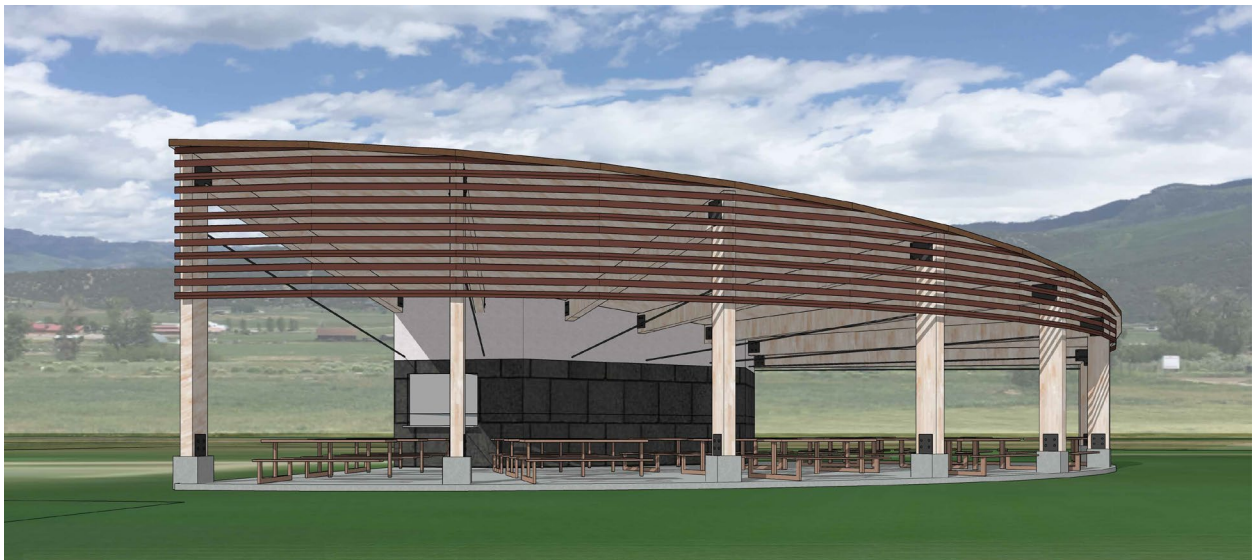


TOWN OF RIDGWAY

2020 FISCAL YEAR

BUDGET



Prepared by: Town Clerk/Treasurer and Town Manager
Post Office Box 10; 201 North Railroad Street
Ridgway, Colorado 81432
(970) 626-5308

2020 TOWN OF RIDGWAY BUDGET STATEMENT

To the Honorable Mayor and Town Council:

We respectfully submit the Town of Ridgway Budget for Fiscal Year 2020, January 1, 2020 through December 31, 2020. This document incorporates direction provided by the Town Council during numerous budget and capital improvements project meetings, and is consistent with input and direction provided by the Town Council throughout the process.

The 2020 Fiscal Year Budget is balanced as required by Colorado Budget Law, as amended. All governmental funds are accounted for using the modified accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Principal and interest on general long-term debt is recognized when due. The document is prepared in conformity with generally accepted accounting principles for municipalities. In accordance with the Charter of the Town of Ridgway, the Budget contains detailed revenues, expenditures and balances for each fund and accounts for (a) the prior fiscal year (2018), (b) the adopted budget for the current fiscal year (2019), (c) the estimated year end revenues and expenditures for the current year (2019) and (d) the upcoming budget year (2020).

The Fiscal Year Budget for the Town of Ridgway operates primarily from three funds: the General Fund, the Water Enterprise Fund, and the Sewer Enterprise Fund. The General Fund is used to account for resources traditionally associated with government and includes revenues derived primarily from sales and property taxes, and receipts from various agencies. The two Enterprise Funds are self-supporting funds, and are used to account for operations that are financed and operated in a manner similar to private business enterprises, with the principle source of revenue received from monthly user fees. Additionally, the Budget tracks revenues received and costs incurred, to complete capital projects such as infrastructure upgrades and new facilities. The General Improvement District #1 Budget accounts for funding collected and expended for that specific District.

This budget document is organized, as follows:

- Town of Ridgway Budget Statement
- Town Manager's Fiscal Summary
- General Fund, Water Fund, Sewer Fund, General Improvement District (GID) No. 1, and Capital Projects Budgets
- 2020 Capital Improvements Plan
- 2020 Strategic Plan
- Resolution 19-15 Appropriating funds for the 2020 Budget Year
- Resolution 19-16 Adopting the 2020 Budget
- Resolution 19-17 Adopting 2020 Property Tax Levies
- Amended Certifications of Assessed Valuations



Pam Kraft
Town Clerk/Treasurer



Jen Coates
Town Manager



Town Manager's 2019 Fiscal Summary

This summary is organized into 2019 Retrospective, 2020 Outlook, and General Fiscal Notes.

2019 RETROSPECTIVE and 2020 OUTLOOK

2019 was another great year as we focused on completing and implementing the Master Planning and Capital Assessment efforts.

This past year we successfully accomplished many other priority initiatives and special projects. Of particular excitement was a mid-year donation to the town for the purpose of designing and constructing a multi-sport pavilion in the Athletic Fields. Additional highlights include:

Community Development and Affordable Housing

- Worked with Artspace to advance predevelopment work toward affordable housing development in downtown Ridgway and working to secure funding for project construction;
- Procured and installed artwork for the Space to Create project downtown;
- Commenced work on implementation of the Master Plan focused on policy changes for affordable housing creation;
- Promoted the development of Accessory Dwelling Units in town for affordable rental housing;
- Provided technical support and participation in the Ouray County Housing Committee efforts;
- Partnered with Region 10 in support and development of regional broadband efforts;
- Purchased and installed conduit to facilitate broadband deployment;
- Completed construction of a Carrier Neutral Location and tower for broadband services;
- Advanced Main Street and Creative District program efforts in our 8th year of State certification as a Creative District, including recertification with the State as a Certified Creative District, working with local volunteer citizen committee and participating in the regional Creative Corridors Coalition grant award promoting Creative Districts across Southwest Colorado;
- Hosted numerous First Friday events and the Ridgway Film Festival;
- Hosted the very successful Ridgway Summer Concert Series and Love Your Valley Brew Festival, including inaugural partnership with the Ridgway Chautauqua Society for beverage supply and service;

Planning, Building and Land Use

- Commenced amending the 2002 Ouray County Ridgway IGA in follow up to the adoption of the Maser Plan;
- Participated in and advanced the 2020 Census preparation efforts;
- Updated to the International Codes, 2018 editions;

Parks and Facilities

- Athletic Park Pavilion fundraising and design;
- Coordinated and facilitated the opening of the Ridgway Community Garden in the Green Street Park;
- Completion of a plan for Heritage Park improvements, in partnership with the Ridgway Area Chamber of Commerce;
- Striped tennis courts for pickleball use;
- Improved trails in Cottonwood Park;
- Commenced extension of irrigation water along Cottonwood Park;

Capacity Building and Sustainability

- Updated or created and adopted regulations regarding: municipal fees, Master Sign Plans, plastic bags, lighting and dark skies, water rates.:
- Public official liability and ethics training;
- Continued succession planning efforts with GIS databases, cross-training and new employees and systems;
- Discussions with Ouray County Water Rights holders, including work on a Stream Management Plan;
- Updated and adopted revised Procurement Policy;
- Adopted a Per Diem Policy,
- Purchased a dump truck, tractor, large trailer and commercial mower;
- Participation in the regional Sneffels Energy Board;
- Increased outreach on municipal elections;
- Expanded on Human Resources opportunities at Town Hall;

Streets

- Completed a Stormwater Master Plan;
- Continued outreach on snow removal and hauling for sidewalks across town;

Water and Wastewater

- Water rate analysis and updated fee structure;
- Active management of the water levels in the Lake Otonowanda municipal reservoir;
- Continued outreach and enforcement of State-mandated cross connection regulations;
- Executed an agreement with Tri-County Water Conservancy District for an emergency water interconnection and secured grant funding for the water system interconnection;
- Commenced work in follow up to the completion of the capital assessment of water and sewer utility systems to understand current and future needs and identify strategies to strategically expand utilities to accommodate growth and demand;
- Development and implementation of asset management database for water and wastewater utilities;
- Completed significant deferred maintenance of both utilities;
- Commenced discussion with Ouray County Land Use on setbacks to and protections for the Ridgway Ditch;
- Removed excess vegetation around the pre-sedimentation ponds at the water treatment plant;
- Commenced investigation efforts on seepage and evaporation for storage facilities;
- Exercised and repaired water valves across the distribution system and performed system-wide leak detection and repair;
- Commenced meter testing and troubleshooting for accuracy in treatment and distribution measurements;

Public Safety

- Adopted regulations for sexual assaults and body-worn cameras;
- Participated in the development of, and adopted, a Local Emergency Response Plan and the Ouray County Multi-Hazard Mitigation Plan;
- Worked with the Montrose County Regional Dispatch Center and WestCO on dispatch operations and transition to new dispatch services for Ridgway and Ouray County;
- Participated in regional trainings for law enforcement for Sexual Assault Investigations and Response and diversity training;

- In partnership with Ouray County and City of Ouray Law Enforcement, applied for and secured grant funding from the Colorado Department of Public Safety to continue the Victim Advocate position in Ouray County;
- Acquired and put into use Spillman software for regional law enforcement;
- Purchased portable breathalyzers, radar trailer battery and tools;
- Commenced work and outreach for the development of Grease Trap regulations;
- Commenced development of an ordinance addressing maintenance of trees on public rights-of-way.

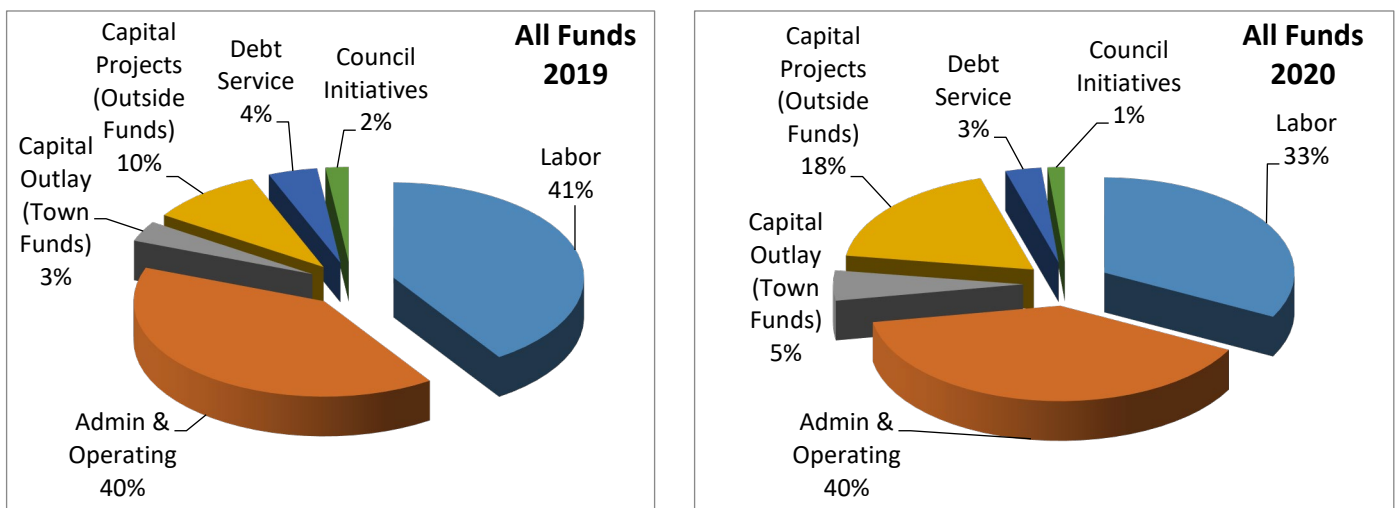
Figures and Statistics

Personnel and Staffing

In 2020 Town Hall is planned to have 15 full-time employees and 4 part-time employees, including a part-time Victim Advocate position that is shared with the City of Ouray and Ouray County. Additional limited part-time employees fill in for law enforcement, seasonal parks and victim advocate services as well. The Town has independent contracts for legal, engineering, custodial, information technology and GIS services.

Labor expenditures for all funds combined (General, Water, Sewer, GID) in 2020 remain low and are budgeted at approximately 33% of total expenses, excluding outside grant/loan expenses and annual debt payments. If these outside funds (grants/loans) are included, and debt service remains excluded, labor expenditures drop to ~29% of the estimated total expenses for 2020 (see graphs below for a breakdown of costs in 2019 and 2020 for all funds: General, Water, Sewer and GID, with grants/loans included). These percentages reveal the significant workload carried by Town Hall staff, and the leveraging of outside resources.

Figure 1. 2019 and 2020 General Fund Expenditures



Land Use and Development

Overall, 2019 saw a slight decrease from 2018 in the total number of units and permits, although 2019 had the highest assessed values since 2007, while permit fees were down from 2017-2018 by about \$20k. The disconnect with assessed values and permit fees is the waiving of the building permit fees for the Ridgway Library District, a \$1.6M project. New units and permits are projected to decrease in 2020. While permits, units and valuations have been increasing overall since the low numbers from 2010-2013, the current figures remain far from the highs

witnessed in 2005 where total valuations were at \$13,801,344, for 83 units and 69 permits. 2019 appears to see some leveling out of the market in Ridgway for the time being.

