000	
Stormwater Drainage Improvements - Phase 4		
Public Works Facility Expansion (per Assessment Plan)	\$400,000	
Public Works Indoor Vehicle Storage	\$92,000	
Public Works Shop Vehicle Exhaust Ventilation	\$39,000	
Town Hall Expansion (per Assessment Plan)	\$850,000	
Hydro-Vac Excavator Vacuum Truck (split 3 funds)	\$65,000	670G02
Backhoe Replacement	\$100,000	
Motor Grader	\$175,000	
Public Works - 1 Ton Truck - Replacement	\$35,000	
Public Works - 1/2 Ton Truck - Replacement	\$30,000	

10 Year Capital Improvement Project
2021-2030 **Water Fund**

Project	Estimated Cost	Budget Line Item
Third Filter Train for Water Treatment	\$500,000	
Water Storage Tank Painting (2029)	\$300,000	
Water Collection System - Piping Ridgway Ditch / Headgate	\$1,500,000	
Presedimentation Ponds Improvements and Piping	\$250,000	
Hydro-Vac Excavator Vacuum Truck (split 3 funds)	\$65,000	972WOO
Increase Capacity by the Lake Outfall (400' of 12" Line)	\$45,000	
Micro Hydro Construction (2030)	\$1,000,000	
Develop Hydraulic Model of Distribution System	\$30,000	
Feasibility Study of Expansion of Water Treatment Plant		
Expansion of Water Treatment Plant	\$1,000,000	

10 Year Capital Improvement Project
2021-2030 **Sewer Fund**

Project	Estimated Cost	Budget Line Item
Hydro-Vac Excavator Vacuum Truck (split 3 funds)	\$65,000	972SOO
Lift Station Equipment Replacement (2024-2029)	\$35,000	
Fairgrounds Lift Station - Rebuild Pump/Replace (2034-2039)	\$20,000	
Upgrade the Treatment System (when loading reaches 80% of approved design capacity - 0.194 MGD and 400 ppd of BOD)	\$100,000	
Mechanical Wastewater Treatment Plant	\$5,000,000	
Identify New Plant Site Farther from the Town Core		
Identify Land Where Biosolids Could be Put to Beneficial Use		

TOWN OF RIDGWAY 2021 STRATEGIC PLAN

COMMUNITY VISION

Ridgway is a vibrant, welcoming, and community-minded small town situated in a beautiful mountain valley. We are diverse in age, background, and economic means. We share a deep connection to the outdoors, the lifelong pursuit of learning, and our railroad, ranching, and creative cultures. We are committed to being economically and ecologically sustainable.

COMMUNITY VALUES & GOALS

Achieving our vision will require us to strive to maintain certain aspects of Ridgway that the community values today, while recognizing that we will need to adapt in the face of a certain amount of growth and change over the next ten to twenty years. Our ability to adapt successfully will require a continual focus on—and balance between—five community values: healthy natural environment, sense of community and inclusivity, small town character and identity, vibrant and balanced economy, and well-managed growth.

Community Value 1

Healthy Natural Environment

From the Uncompahgre River to the Sneffels and Cimarron mountain ranges, Ridgway's incredible natural surroundings, and the recreational opportunities they provide, are some of the top reasons residents choose to live in our community. Protecting both the scenic values and ecological functions of natural areas in and surrounding Ridgway through responsible environmental practices is something the community values strongly. Ridgway must grow in a way that is attuned to its natural environment to protect these valuable resources. Ridgway residents must also be aware of the changes to our local environment that could arise as a result of climate change.

Goals:

ENV-1: Preserve, protect, and restore natural habitats, including for wildlife and ecosystems.

ENV-2: Strengthen the Uncompahgre River corridor as a community asset and environmental resource.

ENV-3: Proactively manage and protect Ridgway's water resources.

ENV-4: Advocate for the efficient use of resources and sustainable practices that work to eliminate harmful impacts to the health of the community or natural environment.

ENV-5: Maintain a healthy and resilient community forest.