Figures 2 and 3 reveal building permit fees and total construction permit valuations, respectively. These data are indicators of historical and recent land use activity within the Town, and reveal generally the amount and type of development that is occurring (higher valuations for “new unit” figures generally indicate more, higher value new construction such as single-family homes or commercial investments, as opposed to remodels, additions or smaller projects). Permit fees for 2020 are projected to decrease slightly with overall construction anticipated to continue at the same pace or a bit slower than 2019. In 2017-2018 a number of residential developments were presented to the Ridgway Planning Commission with an estimated ~60-70 new residential units to be platted for construction. In addition, the Town is advancing a project that includes approximately 30 affordable, deed-restricted dwelling units. This does not include any future construction on existing, vacant lots in Town. Commercial development remains slow to non-existent, with the Library District being the one exception, and generally tends to follow the residential construction efforts. Significant commercial construction is not anticipated in 2020.

FIGURE 2: Building Permit Fees

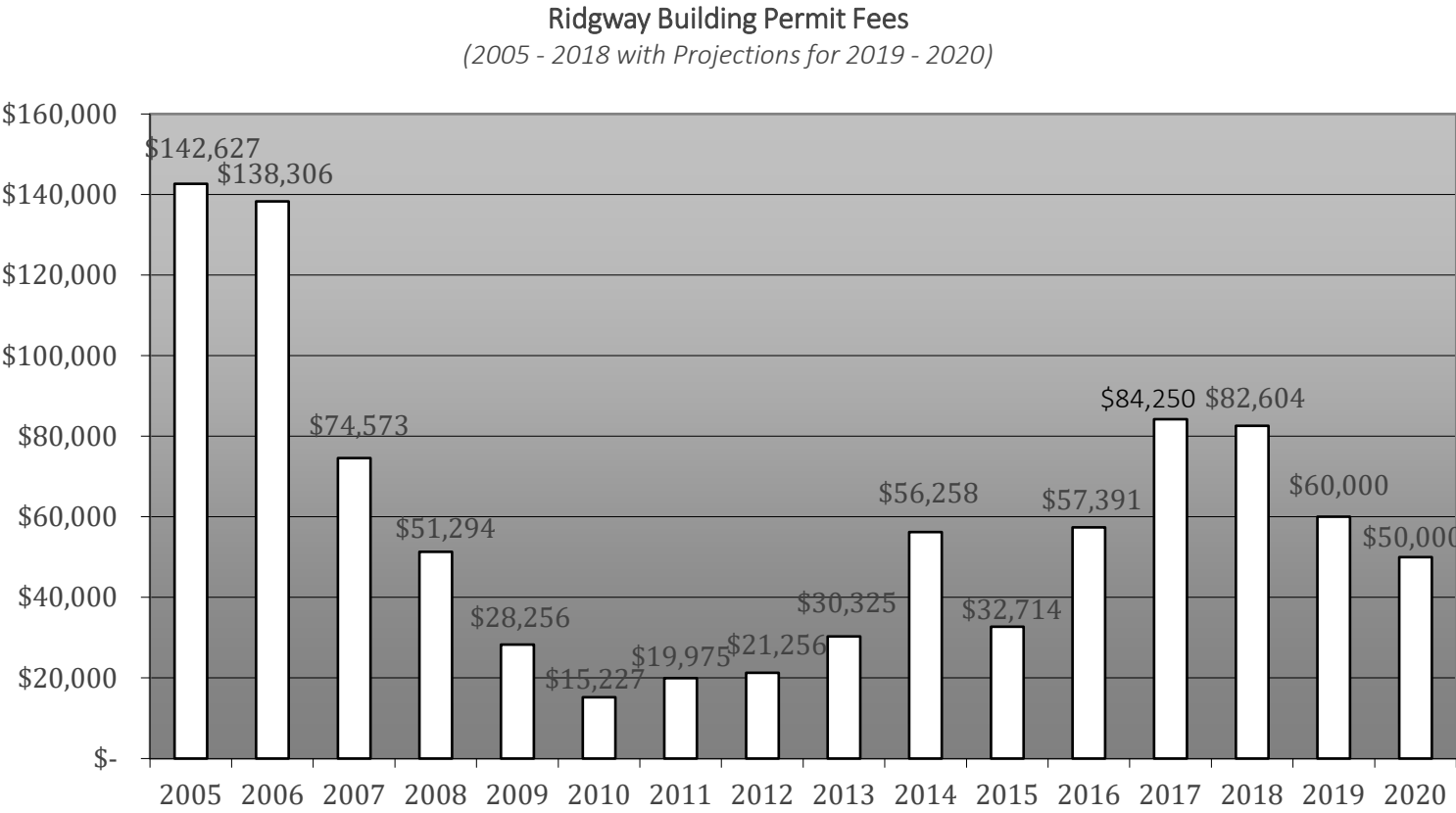
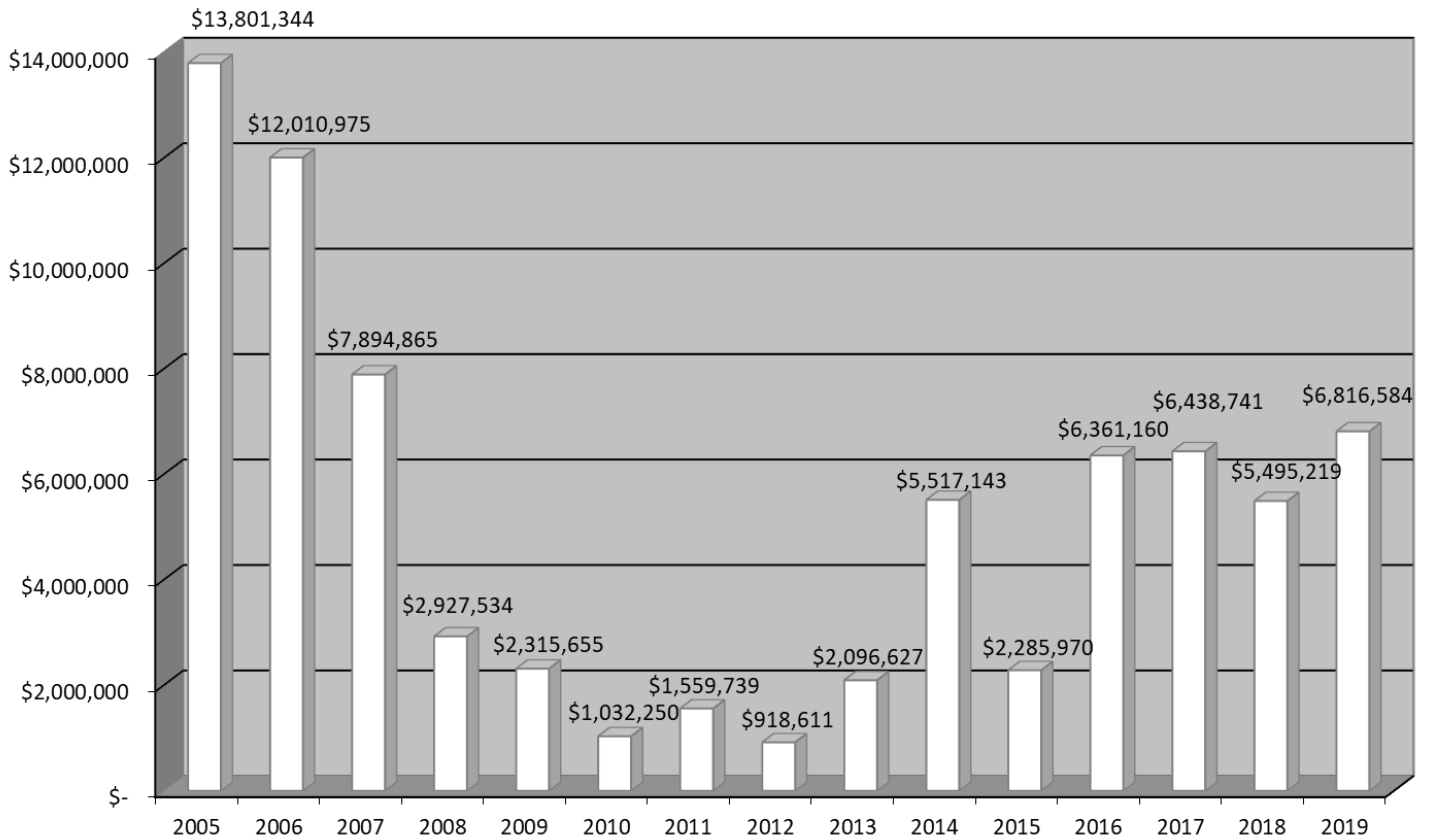


FIGURE 3: Building Permit Valuations

Building Permit Valuations reveal the value and generally the type of construction activity that is occurring. Valuations have risen steadily since 2013, indicating more single-family home construction and a growing construction market. In 2019 the Library project assessed at \$1.6M increasing the valuations for the year.

Total Permit Valuations (2005 - 2019)



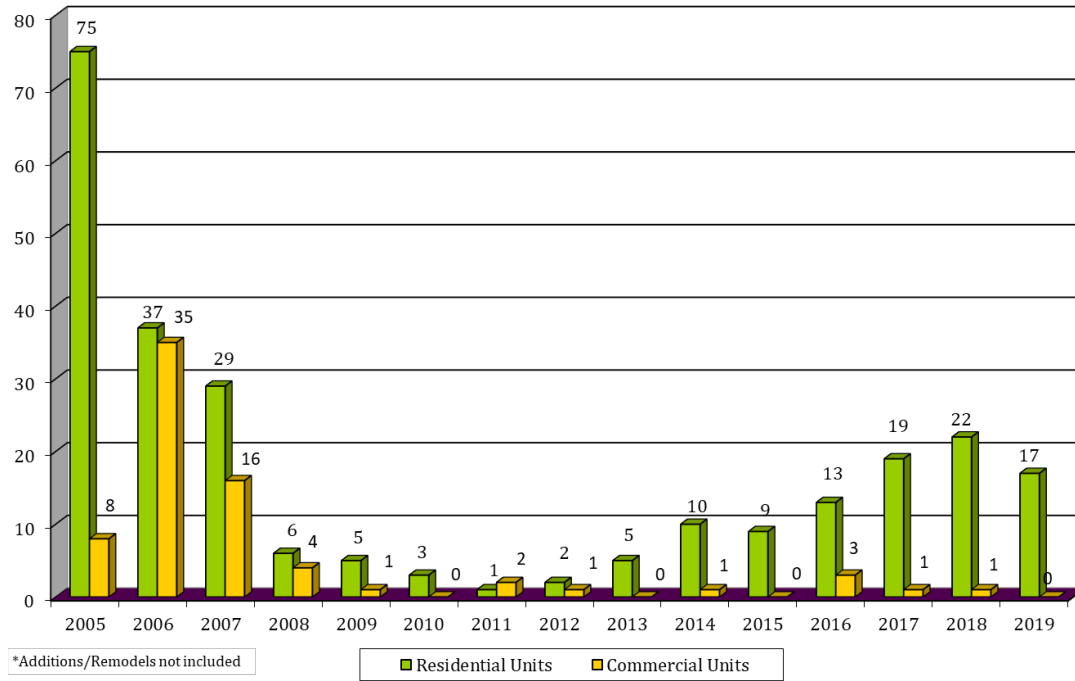
New Construction and Building Permit Activity

Figures 4a and 4b show construction starts based upon residential and commercial units (*note that this data is based upon new units only and does not include renovations or additions*). While land use activity is inherently cyclic, there has been a conservative, sustained increase in new construction over the past five years, from 10 new residential units in 2014 to 22 new residential units in 2018 and 17 new residential units in 2019. There were no new commercial units in 2019. Similar to 2017, the remainder of the commercial permits issued were for interior or other minor improvements.

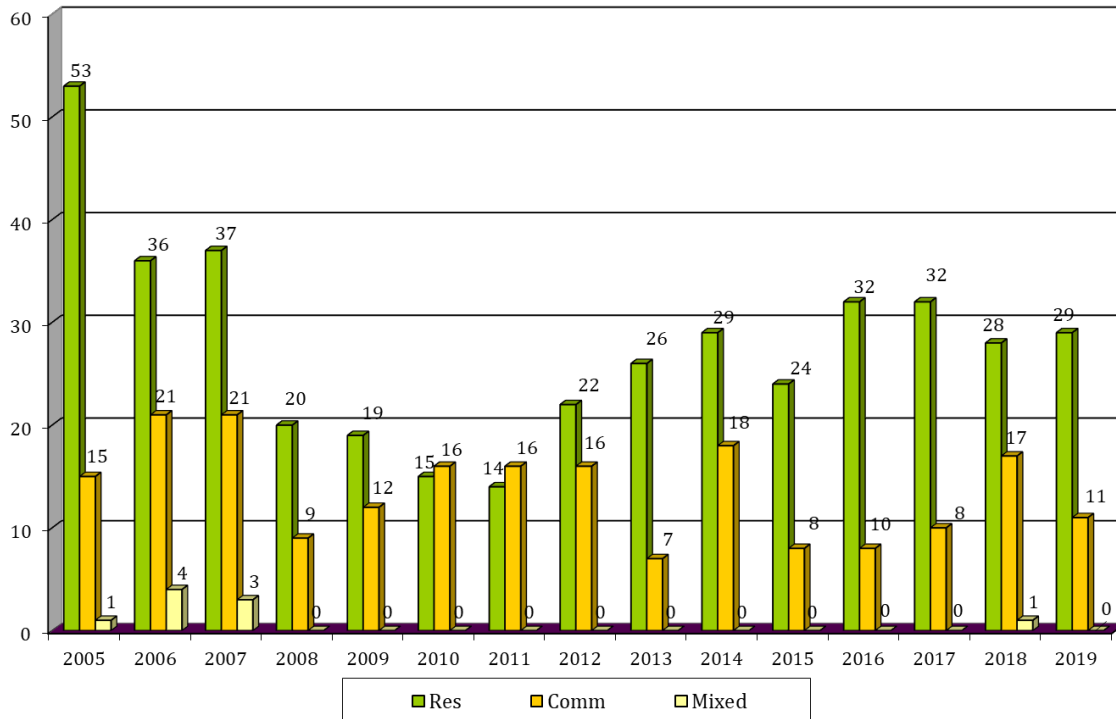
FIGURE 4a: Number of New Residential and Commercial Units* Constructed

FIGURE 4b: Number of New Residential and Commercial Permits Issued

Total Number of New Construction Units* 2005-2019

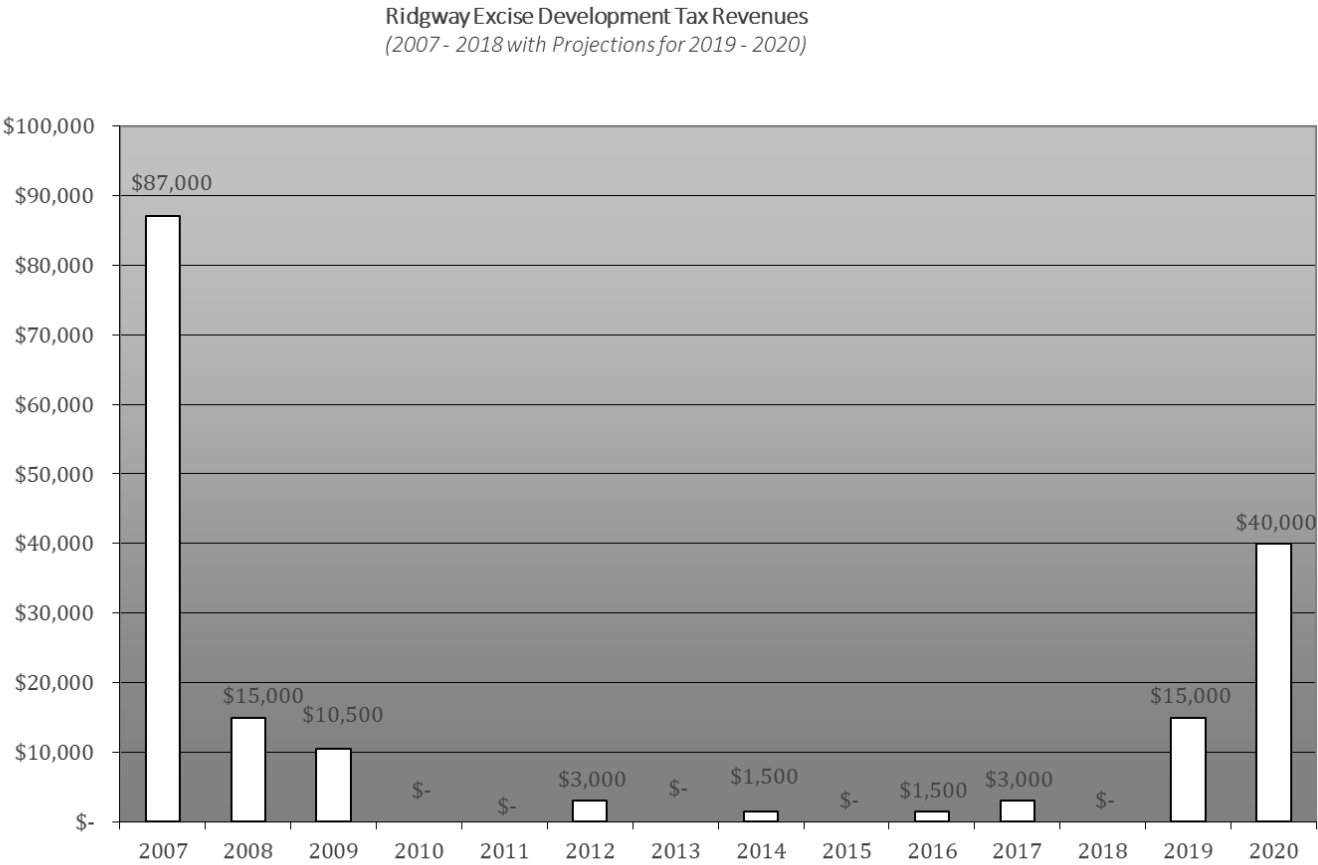


Building Permits Issued (2005 - 2019)



Excise Taxes. Excise tax revenues indicate subdivision activity surrounding the creation of new residential units (*there is a tax of \$1500 for each new residential unit created through subdivision in Ridgway*), see **Figure 5**. Since 2010 almost no excise tax revenue has been collected. Other, minor land use activity has been occurring, primarily focused on replats of existing lots or the condominiumization of existing units. 1 tax payment was collected in 2016 and 2 in each year for 2017 and 2018. 2019 was budgeted to receive 2 excise tax payments, and received 10 payments. With recent subdivision activity, 2020 is budgeted at \$40,000 in excise revenues. Excise taxes are paid at final plat, which means much of the currently planned activity could result in some additional revenues in 2020 and 2021. Excise taxes peaked in 2007 at \$87,000 for 29 new residential lots/units.

FIGURE 5: Excise Tax Revenues



2020 PRIORITIES

2019 General Fund revenues were budgeted at \$2,401,672 and are estimated at \$2,657,996 for year end. This is an increase of ~\$256k or 11% over 2019 budgeted figures. 2020 revenues are budgeted at \$2,573,426, slightly under the 2019 year-end estimates. With a healthy fund balance in the General Fund going into 2020, another strong budget is planned for the coming year, inclusive of staffing and resources required to continue the delivery of quality community services, maintenance and improvement of the Town's critical infrastructure, working to meet future development needs, implementation of citizen-driven community and economic development initiatives and preservation of the public health, safety and welfare. In 2020 the Town will continue to partner with the State of Colorado Office of Economic Development through the Colorado Creative Industries Space to Create Initiative to commence predevelopment work on an affordable work/live development in Ridgway, another major downtown construction project, and unprecedented investment for our community and historic downtown. 2020 is also planned to see a significant number of outside grant funding sources in the General Fund for various initiatives, which is revealing of the Town's need to identify and secure outside funds to augment the General Fund reserves in order to capitalize priority projects for the community. The 2020 ending fund balance is budgeted to include just under 4 months of expenditures.

Cost of Living and Merit Pool

A 1.3% cost of living adjustment is included in the 2020 budget. Another 4% is reserved for employee merit increases or bonuses based on performance or a change in position. The Performance Evaluation Policy established in 2016 will inform any merit awards and adjustments in 2020.

2020 Capital Outlays and Capital Improvements

Capital outlays are generally smaller investments that have no outside funding (grants/loans) associated with them and are for lower cost, one-time purchases or project investments. Capital Improvements are one-time investments of substantial cost, and may or may not have outside funds associated with them. While the Town has a significant number of Capital Improvement projects on the 5-year and 10-year Capital Improvements Plans, each year the Town endeavors to prioritize, fund and complete some of those major investment projects. These planned and budgeted expenditures for 2020 are defined in the Capital Outlay and Capital Improvement Plan, included with this budget document.

GENERAL FISCAL NOTES

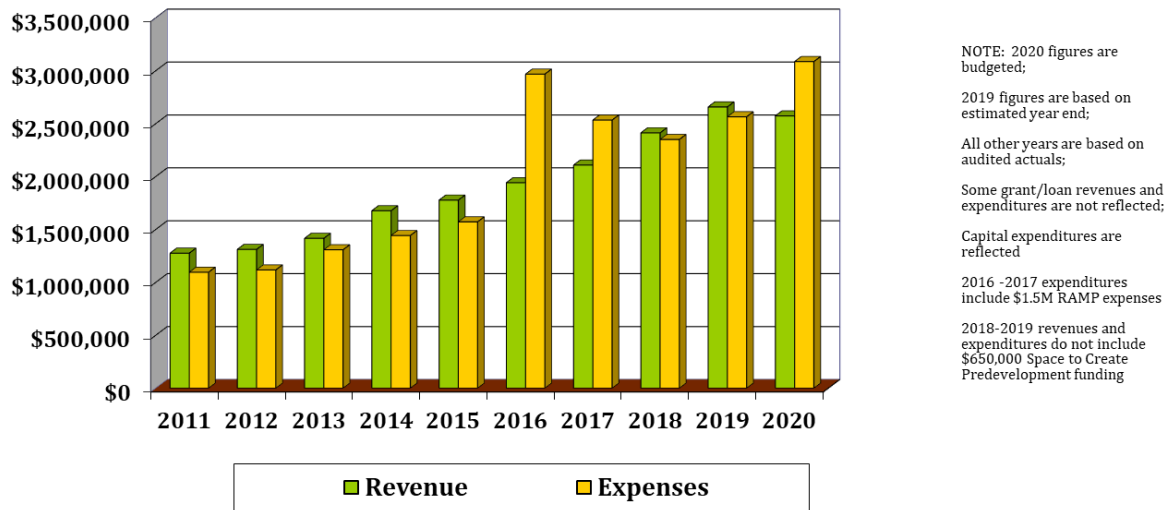
General Fund

General Fund Revenues and Expenses. Figure 6 contains a summary of General Fund revenues and expenditures for a 10-year time frame, including estimates for Fiscal Year (FY) 2020. These figures include capital project transfers from Town reserved funds, and some outside loan and grant revenues and expenditures.

Overall, General Fund revenues and expenditures have been increasing since 2010. While revenues for 2020 are conservatively estimated, expenditures for the 2020 fiscal year are significant and are budgeted to exceed annual revenues. This is largely due to the deferred and planned completion of many capital projects and investments this coming year. In 2019, significant expenses include a stormwater plan and a number of equipment purchases. In 2020 significant expenses include: broadband infrastructure, stormwater improvements, equipment and vehicle purchases, Town Hall improvements, increased urban forestry maintenance, and improvements to Heritage Park. While grant revenues are not usually included here, there are a number of administrative grants in 2020, which are appropriate to include in the 2020 figures. Space to Create Predevelopment grant funds (\$650k)

expended in 2018-2020 are not included in this graph. While expenses are increasing, the Town has also increased the fund balance to insure approximately 4 months of expenses remain available.

FIGURE 6: General Fund Revenues and Expenditures
General Fund (2011 - 2020)



Sales Taxes. Overall, the majority of the Town’s General Fund revenues are derived from sales and property taxes, as shown in **Figure 7**. Total combined sales tax revenues, see **Figure 8**, bottomed out in 2010 and then slowly recovered until a significant increase in 2014 and then continued notable increases up through 2019. 2020 combined sales tax revenues are budgeted flat from 2019, which is conservative. Even with major construction in 2016 and 2017 with the RAMP streetscape project, 2017 and 2018 sales tax revenues ended very strong as record years for sales tax revenues. The 10-year average for all sales taxes combined is an increase of 10% (2010-2019). Food for Home Consumption tax revenues continue to decline overall.

The remainder of revenues for the General Fund are derived from a variety of sources. **Figure 7** is a pie chart of the FY 2020 revenue sources for the Town. Because of very strong sales tax revenues in 2016 and 2017, there was no RAMP mill levy in 2018, as the fund reserves and increased tax revenues covered the 2018 bond payment. In 2019 and 2020 there is just a small RAMP mill levy at .6512 mills to collect \$22,830 toward the 2020 bond payment.