	Healthy Natural Environment: 2021 Strategy	Responsible Party
1	Coordinate with Ouray County and the City of Ouray and other Ouray County Water Rights holders on county-wide water supply and water rights evaluation;	PW/Eng.
2	Advance goals of the Town's Source Water Protection Plan including working with Ouray County on setbacks to the Town's water supplies in the unincorporated areas of Ouray County;	PW/Planner
3	Review Adequate Water Supply Rules in RMC 7-6 and update Town Code;	Planner/PW
4	Research and explore water conservation opportunities; Exercise and flush valves;	PW
5	Ensure the cost of water is understood and user fees are in line with costs;	PW/Eng.
6	Complete water supply analysis to better understand available water resources;	Manager/PW/Eng.
7	Lake O/ Pre-sed pond improvements: employ strategic solutions to mitigate reservoir seepage;	PW/Eng.
8	Stormwater improvements: Phase 1 and alley south of Hwy 62 between Lena St. and Railroad St.;	PW
9	Make available educational materials on radon mitigation, water and energy conservation, including dissemination of information via the Town website and other electronic media;	Building
10	Participate with Sneffels Energy Board, including energy management and reporting in partnership with Ouray County and San Miguel County; implementation of the work plan;	PW
11	Coordinate with Ouray County on implementation of pest management and weed management plan, including the use of biological, chemical, mechanical control methods;	PW
12	Update the Town's landscaping regulations to encourage water conservation or require low water usage landscaping or xeriscaping;	Planner/PW
13	Develop policy for tree maintenance on rights-of-way;	PW
14	Perform state-mandated requirements for cross-connection outreach, reporting and tracking;	PW
15	Develop and roll out Grease Trap Regulations; Explore opportunities for gray water use;	Manager/PW
16	Address pre-sed pond seepage; remove sediment from pre-sed ponds; control aquatic nuisances in ponds; monitor sediment accumulation in backwash pond;	PW/Eng.
17	Purchase and install water meters at water tanks; test meters for accuracy; surge protection;	PW
18	Extend water main on Charlotte Street; Split Green Street Park meter;	PW
19	Repair and maintain wastewater lines; replace pond 2 curtain; add 24-hour composite sampler;	PW
20	Preliminary Needs Assessment for relocating treatment plant or improvements to lagoons;	Eng.
21	Remove gravel from Uncompahgre River in Rollans Park and maintain improvements;	PW
22	Retain a consultant to study the Uncompahgre River corridor and develop a plan to enhance the River's ecology and safety;	Manager/PW
23	Acquire dumpsters for green waste and composting efforts.	PW

Community Value 2

Sense of Community & Inclusivity

Another aspect of living in Ridgway that residents highly value is the community, its inclusivity, and its diversity. Ridgway's residents represent a range of age groups, income levels, cultures, lifestyles, and political persuasions, and describe each other as friendly, welcoming, and close-knit. Residents also value how the community comes together in times of crisis or need to help one another. This strong sense of community is also demonstrated in how engaged residents are with Town affairs. Trends like increasing housing costs and a lack of affordable childcare make it difficult for many people to live in Ridgway. Looking to the future, residents would like to see Ridgway remain a diverse and inclusive community, not one that is homogeneous and unwelcoming of "others." Residents want to avoid the kinds of changes that have occurred in other small mountain towns, such as an influx of second homeowners.



Goals:

COM-1: Maintain Ridgway as a community that is accessible to a range of income levels, ages, and households.

COM-2: Encourage a diversity of housing options that meet the needs of residents.

COM-3: Encourage citizen participation and dialogue with elected and appointed officials and town administration in order to foster broad-based representation and input for local government decisions.

COM-4: Strive to be a model for transparency, efficiency, and good governance.

COM-5: Encourage a range of health, human, youth, senior, and other community services in Ridgway.

COM-6: Support education and lifelong learning in our community.

COM-7: Provide public safety and emergency response services to engage and protect the community.



	Sense of Community and Inclusivity: 2021 Strategy	Responsible Party
1	Complete predevelopment work and assist Artspace through the construction phase of the Space to Create workforce housing project; Program and develop management plan for the non-residential/community space that the Town will lease from Artspace;	Manager/Community Initiatives
2	Review and update the Town's subdivision standards and Planned Unit Development regulations per Master Plan recommendations;	Planner
3	Work with developers through the Planned Unit Development process to secure deed restricted workforce housing;	Planner
4	Continue efforts on workforce housing, including but not limited to evaluating and recommending mechanisms or strategies for funding, and continuing regular communication with regional partners;	Manager
5	Organize and facilitate one regional law enforcement training opportunity;	Marshal
6	Complete training with the Ouray County Sheriff's Office and City of Ouray Police Department to improve skills and foster good relations across the jurisdictional departments;	Marshal
7	Support, grow and promote victim advocacy, victim's rights and county-wide programs;	Marshal
8	Develop a community outreach and education program, including outreach on leash laws and dog owner responsibilities, securing trash containers and being bear-aware, town-wide speed limits, snow removal, etc.;	Marshal/Community Initiatives/PW
9	Parks and Trails map update;	PW/Planner
10	Participation in Ouray County Health Initiatives;	Community Initiatives
11	Acquire trail easements connecting Rollans Park to the Uncompahgre RiverWay Trail;	Manager
12	Coordinate with Athletic Park user groups to move into the new storage areas in the Athletic Park Pavilion; develop policy for use of the concession area and of the full Pavilion.	Planner/PW

Small Town Character & Identity

Although they may differ on how to define “small town character,” residents feel strongly that it’s a key part of Ridgway’s identity. This small town character is evident in the size of the community, the slower and more laid back pace of life, the unpaved streets, the surrounding ranch land and associated activities, the ability of residents to easily walk from one end of town to the other, and the many activities and businesses that are geared toward locals. Although these characteristics are common among many small towns across Colorado, Ridgway stands out from other tourism-dependent communities as a town that relies on tourism to some degree—but retains its commitment to locals and still feels very much like a “real” community. Beyond small town character, this feeling is derived from a blend of Ridgway’s historic past as a western railroad town, its ranching and agricultural community, its proximity to the mountains and outdoor recreation, and its Creatives and innovative entrepreneurs.

Goals:

CHR-1: Support vibrant, diverse, safe, and well-connected neighborhoods.

CHR-2: Protect and preserve Ridgway’s historic assets.

CHR-3: Promote Ridgway’s identity as a ranching and agricultural community and preserve the rural character of landscapes surrounding Ridgway.

CHR-4: Promote Ridgway’s identity as a creative and innovative community where creative individuals and enterprises thrive.

CHR-5: Promote a range of opportunities and spaces for community gatherings and interactions.

CHR-6: Maintain and enhance Ridgway’s gateways, entry-corridors, and scenic vistas.

CHR-7: Develop an interconnected system of parks, trails, open space, and recreational facilities that meets the needs of Ridgway’s residents and visitors.



	Small Town Character and Identity: 2021 Strategy	Responsible Party
1	Expand community outreach and information sharing efforts;	Community Initiatives
2	Complete Phases 1 and 2 of the Heritage Park Improvements Project; Work with the Ridgway Area Chamber of Commerce to establish a subcommittee that will be charged with developing a 5-year improvement plan for the Town gateway;	Community Initiatives/PW
3	Secure longer-term storage, vault organization, record management and retention and destruction for official records; building and planning records;	Clerk
4	Partner with GOCO on Youth Corps project;	PW
5	Explore the feasibility of becoming a Certified Local Government.	Community Initiatives
6	Explore implementation of Colorado Main Street’s Heritage Energy Project;	Community Initiatives
7	Lead Creative Advocacy Team in implementing priority Council initiatives and supporting the Ridgway Creative District and Main Street efforts;	Community Initiatives
8	Support and promote the Youth Advisory Council and provide its membership opportunities for input on Town projects, programs, and events;	Manager
9	Generate promotional pieces that communicate the Ridgway Creative District’s and Main Street Program’s value to the community, objectives, and invite potential partnerships and collaboration;	Community Initiatives
10	Make efforts to educate and inspire residents and visitors about Ridgway’s ranching heritage; provide information about ranching activities that periodically occur in and around Town, such as cattle drives;	Community Initiatives
11	Create and maintain succession plans for all Town staff and standard operating procedures.	All Departments