FIGURE 7: General Fund Revenue

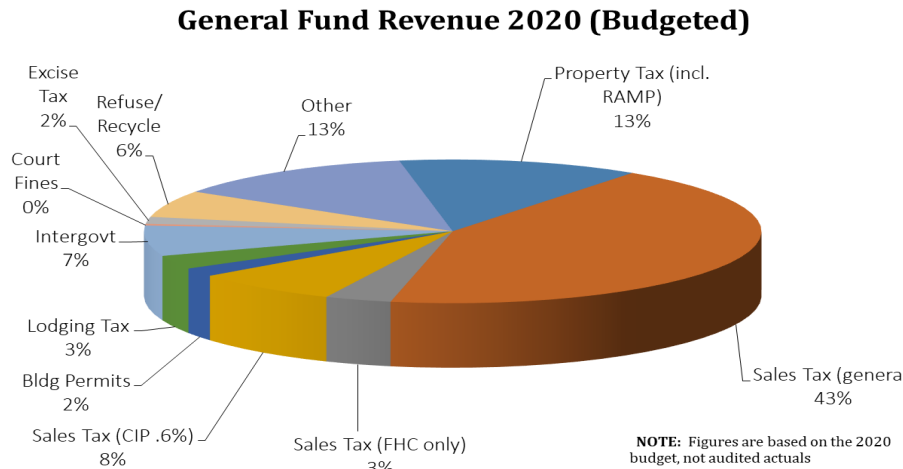
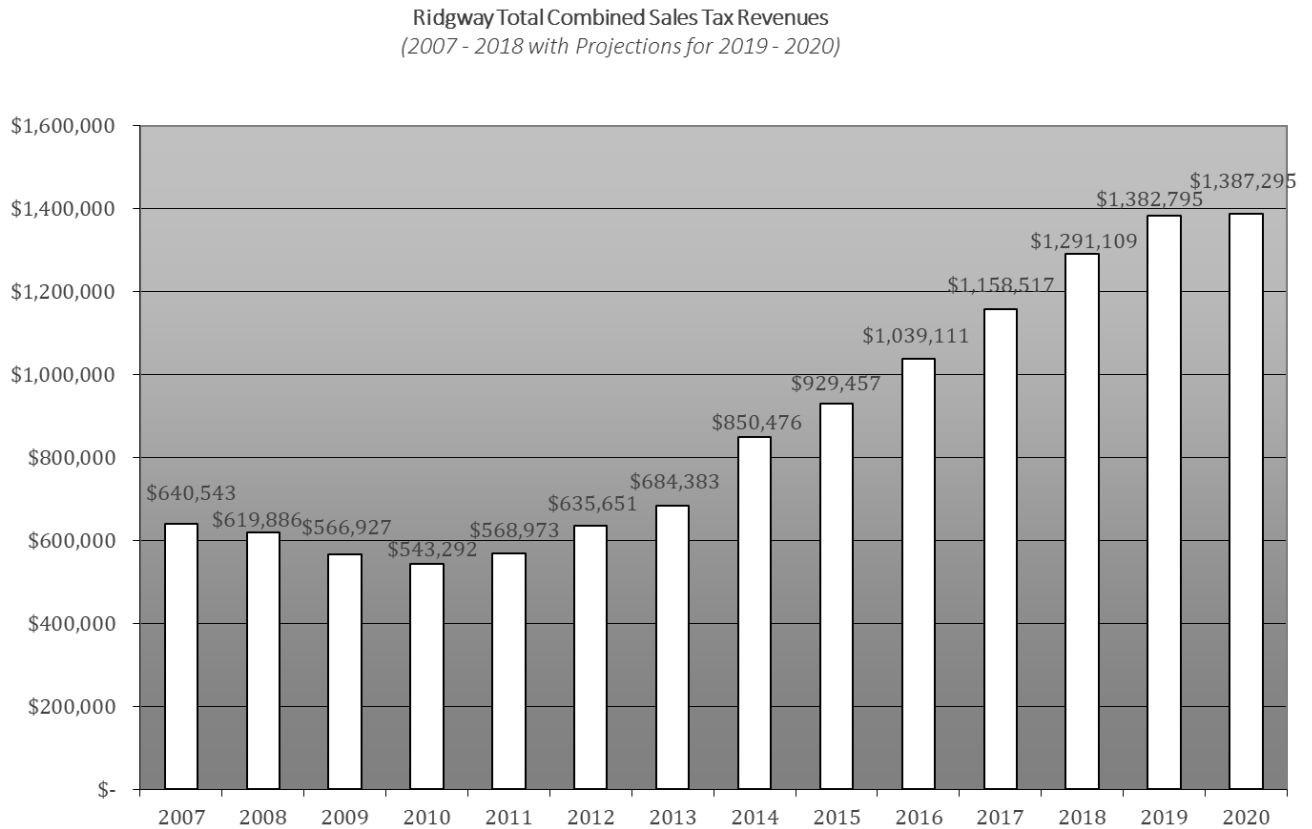


FIGURE 8: Combined Sales Tax Revenues, includes Food for Home Consumption/Capital Improvements Tax



Property Taxes. Property taxes are increased about \$40k in 2020, with 2019 being a valuation year, see **Figure 9**. Even with a balancing of the assessment rates in 2017 due to Colorado's Gallagher Amendment, which reduced the residential property tax rate across the State, property taxes in Ridgway saw an increase after the last valuation year (2017), and another increase in this valuation year (2019). The downtown investment project and recovering market seems to have inspired some property sales downtown the past few years as well.

FIGURE 9: Property Tax Revenues

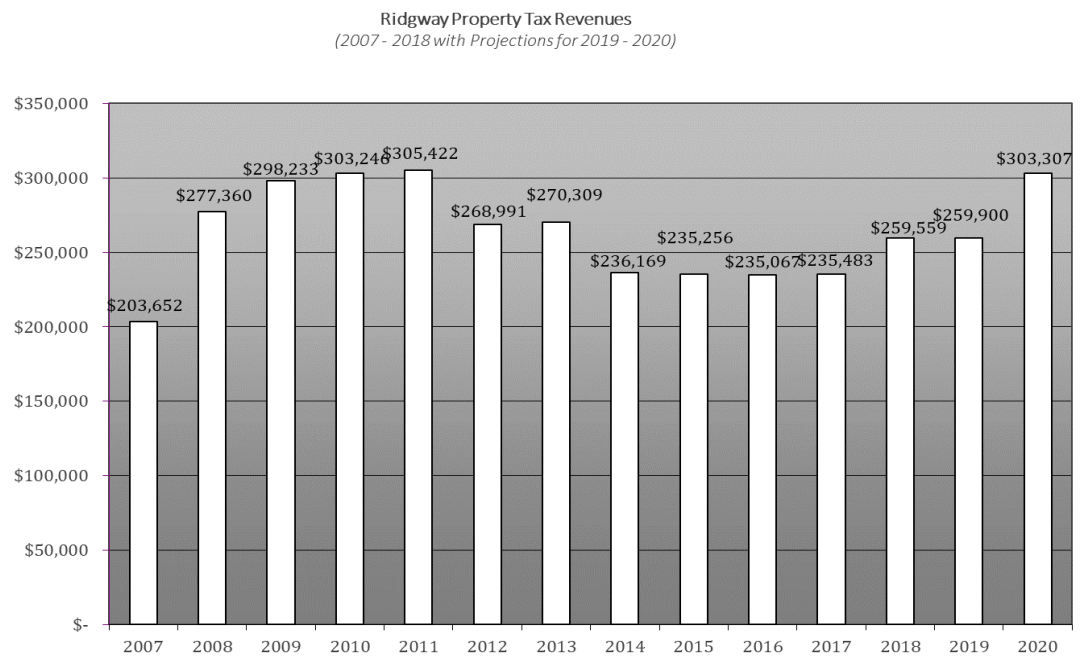


FIGURE 10: Lodging Tax Revenues

Lodging tax revenues have been relatively flat since the tax structure was changed in 2016. The Town electors supported a lodging tax increase in November 2015, which went into effect in 2016. Lodging tax revenues increased significantly that year and have remained steady, increasing slightly in 2017. The tax increased from \$2/night to 3.5% and up to 70% of the revenues earmarked for marketing purposes. In addition, over the past few years, a number of short-term rentals have entered the market, with Town licensing commencing in 2017 and the rentals contributing a very small portion to this growing tax base. 2020 lodging tax revenues are conservatively budgeted flat with projected 2019 revenues.

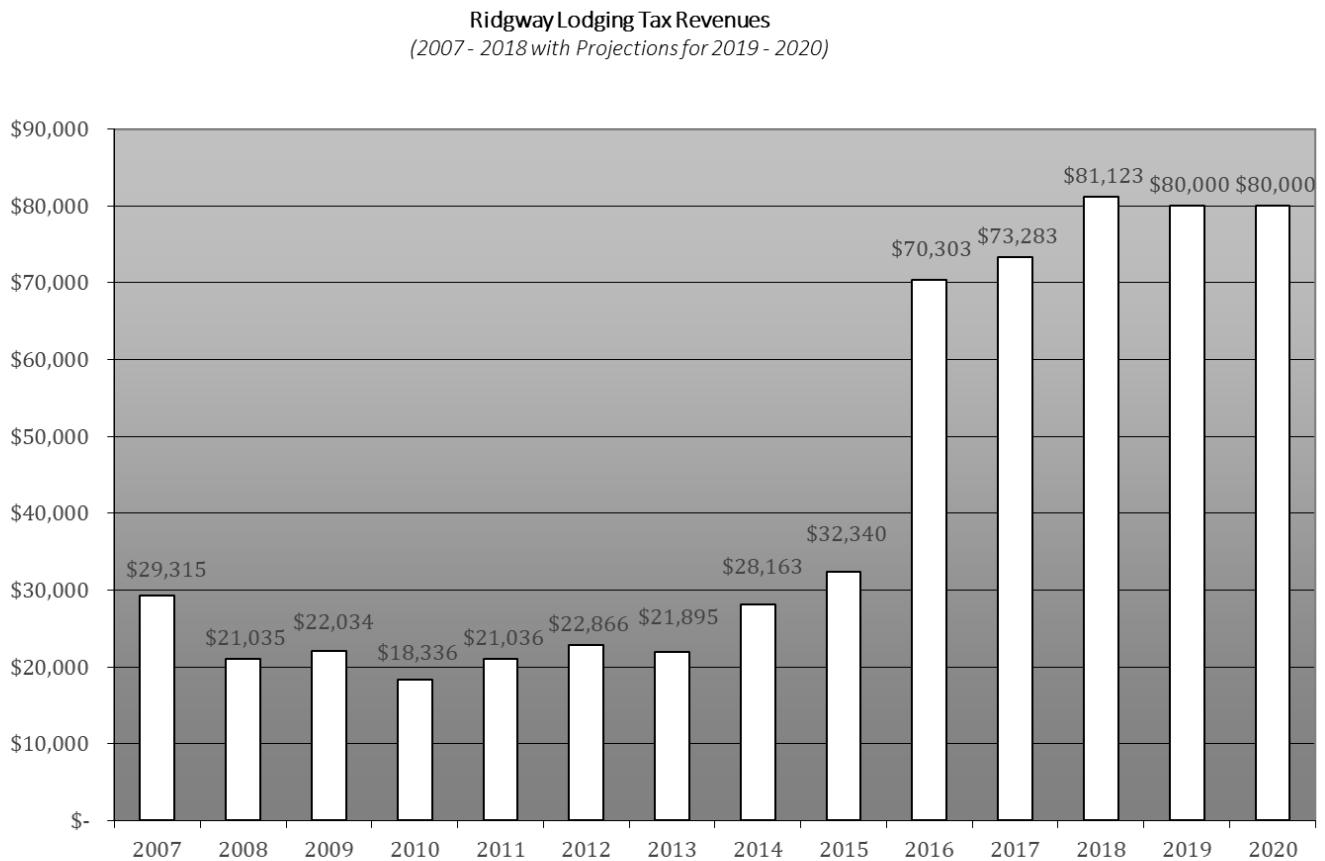
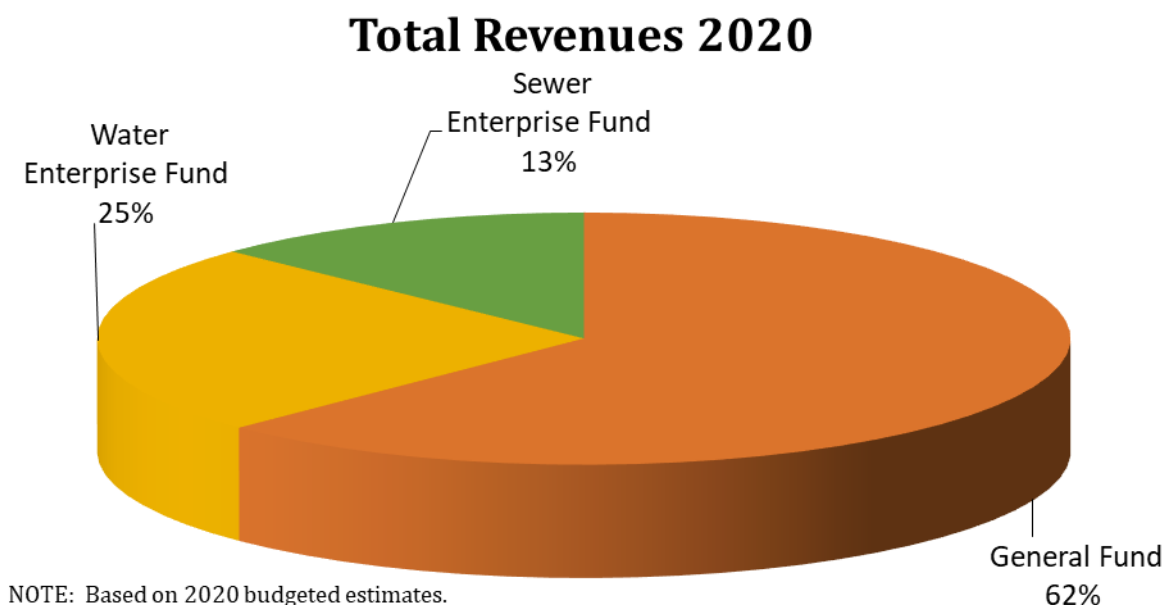


FIGURE 11: Total Revenues, All Funds

FIGURE 11 shows the collective revenues for all three funds (*General, Water, Wastewater*), which for FY 2020 is just over \$4M, representing a 13% increase over FY 2019. Water revenues are projected to be up 64% and Sewer Fund revenues are projected to be up 45% in 2020 from 2019. General Fund total revenues are projected to be down about 3% in 2020.

Fund Balance and RAMP Mill Levy. Even after funding and completing a number of capital projects since the economic recession, the Town has healthy reserved funds in the General Fund, projected at ~\$864,000 by the end of FY 2020. Once again, at the end of 2020, none of the ending fund balance will be reserved for capital improvements, as a number of capital projects have been completed or are in process. Beginning in 2015, the Town committed \$50,000 or a minimum of 50% of the total capital improvements fund annual revenues, whichever is greater, as an annual contribution to pay back the bond issue for the downtown investment project. In 2018, because of strong sales tax revenues over the past 2 years, no RAMP mill levy was collected, as the capital improvements tax and fund balance for the RAMP mill levy covered the full cost of the bond repayment. In 2019 and 2020, only a small mill levy is in place to collect just under and just over ~\$20,000 for the community's portion of the bond payment. The Town has largely covered the bond payments with increasing 0.6% CIP revenues since 2015. This will change from year to year until 2029 when the bond repayment schedule will be completed.