Community Value 4

Vibrant & Balanced Economy

Ouray County's economy is largely centered on service industries oriented towards tourism, particularly industries such as food services and accommodation. While Ridgway's reliance on tourism is somewhat less than the County, it is still subject to seasonal fluctuations in business activity. These service jobs tend to pay low wages that make it even more difficult for those who work in Ridgway to live here as well. Residents expressed a strong desire to diversify the local economy and to create well-paying, full-time, year-round jobs. Through its participation in the Main Street and Creative District programs, the Town has been active in promoting community and economic development in recent years. While a number of businesses and Creatives have chosen to base their operations in Ridgway for quality of life reasons, many employers struggle to hire qualified employees, find space as they grow, market their creations, and face other challenges. Larger shifts in the national economy towards telecommuting mean that workers no longer need to physically commute to an office. With fast internet speed, residents will increasingly be able to pursue job opportunities and careers in industries not currently located in Ridgway. Alternatively, home-based entrepreneurs will be able to access customers or clients located around the globe.



Goals:

ECO-1: Create a vibrant, diverse, and sustainable year-round local economy that reflects Ridgway's social fabric, values, and character.

ECO-2: Support the retention and expansion of local businesses.

ECO-3: Balance the need to preserve the quality of life for residents with business needs.

	Vibrant and Balanced Economy: 2021 Strategy	Responsible Party
1	Continue to combat/mitigate the effects of the COVID-19 pandemic in our community and collaborate with regional partners on the development of an Economic Resiliency Plan;	Manager
2	Continue participation in local and regional broadband initiatives, including connecting local government and anchor institution buildings, and planning for future town-wide connectivity with Region 10 and Ouray County governments;	Manager/PW/Planner
3	Plan, manage and employ successful Summer Concert Series and Love Your Valley Fest;	Clerk
4	Plan, manage and employ Creative District MoonWalk and MoonTalk Events, First Fridays and Film Festival;	Community Initiatives
5	Partner with Regional Creative Districts and the Ridgway Area Chamber of Commerce to advance the Creative Corridors Initiative;	Community Initiatives
6	Partner with Colorado Creative Industries to further develop and grow the Ridgway Creative District, including consideration of feedback and recommendations from the Creative District Creative Advocacy Team (C.A.T.), and training and educational opportunities for the Creative District C.A.T.;	Community Initiatives
7	Partner with the Department of Local Affairs on the Main Street Program and implement priority recommendations from the Main Street Downtown Assessment focused on economic restructuring, design, organization and promotions;	Community Initiatives
8	Identify and complete a priority Creative District project with Colorado Creative Industries matching grant;	Community Initiatives
9	Streamline utility billing and payment systems;	Clerk
10	Oversee and manage downtown streetscape maintenance and landscaping; maintain and replace trees as needed; maintain planter boxes and landscaping around Town Hall and Hartwell Park;	PW
11	Repaint, stain, caulk, seal: Rollans Park restrooms, Harwell gazebo and restrooms, Athletic Park gazebo; install flashing on Hartwell Park stage, maintain and seal decking; paint Athletic Park restrooms.	PW

Well-Managed Growth

Based on projections in the Community Profile, Ridgway is expected to add between 150 and 700 new residents by 2050. In addition, growth in the surrounding region—which includes Ouray, Montrose, and San Miguel counties—will continue to have direct and indirect impacts on Ridgway’s housing, transportation system, environment, and quality of life. Growth limitations in the City of Ouray and Ouray County will further amplify growth pressures on the Town of Ridgway. Uncertainty regarding the extent of and potential impacts of future growth are of critical concern to the community. However, Ridgway has the ability through its policies and regulations, intergovernmental agreements, and other tools to help inform where and how growth will occur in the future, the types of growth the community would like to see, and guide the character and form of future development.

Goals:

GRO-1: Manage growth and development in order to maintain Ridgway’s small town character, support a diverse community, and create employment opportunities.

GRO-2: Ensure public infrastructure, utilities, facilities, and services are sufficient to meet the needs of residents and businesses as the town grows.

GRO-3: Proactively mitigate natural and human-made hazards.

GRO-4: Develop a safe and efficient multi-modal transportation system, balancing needs of all users.



	Well-Managed Growth: 2021 Strategy	Responsible Party
1	Update zoning and subdivision procedures to allow for administrative approvals as appropriate;	Planner
2	Update regulations for shared utility taps and shared water meters;	Planner/PW
3	Participate in regional transportation initiatives: Gunnison Valley Transportation Region, Ouray County Transit Advisory Council, as appropriate;	PW
4	Complete appraisal of potential future South Railroad Street;	Manager
5	Finalize GIS database for water and sewer infrastructure, including catalog all mechanical equip;	PW/Eng.
6	Develop and organize volunteer efforts, focused on procedural rules, expectations, purpose, etc. for Council appointed commissions, boards, committees and task forces;	Manager/Community Initiatives
7	Improve and organize online filing systems; Replace cabinets at water plant; Plant Ops SOPs;	Manager/Clerk/PW
8	Expand efforts on official record and electronic file organization;	Manager/Clerk
9	Contract for codification services, including annual online hosting of the Town Code;	Clerk
10	Organize and Update Administrative Policies; Improve Human Resource Systems;	Clerk/Manager
11	Complete the updates to the Town’s standard specifications for infrastructure that were not completed in 2020 to incorporate ADA guidelines and standards for the design of sidewalks and other pedestrian facilities;	Eng./PW
12	Address access to Ridgway Ditch and adjacent development, including building and septic setbacks, Ditch access, and land use opportunities with Ouray County to protect the Ditch;	Planner/PW
13	Work with Ouray County to monitor development that could impact water transmission lines;	PW/Planner
14	Replace hydrants and valves as needed on water distribution system;	PW
15	Complete Amelia Street design (CR5 to Yates Subdivision);	Eng./PW/Manager
16	Monitor/maintain paving settlement;	PW
17	Purchase water truck and hydro-vac excavator vacuum truck;	PW
18	Complete transition from chlorine dioxide treatment to Granular Activated Carbon filtration alternative at water treatment plant;	PW
19	Complete sewer line camera and root abatement work; remove RUSA #2 wet well grate; Complete continuous dissolved O2 monitoring; Remove contact chamber sludge; Repair recirculation manhole;	PW
20	Hire Part-time Assistant/ Assistant Planner;	Manager/Planner/Clerk
21	Purchase and Install directional signage for RV parking, downtown parking, etc.;	Community Initiatives
22	Employ methods to better manage traffic flow, safe speeds, etc.	Marshal/PW



Resolution No. 20-11

A RESOLUTION OF THE TOWN OF RIDGWAY, STATE OF COLORADO, APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS IN THE AMOUNT AND FOR THE PURPOSE AS SET FORTH BELOW FOR THE 2021 BUDGET YEAR

WHEREAS, the Town Council has adopted the annual budget in accordance with the Town Charter on December 9, 2020; and

WHEREAS, the Town Council has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget; and

WHEREAS, appropriating the revenues provided in the budget to and for the purposes described below, establish a limitation on expenditures for the operations of the Town of Ridgway pursuant to the Charter.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF RIDGWAY, COLORADO:

Section 1. The following sums are hereby appropriated from the revenue of each fund, to each fund, for the purposes stated:

GENERAL FUND

Current Operating Expenses	\$ 2,936,232
Capital Projects	\$ 245,000
Debt Service	\$ 118,828
Total General Fund Expenditures	\$ 3,300,060

WATER FUND

Current Operating Expenses	\$ 846,447
Capital Projects	\$ 0
Debt Service	\$ 63,213
Total Water Fund Expenditures	\$ 909,660

SEWER FUND

Current Operating Expenses	\$ 385,375
Capital Projects	\$ 0
Debt Service	\$ 15,915
Total Sewer Fund Expenditures	\$ 401,290

CAPITAL PROJECTS

Grant Receipts for Project Expenditures	\$ 0
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APPROVED AND ADOPTED this 9th day of December, 2020