Water and Sewer Enterprise Funds

Revenues and Expenditures. Figures 12 and 13 show revenues and expenditures for the Water and Sewer Enterprise Funds. Both funds show revenues exceeding expenses for the majority of the past 5 years with an increase in both funds for revenues and expenses budgeted in 2020. In FY 2016 the Town increased tap fees for both water and sewer funds, as tap fees had not been increased in about 15 years, and required adjustment to keep pace with increased expenses. The fee increase was phased in over 2016 and 2017, which accounts for much of the increase in revenues in 2016-2017, as property owners purchased taps in advance of any increase. In addition, some property owners purchased taps in advance of the downtown project, accounting for some of the revenues during the same time. In December 2018, a new water rate ordinance went into effect with base allocations decreasing and base rates increasing over time, and in 2019 the Council amended the water rates again and removed the phased plan, opting instead for a one time increase commencing in 2019. As part of the increase, rates for water use over the base allocation were increased to insure the cost of water treatment and delivery is being covered by users. 2020 revenue estimates for the water fund are difficult as it is difficult to anticipate demand and use in the wake of increased costs, although overall the water payments, as well as tap fees for pending subdivisions, are anticipated to increase this coming year.

Figures 12 and 13 also show system investments required to accommodate the growth of the Town including: a \$2.0M renovation of the municipal water supply reservoir (Lake Otonowanda in 2015), replacement modules for the water treatment plant (2017), sludge removal at the wastewater plant (2014), a lift station repair for the wastewater utility (2017-2018), and equipment purchases for both utilities in 2018 and 2019. With the completion of a capital assessment in 2018-2019, the Town will complete a Preliminary Needs Assessment for the wastewater treatment plant in 2020, to better understand future needs and investments for the system. The water utility continues to see needed annual investments with a number of capital projects and expenses also planned for 2020, including a water rights assessment and the acquisition of need equipment, including a compressor pump and backup generator.

FIGURE 12: Water Fund Revenues and Expenditures

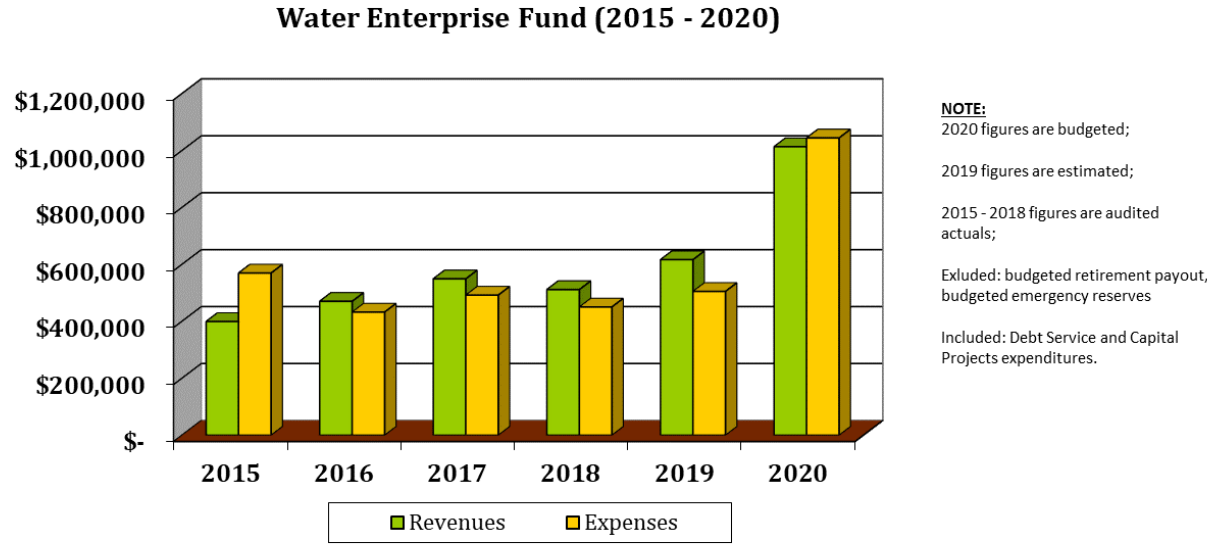
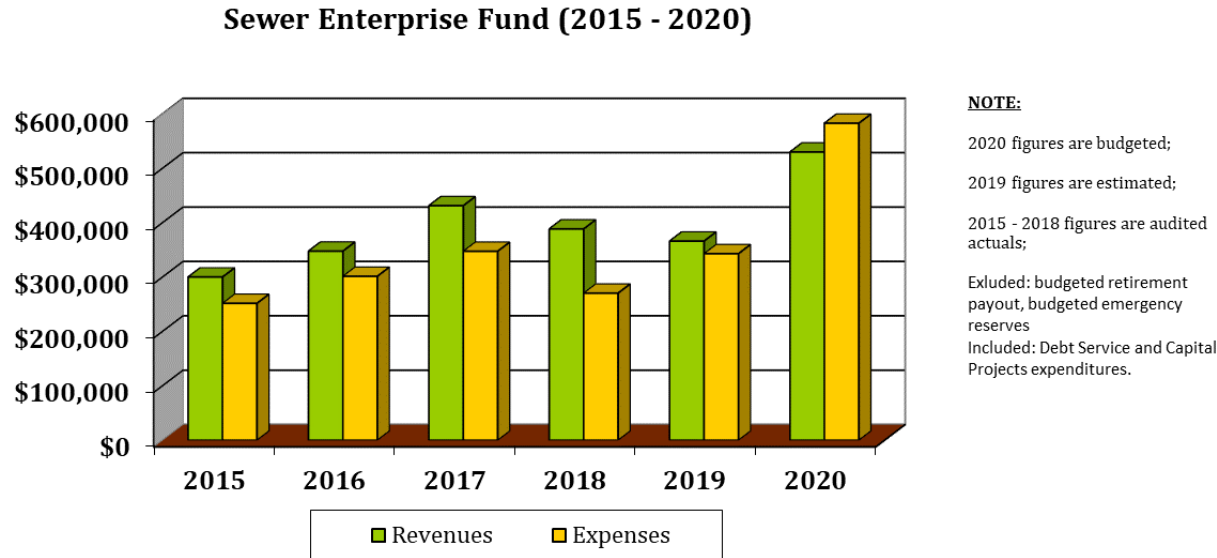


FIGURE 13: Wastewater Fund Revenues and Expenditures



Figures 14 and 15 reveal significantly declining tap fee payments with a slight uptick in budgeted in 2020, which indicates lower levels of new development and construction impacting utilities this past decade, with decent increases in 2016 and 2017 attributable to tap purchases in advance of rate increases and not necessarily current development, and figures for 2020 based conservatively on recent subdivision activity over the past couple of years. 2016 tap fees are largely attributable to the tap extension project in advance of the RAMP project and an influx of tap purchases by downtown property owners. Otherwise, tap purchase in 2020 are estimated to increase based on land use and subdivision activity in 2017 and 2018.

FIGURE 14: Wastewater Tap Fee Revenues

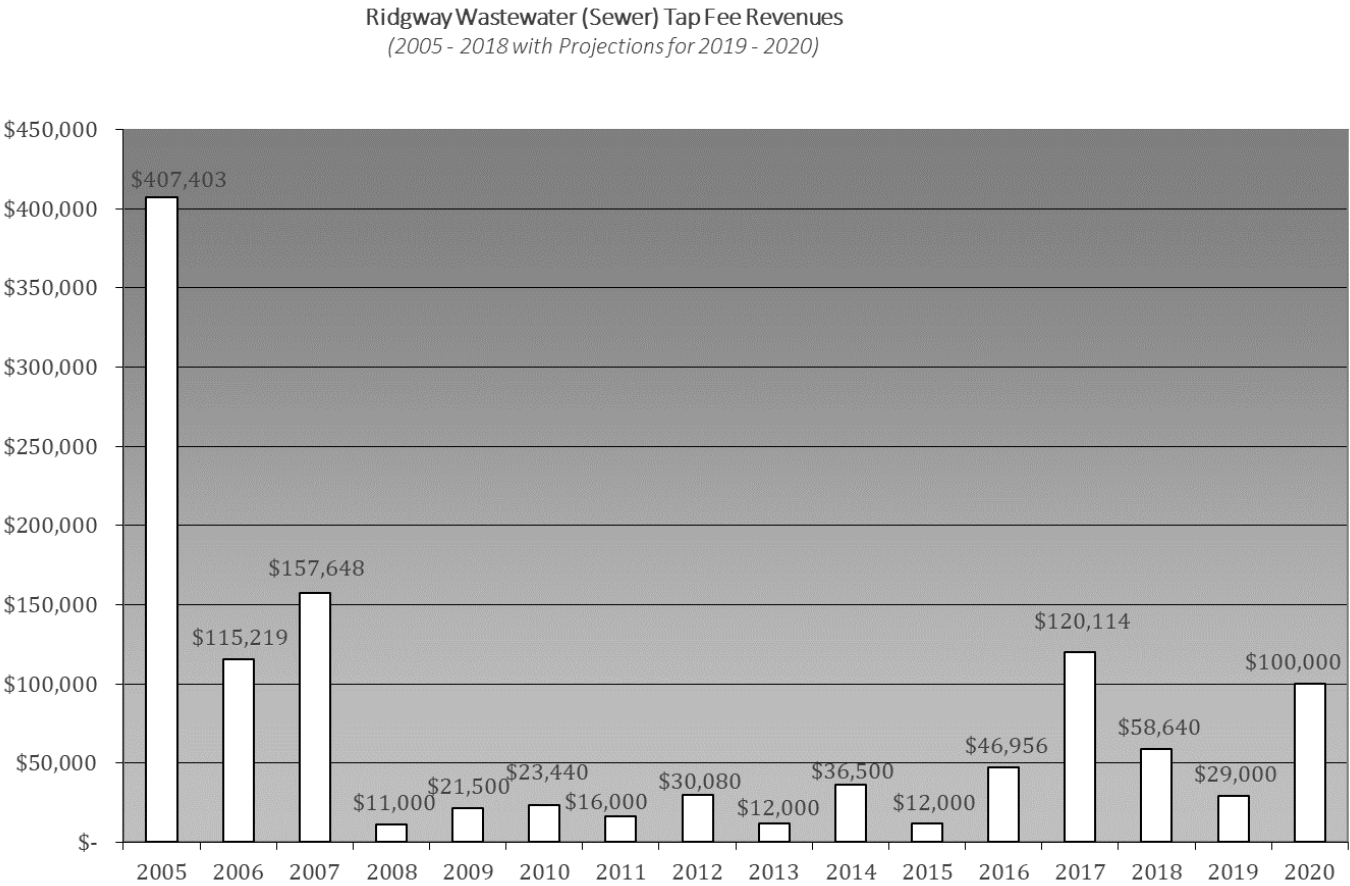
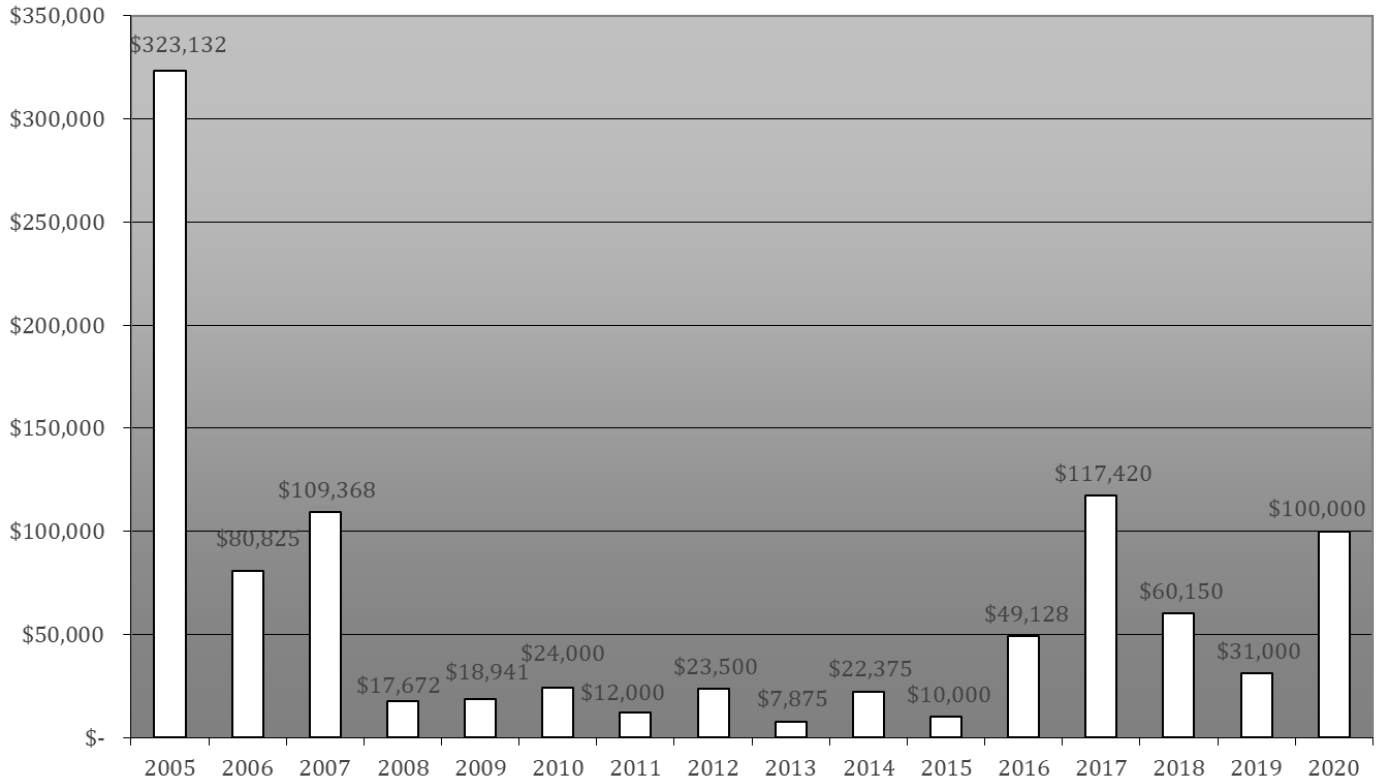


FIGURE 15: Water Tap Fee Revenues

Ridgway Water Tap Fee Revenues
(2005 - 2018 with Projections for 2019 - 2020)



Total Expenditures

Figure 16 reveals total expenditures for all funds (*General, Water, Wastewater, GID*) and provides a visual for costs associated with labor, administrative operations, capital outlays and capital projects from 2015 through 2020. Labor costs remain low for the Town, year after year, and they decrease substantially when outside funds are included in total annual expenses, which is clearly illustrated with this graph. 2015 labor costs remain low although the relative costs appear higher due to smaller capital project funds and capital outlays. The significant expenditures in 2016 and 2017 are largely attributable to expending a significant portion of the \$1.4M bond proceeds and expenditure of the \$100k and the 50% commitment of capital projects revenues for the downtown investment project. In 2019 -2020 administrative costs are high including contracted services for some large projects, and with some capital outlay and capital investments included in the General Fund budget, which drive down the labor percentage. In 2018-2020, capital expenses largely include the Space to Create Predevelopment work (\$650k), which is being funded through 100% grant proceeds and donations.