John I. Clark
Mayor

Attest:


Pam Kraft, MMC
Town Clerk/Treasurer

Resolution No. 20-12

**A RESOLUTION OF THE TOWN OF RIDGWAY, STATE OF COLORADO,
ADOPTING A BUDGET FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY
OF JANUARY, 2021 AND ENDING ON THE LAST DAY OF DECEMBER, 2021**

WHEREAS, the Town Council of the Town of Ridgway designated the Town Clerk/Treasurer to prepare and submit a proposed budget to said governing body at the proper time; and

WHEREAS, the Treasurer has submitted a proposed budget to this governing body on October 14, 2020 for its consideration, along with numerous public meetings, and;

WHEREAS, upon due and proper notice, published and posted in accordance with the Town Charter, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 9, 2020, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget, and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance.

**NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF
RIDGWAY, COLORADO:**

Section 1. That the Fiscal Year 2021 Budget as attached as Exhibit A hereto, is hereby approved and adopted.

APPROVED AND ADOPTED this 9th day of December, 2020.



John I. Clark
Mayor

ATTEST: 

Pam Kraft, MMC
Town Clerk/Treasurer

Resolution No. 20-13

**A RESOLUTION OF THE TOWN OF RIDGWAY, STATE OF COLORADO,
ADOPTING THE PROPERTY TAX LEVY FOR THE YEAR 2021
FOR CERTIFICATION TO THE OURAY COUNTY COMMISSIONERS**

WHEREAS, the Town Council of the Town of Ridgway, has adopted the annual budget in accordance with its Charter on December 9, 2020; and

WHEREAS, such budget provides for property tax revenues for general operating purposes of \$303,102; and

WHEREAS, as such budget provides for property tax revenues necessary for debt service payment for the 2016 streetscape bond/note of \$21,610; and

WHEREAS, the valuation for assessment for the Town of Ridgway as certified by the County Assessor is \$35,036,580.


NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF RIDGWAY, COLORADO:

Section 1. That for the purpose of meeting general operating expenses of the Town of Ridgway during the 2021 budget year, a property tax mill levy of 8.651 mills is hereby adopted for certification to the Ouray County Commissioners.


Section 2. That for the purpose of payment of the debt service on the streetscape bond/note a property tax levy of 0.6168 mills is hereby adopted for certification to the Ouray County Commissioners.

Section 3. The Treasurer is hereby authorized and directed to immediately certify to the County Commissioners of Ouray County, Colorado, the adopted mill levies for the Town of Ridgway as hereinabove determined and set, to be levied by said Commissioners as taxes against real and personal property within the Town, in accordance with law.

APPROVED AND ADOPTED this 9th day of December, 2020.



John I. Clark
Mayor

ATTEST: 

Pam Kraft, MMC
Town Clerk/Treasurer

CERTIFICATION OF TAX LEVIES

TO: County Commissioners of Ouray County, Colorado

FROM: Town Council of Ridgway, Colorado

For the year 2021 the Town Council of the Town of Ridgway hereby certifies the following mill levies to be extended upon the total assessed valuation of \$35,036,580

PURPOSE	LEVY	REVENUE
1. General Operating Expenses	8.651 mills	\$ 303,102
2. Refunds/Abatements	_____mills	\$ _____
3. Annual Incentive Payments pursuant to 31-15-903(5)CRS	_____mills	\$ _____
SUBTOTAL	mills	\$ _____
4. General Obligation Bonds & Interest	0.6168 mills	\$ 21,610
5. Contractual Obligations Approved at Election	_____mills	\$ _____
6. Capital Expenditures levied pursuant to CRS 29-1-301(1.2)	_____mills	\$ _____
7. Temporary Property Tax Credit/ Temporary Mill Levy Rate Reduction CRS 39-5-111.5	_____mills	\$ _____
8. Abatement	_____mills	\$ _____
GROSS TOTAL or NET TOTAL		\$ 324,712

Contact Person: Pam Kraft

Phone: (970) 626-5308 Extension 211

Signed: Pam Kraft

Title: Town Clerk/Treasurer

Dated: December 10, 2020