In 2020, labor costs represent ~34% of total expenses, excluding outside grant/loan expenses and annual debt payments. If these outside funds (grants/loans) are included, and debt service remains excluded, labor expenditures drop to 29%. All in all, a small number of individuals complete a lot of work leveraging a significant amount of outside funding to augment the Town's small revenue base.

FIGURE 16: Total Expenditures for All Funds

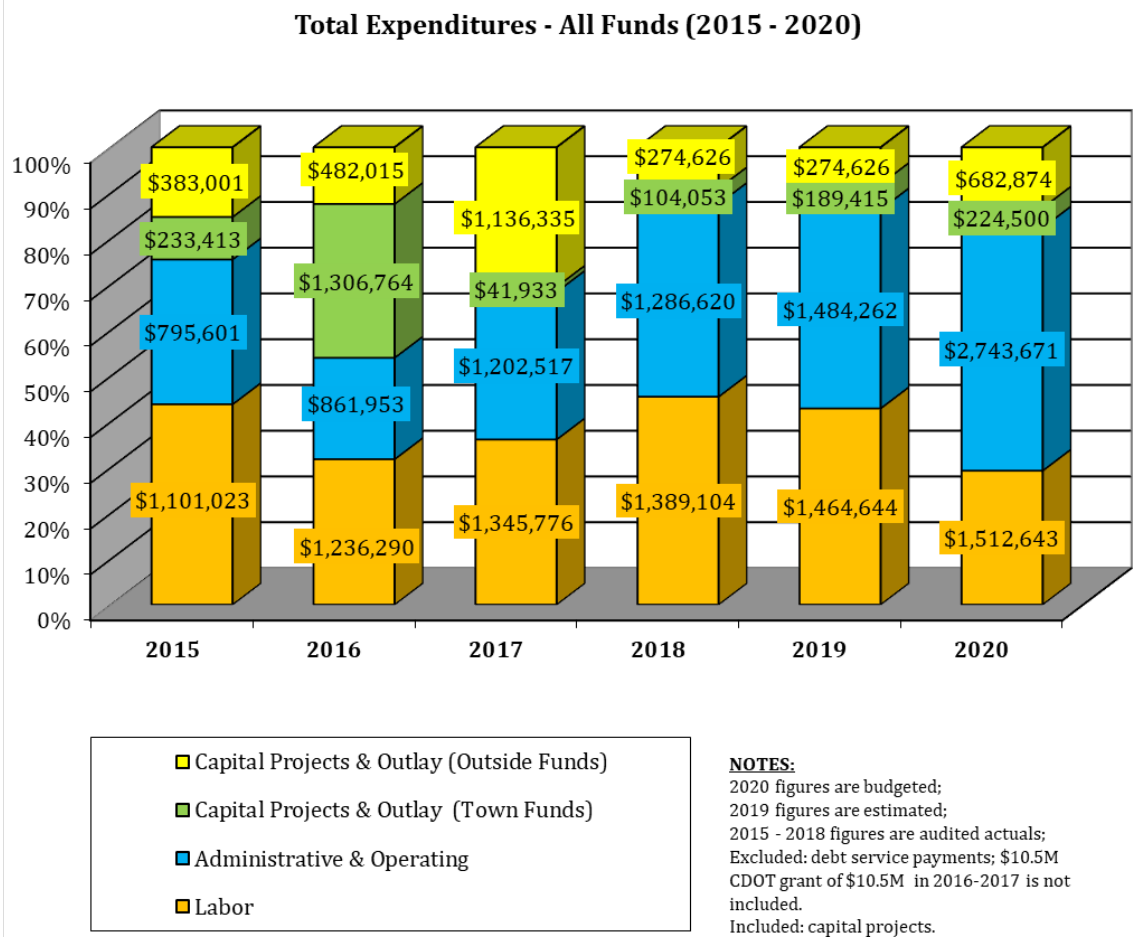
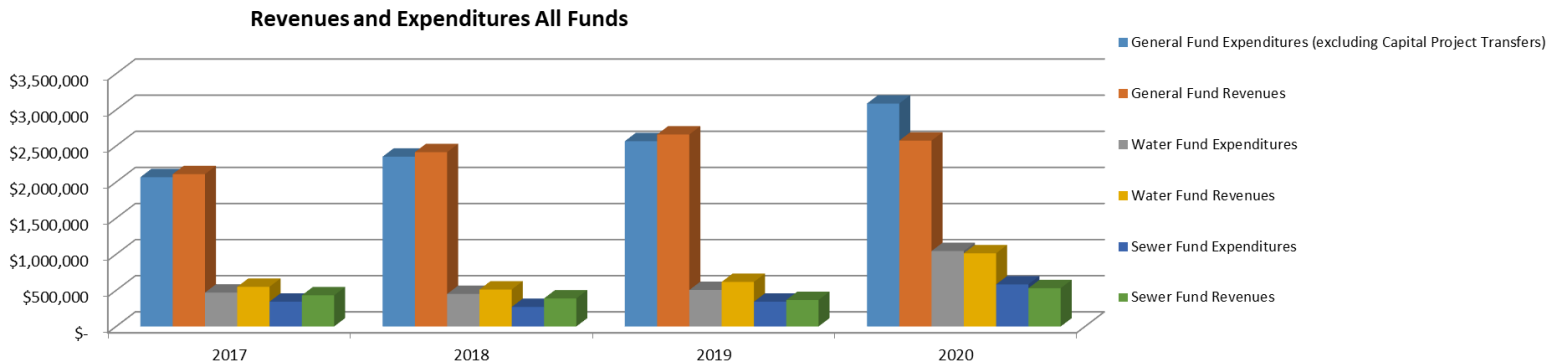
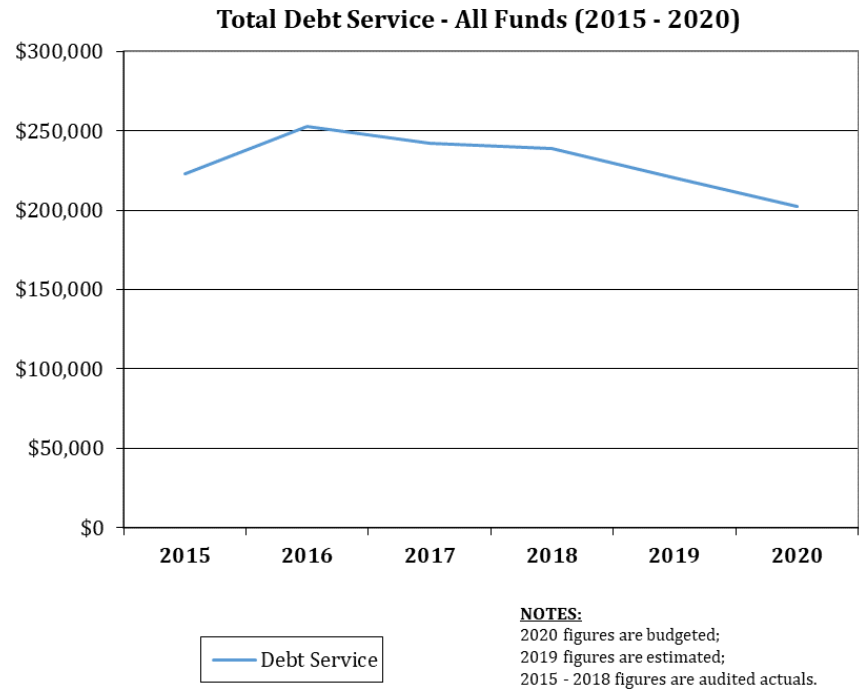


FIGURE 17: Revenues and Expenditures for All Funds



Debt Service. The Town has been historically conservative in assuming debt, and remains so, although with a couple of major capital investments, more recent years reveal an increase in debt service obligations. There are two primary sources of this debt: General Fund with the issuance of \$1.4M in municipal bonds for the downtown investment, and in the Water Fund with the assumption of \$600,000 in loan for the reservoir renovation. The municipal bonds sold for the downtown project in 2015 are secured by a property tax commitment and a 50% contribution of capital projects revenues through the term of the debt in 2029. The loan in the Water Fund is covered by a user fee increase implemented in January 2014. Both major debt service sources have very secure revenue sources supporting them.

FIGURE 18: Debt Service



Ridgway General Improvement District #1

In FY 2011 the mill levy for this District was temporarily reduced to zero, pursuant to the dissolution of the District in December 2010. Since that time, the Town resurfaced the roads within the District, leveraged district funds to secure two cycles of grant funding for the design and installation of connecting sidewalk, crosswalk and drainage improvements, and an asphalt overlay for Palomino Trail. \$20,000 is budgeted for culvert and drainage improvements for the District in 2020, after which the fund balance will be significantly expended.

End Fiscal Summary

GENERAL FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
	BEGINNING FUND BALANCE	1,324,097	1,229,145		1,386,890	1,479,789
	AVAILABLE FUND BALANCE	1,324,097	1,229,145		1,386,890	1,479,789
ACCOUNT #	REVENUES					
	TAXES					
400GOO	Property Tax	259,559	260,065	244,869	259,900	303,307
4001GOO	Property Tax - Bond Repayment	0	19,547	17,995	19,500	22,830
401GOO	Penalties & Interest - Property Tax	769	500	150	500	500
402GOO	Delinquent Property Tax	70	100	0	0	100
403GOO	Sales Tax	1,034,309	1,000,000	739,210	1,115,000	1,115,000
404GOO	Sales Tax - Food for Home Consumption	68,752	62,000	48,699	70,000	74,500
405GOO	Sales Tax - Capital Improvement Fund	188,048	200,048	133,407	197,795	197,795
4051GOO	Sales Tax - Cap Impr-Food Home Consump	13,754	16,000	9,722	14,000	14,904
406GOO	Penalties & Interest - Sales&Lodging Tax	9,276	4,000	10,032	12,000	8,000
407GOO	Lodging Tax	81,123	72,000	50,958	80,000	80,000
408GOO	Specific Ownership Tax	27,035	25,000	20,495	28,000	28,000
409GOO	Utility Franchise Tax	39,906	40,000	34,984	42,500	42,000
410GOO	Excise Development Tax	0	3,000	15,000	15,000	40,000
	TOTAL	1,722,601	1,702,260	1,325,521	1,854,195	1,926,936
	INTERGOVERNMENTAL					
411GOO	Highway Users	64,709	52,080	46,943	57,000	53,500
412GOO	Motor Vehicle Fees	5,992	6,000	3,518	6,000	6,000
413GOO	Cigarette Tax	2,782	2,700	1,455	2,200	2,200
414GOO	Conservation Trust Fund (Lottery)	10,288	10,000	6,541	11,000	12,000
415GOO	Grants - general	98,789	151,690	67,727	168,150	66,016
416GOO	Road & Bridge Apportionment	22,575	22,612	22,612	22,612	26,382
417GOO	Mineral Lease & Severance Tax	12,722	10,000	0	20,708	10,000
	TOTAL	217,857	255,082	148,796	287,670	176,098
	LICENSES, PERMITS & FEES					
420GOO	Building Permits	82,604	75,000	50,870	60,000	50,000
421GOO	Liquor Licenses	3,610	2,300	4,810	5,400	2,200
422GOO	Sales Tax Licenses	18,570	8,500	5,645	20,000	20,000
430GOO	Marijuana Facility Licenses	3,400	600	9,700	15,700	13,500
423GOO	Planning/Zoning Applications	5,500	5,000	4,500	5,000	5,000
424GOO	Excavation/Encroachment Permits	1,500	2,000	1,480	2,000	2,000
425GOO	Refuse Collection Fees	195,590	154,000	106,520	158,620	156,000
427GOO	USPS Rental Fees	8,230	8,230	5,627	8,500	8,642
428GOO	Parks, Facility & Rights of Way User Fees	1,745	2,000	2,165	2,500	2,500
429GOO	Permits - other (signs, etc)	950	500	495	550	500
431GOO	Short Term Rental Licenses	9,900	2,500	2,700	4,800	10,000
	TOTAL	331,599	260,630	194,512	283,070	270,342
	FINES & FORFEITURES					
435GOO	Court Fines	10,716	12,000	3,606	7,000	10,000
	TOTAL	10,716	12,000	3,606	7,000	10,000
	REIMBURSABLE FEES					
440GOO	Consulting Services Reimbursement	38,049	95,000	34,428	75,000	98,000
441GOO	Labor & Documents Reimbursement	1,597	4,000	1,122	1,400	1,600
442GOO	Bonds & Permits Reimbursement	16,997	10,000	8,155	27,775	10,000
443GOO	Mosquito Control Reimbursement	6,500	8,000	0	8,000	8,000
444GOO	Administrative Reimbursement	3,819	5,000	1,723	3,500	3,500
	TOTAL	66,962	122,000	45,428	115,675	121,100
	MISCELLANEOUS					
450GOO	Donations - parks	75	50	0	0	5,000
451GOO	Sales - other (copies, equip sales, misc)	261	250	33,397	33,410	250
452GOO	Credits & Refunds - general	9,621	2,000	8,189	13,189	7,500
453GOO	Other - general (T/Clerk & Marshal fees)	4,818	4,000	3,517	3,800	4,000
454GOO	Special Events (festivals,concerts,movies)	32,698	35,000	35,357	38,000	38,000
459GOO	Donations - RCD & MainStreet	900	500	10	1,000	500
455GOO	Interest Income	10,611	5,000	11,075	16,295	10,000
456GOO	Investment Income/Desig Reserves	3,778	2,500	3,077	4,471	3,500
457GOO	Investment Income/Cap Project Reserves	742	400	195	221	200
	TOTAL	63,504	49,700	94,817	110,386	68,950
	TOTAL GENERAL FUND REVENUES	2,413,239	2,401,672	1,812,680	2,657,996	2,573,426
	TOTAL AVAILABLE RESOURCES	3,737,336	3,630,817	1,812,680	4,044,886	4,053,215

GENERAL FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	ADMINISTRATIVE SERVICES					
	PERSONNEL					
500GOO	Administrative Wages	434,778	427,917	305,691	454,521	464,586
509GOO	Council Compensation	17,600	19,850	10,050	20,850	22,800
510GOO	Planning Commission Compensation	13,200	17,400	8,700	17,400	17,400
501GOO	Employer Tax Expense	35,013	35,585	24,610	38,538	38,616
502GOO	Health Insurance	66,622	69,264	48,415	71,844	72,684
503GOO	Retirement Fund	14,051	17,117	9,686	18,621	17,864
504GOO	Workers Compensation Insurance	1,020	2,595	2,125	2,200	2,200
	PROFESSIONAL SERVICES					
511GOO	Town Attorney	53,275	70,000	31,371	60,000	60,000
512GOO	Auditing Services	5,900	5,900	6,150	6,150	6,150
514GOO	Consulting Services	2,130	28,000	7,859	16,000	5,000
556GOO	IT Services	5,726	9,309	7,579	11,400	4,136
513GOO	Planning Consulting	86,384	17,000	16,108	21,108	44,000
515GOO	County Treasurer Services	5,208	7,500	4,888	7,200	7,500
519GOO	Contractual Services	48,739	75,000	25,980	55,000	80,000
538GOO	Muni-Revs Services	13,025	10,500	7,206	10,606	12,285
539GOO	Human Resources Consulting	2,803	3,000	2,608	2,608	2,800
516GOO	Refuse Collection Franchise	195,590	154,000	93,027	158,620	156,000
	ADMINISTRATIVE EXPENSE					
520GOO	Insurance (Property & Casualty)	6,215	6,000	1,000	8,000	7,315
521GOO	Conferences, Workshops & Training	3,607	10,000	2,780	3,500	7,500
522GOO	Dues & Memberships	1,848	2,800	3,536	3,562	4,000
523GOO	Council/Pcomm - Conferences & Training	870	4,000	2,051	2,150	4,000
524GOO	Reimbursable Bonds & Permits	9,221	12,500	13,823	22,500	28,000
525GOO	Unemployment Tax (all)	3,291	3,450	1,724	3,350	3,450
526GOO	Life Insurance (all)	512	600	347	525	650
527GOO	Personnel - Recruitment/Testing	312	1,500	1,557	5,000	1,500
536GOO	Wellness Program	11,769	16,350	4,006	12,833	16,566
528GOO	Other - admin.	221	1,000	299	4,500	1,000
	OFFICE EXPENSE					
540GOO	Printing & Publishing	1,577	2,500	407	1,000	1,500
541GOO	Office Supplies	4,951	6,000	2,889	5,000	5,000
542GOO	Utilities	1,428	1,600	933	1,500	1,600
543GOO	Telephone	1,999	3,500	1,372	2,060	3,000
544GOO	Elections	45	2,500	117	117	2,500
530GOO	Computer	2,637	3,482	1,403	1,403	4,590
545GOO	Janitorial Services	6,800	6,800	2,267	3,875	6,800
546GOO	Council/PCommission - Materials/Equipment	450	1,000	1,244	1,245	1,000
547GOO	Records Management	303	250	11	250	500
548GOO	Office Equipment - Leases	3,192	3,000	1,698	3,250	3,250
549GOO	Office Equipment - Maintenance/Repairs	0	700	0	0	700
550GOO	Filing Fees/Recording Costs	235	850	806	1,000	850
551GOO	Postage - general	1,885	1,000	515	950	1,000
552GOO	GIS Mapping - admin	4,465	5,000	975	2,000	2,000
553GOO	Meetings & Community Events	6,367	14,000	2,644	14,000	10,000
554GOO	Website Maintenance	0	3,000	0	0	0
537GOO	Bank & Misc. Fees & Charges	1,404	3,500	1,050	2,000	2,500
	COMMUNITY & ECONOMIC DEVELOPMENT					
529GOO	Tourism Promotion	55,837	50,400	26,848	56,000	56,000
531GOO	Community Outreach	2,932	2,500	435	1,500	3,000
532GOO	Creative District	5,547	33,000	4,182	28,000	35,150
533GOO	Main Street Program & Economic Developmn	20,864	10,000	2,617	3,200	2,000
535GOO	Affordable Housing					35,151
781POO	Events and Festivals	50,446	59,000	52,072	55,800	66,000
5075GO1	Region 10 & Broadband Participation	62,396	50,000	1,207	1,207	86,327

GENERAL FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
	VEHICLE EXPENSE					
560GOO	Gas & Oil	0	1,000	0	0	300
561GOO	Vehicle Maintenance & Repair	0	500	0	0	500
	CAPITAL OUTLAY					
571GOO	Office Equipment Purchase	2,755	8,500	4,996	8,000	8,500
	DEBT SERVICE					
591GOO	RAMP Bond-BB&T Governmental Financing	116,553	118,681	16,841	118,681	116,055
	COUNCIL INITIATIVES					
5010GO1	Uncompahgre Volunteer Legal Aid	3,000	3,000	0	3,000	3,000
5015GO1	Partners Program	1,000	1,000	0	1,000	1,000
5020GO1	Colorado West Land Trust	0	2,000	2,000	2,000	0
5025GO1	Voyager Program	7,000	7,000	7,000	7,000	7,000
5030GO1	Juvenile Diversion	5,000	6,500	6,500	6,500	8,450
5040GO1	Other Contributions	5,565	12,500	3,000	3,700	5,000
5050GO1	KVNF Radio	1,000	1,000	0	1,000	1,000
5055GO1	Center for Mental Health	500	500	0	500	500
5060GO1	Second Chance Humane Society	6,500	6,500	0	6,500	6,500
5065GO1	Neighbor to Neighbor Program	1,000	1,000	0	1,000	0
5070GO1	Ouray County Housing Advisory Committee	0	1,500	0	1,500	0
5085GO1	Eco Action Partners	5,000	5,000	0	5,000	5,000
5095GO1	Student Scholarship	1,000	1,000	1,000	1,000	1,000
5100GO1	Public Art Ridgway Colorado	3,000	3,000	3,000	3,000	3,000
5105GO1	CO Mountain Bike Assoc - Ridgway Chapter	1,000	1,000	0	1,000	1,000
5110GO1	Uncompahgre Watershed Partnership	3,000	3,000	3,000	3,000	3,000
5115GO1	George Gardner Scholarship Fund	0	1,000	1,000	1,000	1,000
5120GO1	Ouray County Soccer Association	3,000	2,000	0	2,000	0
5130GO1	ADA Small Business Grant	0	2,500	0	0	0
5135GO1	Sherbino Theater	5,000	5,000	0	5,000	3,750
5136GO1	Ouray County Food Pantry	900	1,000	0	1,000	0
5137GO1	Weehawken Creative Arts					3,750
5138GO1	Friends of Colorado Avalanche Info Center					1,000
	SUBTOTAL COUNCIL INITIATIVES	52,465	67,000	26,500	55,700	54,950
	ADMINISTRATIVE EXPEND. SUBTOTAL	1,446,463	1,487,400	797,205	1,406,324	1,598,725

GENERAL FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	STREETS & MAINTENANCE					
	PERSONNEL					
600GO2	Streets Wages	101,374	94,053	65,100	93,928	100,825
605GO2	Streets - Seasonal Wages	81	2,500	1,026	1,026	0
601GO2	Employer Tax Expense	7,049	7,386	5,054	7,264	7,713
602GO2	Health Insurance	16,122	20,055	12,659	20,408	22,244
603GO2	Retirement Fund	3,627	3,762	2,604	3,757	4,033
604GO2	Workers Compensation Insurance	4,621	4,985	0	4,674	3,850
	ADMINISTRATIVE EXPENSE					
613GO2	Office - miscellaneous	752	750	143	500	750
621GO2	Workshops & Training	0	3,000	591	1,000	1,500
628GO2	Other - streets	0	500	0	900	500
614GO2	Consulting & Contractual Services	17,207	225,200	66,303	221,000	88,000
615GO2	IT Services	178	846	622	1,000	1,900
	OPERATING EXPENSE					
631GO2	Maintenance & Repairs	4,376	8,500	24	4,000	6,000
632GO2	Supplies & Materials	1,709	5,000	757	2,000	3,000
635GO2	Gravel & Sand	3,302	30,000	2,382	5,500	30,000
636GO2	Dust Prevention (mag chloride)	29,050	40,000	30,600	37,080	40,000
637GO2	Paving & Maintenance	6,310	6,500	5,510	5,510	51,000
667GO2	Street Sweeping	6,280	7,000	2,650	4,100	10,000
633GO2	Tools	171	500	0	500	500
638GO2	Street Lighting	4,098	10,000	2,966	5,400	7,500
639GO2	Street Signs	2,097	5,000	2,321	2,500	4,500
634GO2	Safety Equipment	600	1,000	368	1,000	11,000
682GO2	Tree Trimming - Rights-of-Ways	644	3,000	0	3,000	6,000
666GO2	Landscaping - Rights-of-Ways					20,500
663GO2	Storm Drainage	4,950	40,000	0	0	50,800
662GO2	Snow Removal Equipment & Services	10,284	12,100	8,256	12,100	12,100
	SHOP EXPENSE					
642GO2	Utilities	2,092	2,400	1,797	3,000	3,000
643GO2	Telephone	1,211	1,450	870	1,305	1,500
630GO2	Computer	2,199	317	128	128	4,990
	VEHICLE EXPENSE					
660GO2	Gas, Oil & Diesel	5,033	5,500	3,408	5,800	5,500
661GO2	Vehicle & Equip Maintenance & Repair	3,136	8,000	5,965	8,000	8,000
	DEBT SERVICE					
691GO2	Equipment Leases - CAT Equipment	6,306				
	CAPITAL OUTLAY					
670GO2	Vehicle Purchase		30,000	31,250	31,250	105,000
671GO2	Office Equipment Purchase	25	500	0	0	500
672GO2	Equipment Purchase	11,117	28,750	18,732	18,732	0
	STREETS & MAINT. EXP. SUBTOTAL	256,001	608,554	272,086	506,362	612,705

GENERAL FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	PARKS, FACILITIES & ENVIRONMENT					
	PERSONNEL					
700POO	Parks Maintenance Wages	27,630	12,000	8,281	14,565	32,348
706POO	Parks Maintenance - Seasonal Wages	42,015	75,500	48,447	63,577	58,000
701POO	Employer Tax Expense	5,146	6,694	4,353	5,978	6,912
702POO	Health Insurance	0	2,865	2,000	4,000	9,018
703POO	Retirement Fund	0	480	331	582	1,294
704POO	Workers Compensation Insurance	5,759	4,920	2,146	4,609	2,750
	ADMINISTRATIVE EXPENSE					
719POO	Contractual Services	5,937	2,000	2,843	5,843	19,000
720POO	Insurance (Property & Casualty)	6,000	6,459	5,719	6,459	7,314
721POO	Workshops & Training	0	2,000	340	361	1,500
728POO	Other - parks	0	500	0	150	500
	COMMUNITY CENTER					
732PO1	Supplies - community center	3,001	4,000	1,718	3,000	3,000
742PO1	Utilities - community center	1,428	1,600	933	1,450	1,500
779PO1	Janitorial Services - community center	6,800	6,800	2,267	2,875	6,800
731PO1	Maintenance & Repairs - community center	14,807	5,000	589	1,500	40,000
	OPERATING EXPENSE					
731POO	Maintenance & Repair	1,648	5,000	5,877	7,000	22,500
732POO	Supplies & Materials	26,867	21,000	10,291	17,000	24,000
733POO	Tools	0	3,000	1,969	2,000	2,500
734POO	Safety Equipment	44	600	53	53	500
741POO	Telephone	0	250	0	0	250
742POO	Utilities	3,656	4,000	5,329	7,000	7,000
729POO	IT Services		846	387	635	1,856
730POO	Computer		317	128	128	4,590
779POO	Janitorial Service - parks	3,000	3,000	1,000	2,000	3,000
765POO	River Corridor Maintenance&Gravel Removal	7,365	5,000	0	0	5,000
767POO	Urban Forest Management	10,000	10,000	4,650	10,000	20,000
768POO	Mosquito Control	9,280	12,000	8,913	10,308	12,000
769POO	Weed Control	0	500	0	0	500
	VEHICLE EXPENSE					
760POO	Gas & Oil	1,052	1,400	1,372	2,500	2,500
761POO	Vehicle & Equipment Maint & Repair	2,147	3,000	1,011	3,200	3,500
	CAPITAL OUTLAY					
772POO	Equipment Purchase		23,250	18,349	18,349	20,000
775POO	Park Improvements	4,000	25,000	13,759	19,300	12,000
	PARKS & FACILITIES EXPEND. SUBTOTAL	187,582	248,981	153,055	214,422	331,632

GENERAL FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	EXPENDITURES					
	LAW ENFORCEMENT					
	PERSONNEL					
800GO3	Law Enforcement Wages	169,792	159,120	107,826	155,903	168,480
809GO3	Law Enforcement - Part Time Wages	42,976	66,600	46,358	66,600	85,900
807GO3	Municipal Judge	1,518	1,656	1,104	1,656	1,656
808GO3	Municipal Court Clerk	4,140	4,140	2,760	4,140	4,140
805GO3	Housing Stipend	20,815	18,000	8,000	18,000	18,000
801GO3	Employer Tax Expense	16,552	19,088	12,091	17,465	21,280
802GO3	Health Insurance	28,314	34,380	21,855	34,353	36,072
803GO3	Retirement Fund	4,733	6,365	3,307	5,036	8,780
804GO3	Workers Compensation Insurance	7,993	8,928	8,500	8,928	7,400
	OFFICE EXPENSE					
819GO3	Contractual Services	6,983	35,658	4,274	31,143	32,000
820GO3	IT Services	973	4,080	2,966	4,100	2,937
822GO3	Dues & Memberships	583	750	0	450	500
841GO3	Office Supplies	1,524	1,500	1,063	1,500	1,500
842GO3	Utilities	1,428	1,600	933	1,470	1,600
843GO3	Telephone	4,090	4,000	3,089	4,650	4,500
830GO3	Computer	2,170	1,551	938	938	860
849GO3	Office Equip - Maintenance/Repairs		100	0	0	100
	OPERATING EXPENSE					
832GO3	Equipment & Supplies	5,484	7,000	1,250	2,500	15,000
821GO3	Conferences, Workshops & Training	6,373	7,000	1,436	2,000	6,000
883GO3	Uniforms	2,144	3,000	1,583	3,000	3,000
884GO3	Traffic & Investigations	67	2,000	1,065	1,750	2,000
886GO3	Testing & Examinations	0	500	193	193	400
828GO3	Other - law enforcement	1,060	1,500	220	3,000	1,000
885GO3	Dispatch Services	35,530	44,214	33,154	44,214	40,015
834GO3	Multi-Jurisdictional Program Participation	6,000	6,000	6,000	6,000	6,000
835GO3	Community Outreach Programs	0	1,000	0	0	500
	VEHICLE EXPENSE					
860GO3	Gas & Oil	7,434	7,500	4,385	7,500	7,500
862GO3	Radio/Radar Repair	371	750	216	500	12,000
861GO3	Vehicle Maintenance & Repair	5,758	8,000	5,327	8,000	8,000
	CAPITAL OUTLAY					
870GO3	Vehicle Purchase	72,713	0	0	0	45,000
871GO3	Office Equipment Purchase	2,882	8,000	2,552	3,000	1,500
	LAW ENFORCEMENT EXP. SUBTOTAL	460,400	463,980	282,445	437,989	543,620

GENERAL FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
	TOTAL GENERAL FUND EXPENDITURES	2,350,446	2,808,915	1,504,791	2,565,097	3,086,682
TRANSFER CAPITAL PROJECT - Heritage Park Improvements						62,500
	TOTAL TRANS. TO CAPITAL PROJECTS	0	0	0	0	62,500
	Retirement & Severance Pay Out		20,000		0	20,000
	Emergency Reserves		20,000		0	20,000
	ENDING GENERAL FUND BALANCE	1,386,890	781,902		1,479,789	864,033
	Restricted for Capital Improvement Fund		0			0
	(per GASBY 54)					

WATER ENTERPRISE FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
	BEGINNING FUND BALANCE	500,263	524,581		561,429	672,907
ACCOUNT#						
460WOO	Water Service Charges	426,870	514,380	405,265	564,000	672,000
461WOO	Penalty Fees on Water Charges	3,340	3,000	2,210	2,865	3,000
462WOO	Transfer fees - water	561	750	480	560	550
464WOO	Material/Labor Reimbursement - water	12,906	20,000	5,780	7,250	20,000
463WOO	Tap Fees - water	60,150	66,000	21,000	31,000	100,000
465WOO	Other - water	0	37,500	0	0	210,000
456WOO	Investment Income/Desgn Reserves	7,878	4,500	7,627	11,020	8,000
	TOTAL WATER FUND REVENUES	511,705	646,130	442,362	616,695	1,013,550
	TOTAL AVAILABLE RESOURCES	1,011,968	1,170,711	442,362	1,178,124	1,686,457
	EXPENDITURES					
	PERSONNEL					
900WOO	Water Wages	123,758	121,170	93,469	126,692	115,777
905WOO	Water - Seasonal Wages	1,809	3,600	1,479	1,479	0
901WOO	Employer Tax Expense	9,144	9,545	6,820	9,805	8,857
902WOO	Health Insurance	21,504	25,785	16,004	23,879	23,447
903WOO	Retirement Fund	4,317	4,847	3,533	4,669	4,631
904WOO	Workers Compensation Insurance	6,116	5,225	5,436	4,915	4,000
	ADMINISTRATIVE EXPENSE					
920WOO	Insurance (Property & Casualty)	6,959	7,403	7,425	7,425	7,314
921WOO	Workshops & Training	885	2,500	1,151	2,200	2,500
919WOO	Wellness Program	1,399	1,650	799	1,650	1,866
914WOO	Consulting & Engineering Services	22,065	90,500	18,645	54,000	67,320
917WOO	IT Services	419	846	2,046	2,690	2,250
912WOO	Auditing Services	3,000	3,000	3,075	3,075	3,075
911WOO	Legal Services	1,381	25,000	1,425	2,500	25,000
918WOO	Permits - water	310	1,650	310	1,650	1,650
	OFFICE EXPENSE					
913WOO	Office - misc	1,363	2,500	1,145	3,350	2,500
915WOO	Dues & Memberships	186	400	149	225	250
916WOO	Filing Fees/Recording Costs	214	200	21	50	150
942WOO	Utilities	10,153	12,000	8,111	12,000	12,500
943WOO	Telephone	2,326	2,450	1,749	2,500	2,500
930WOO	Computer	3,188	317	128	128	5,280
941WOO	Office Supplies	1,057	2,000	1,221	1,500	1,500
947WOO	Records Management	112	250	0	100	100
948WOO	Office Equipment - Leases	408	500	196	336	350
949WOO	Office Equipment - Maint & Repairs	200	250	0	0	250
951WOO	Postage - water	1,945	2,000	1,554	1,950	2,000
952WOO	GIS Mapping - water	4,450	4,500	975	2,000	4,000
	OPERATING EXPENSE					
931WOO	Maintenance & Repairs	55,974	155,000	9,473	20,000	311,500
932WOO	Supplies & Materials	14,384	10,000	12,014	28,800	297,500
933WOO	Tools	171	1,000	0	500	500
988WOO	Taps & Meters	19,105	20,000	4,979	10,000	20,000
989WOO	Plant Expenses - water	19,800	22,000	13,200	22,000	22,000
934WOO	Safety Equipment	727	1,600	445	1,000	1,800
990WOO	Testing - water	3,958	4,500	2,602	4,500	4,500
987WOO	Weed Control	0	5,000	0	5,000	5,000
928WOO	Other - water	175	550	308	308	250
	VEHICLE EXPENSE					
960WOO	Gas & Oil	5,078	4,500	2,944	4,500	4,500
961WOO	Vehicle & Equipment Maint & Repair	3,128	6,000	5,097	7,000	6,000

WATER ENTERPRISE FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
	<i>CAPITAL OUTLAY</i>					
971WOO	Office Equipment Purchase	25	500	135	135	1,000
972WOO	Equipment Purchase	5,256	46,250	45,257	45,257	0
	<i>DEBT SERVICE</i>					
991WOO	Equipment Leases - CAT Equipment	6,306				
997WOO	Debt Service - CWCB (1)	7,571	7,571	7,571	7,571	7,568
992WOO	Debt Service - DOLA	9,795	9,795	9,795	9,795	9,795
993WOO	Debt Service - CWRPDA	22,500	22,500	11,250	22,500	22,500
994WOO	Debt Service - Bank of Colorado	17,000	14,665	6,706	14,665	0
998WOO	Debt Service - CWCB (2)	30,918	30,918	0	30,918	30,918
	TOTAL WATER FUND EXPENDITURES	450,539	692,437	308,642	505,217	1,044,398
	Retirement & Severance Payout		8,000		0	8,000
	Emergency Reserves		20,000		0	20,000
	Reserved per financing agreement with CWCB					2,843
	ENDING WATER FUND BALANCE	561,429	450,274		672,907	611,216

SEWER ENTERPRISE FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
	BEGINNING SEWER FUND BALANCE	781,610	852,039		899,731	922,894
ACCOUNT#						
	REVENUES					
460SOO	Sewer Service Charges	312,679	311,000	210,053	314,500	315,000
461SOO	Penalty Fees on Sewer Charges	3,215	3,000	2,210	2,865	3,000
462SOO	Transfer Fees - sewer	520	750	420	500	500
464SOO	Material/Labor Reimbursement - sewer	0	3,000	0	0	1,500
463SOO	Tap Fees - sewer	58,640	66,000	18,500	29,000	100,000
465SOO	Other - sewer	0	100	0	0	95,000
456SOO	Investment Income - Desgn Reserves	13,493	8,000	13,286	19,300	15,000
	TOTAL SEWER FUND REVENUES	388,547	391,850	244,469	366,165	530,000
	TOTAL AVAILABLE RESOURCES	1,170,157	1,243,889	244,469	1,265,896	1,452,894
	EXPENDITURES					
	PERSONNEL					
900SOO	Sewer Wages	102,691	99,863	78,705	105,499	93,772
905SOO	Sewer-Seasonal Wages	900	3,600	201	201	0
901SOO	Employer Tax Expense	7,526	7,915	5,599	8,086	7,174
902SOO	Health Insurance	16,128	20,055	12,004	17,879	17,435
903SOO	Retirement Fund	3,482	3,995	2,943	3,822	3,751
904SOO	Workers Compensation Insurance	4,846	3,402	3,402	3,091	2,750
	ADMINISTRATIVE EXPENSE					
920SOO	Insurance (Property & Casualty)	6,451	7,403	7,425	7,425	7,315
921SOO	Workshops & Training	330	1,500	786	1,000	1,500
914SOO	Consulting & Engineering Services	12,990	7,500	12,522	13,550	42,000
917SOO	IT Services	419	846	2,122	2,750	2,250
912SOO	Auditing Services	2,900	2,900	3,075	3,075	3,075
911SOO	Legal Services	49	3,000	0	0	1,000
919SOO	Wellness Program	1,399	1,650	799	1,650	1,868
	OFFICE EXPENSE					
913SOO	Office - misc	1,221	2,500	624	2,100	2,500
915SOO	Dues & Memberships	186	400	149	225	300
916SOO	Filing Fees/Recording Costs	79	100	32	50	100
941SOO	Office Supplies	989	2,000	1,001	1,500	1,500
942SOO	Utilities	39,366	45,000	26,769	42,500	45,000
943SOO	Telephone	1,394	1,600	1,042	1,570	1,600
930SOO	Computer	2,913	317	128	128	5,280
947SOO	Records Management	112	150	0	100	150
948SOO	Office Equipment - Leases	336	500	196	336	500
949SOO	Office Equipment - Maint & Repairs	200	250	0	0	250
951SOO	Postage - sewer	1,232	2,000	1,069	1,450	2,000
952SOO	GIS Mapping - sewer	4,524	4,000	975	2,000	4,000
	OPERATING EXPENSE					
931SOO	Maintenance & Repairs	16,010	32,500	21,655	38,000	276,500
932SOO	Supplies & Materials	3,922	10,000	2,662	7,500	15,000
933SOO	Tools	171	1,000	0	500	500
918SOO	Testing & Permits	4,060	4,400	3,034	4,400	4,400
928SOO	Other - sewer	175	550	308	308	250
934SOO	Safety Equipment	493	1,600	445	1,000	1,800
987SOO	Weed Control	0	500	0	0	500
	VEHICLE EXPENSE					
960SOO	Gas & Oil	3,422	4,000	2,312	4,000	4,000
961SOO	Vehicle & Equipment Maint & Repairs	2,010	6,000	4,280	6,000	6,000

SEWER ENTERPRISE FUND						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
	DEBT SERVICE					
991SOO	Equipment Leases - CAT Equipment	6,305				
996SOO	Debt Service - DOLA	15,915	15,915	15,915	15,915	15,915
	CAPITAL OUTLAY					
971SOO	Office Equipment Purchase	25	500	135	135	1,000
972SOO	Equipment Purchase	5,255	44,250	45,257	45,257	0
978SOO	Bio-Solid Removal					10,000
	TOTAL SEWER FUND EXPENDITURES	270,426	343,661	257,571	343,002	582,935
	Retirement & Severance Payout		8,000			8,000
	Emergency Reserves		20,000			20,000
	ENDING SEWER FUND BALANCE	899,731	872,228		922,894	841,959

RIDGWAY GENERAL IMPROVEMENT DISTRICT # 1						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
	BEGINNING FUND BALANCE	34,799	34,534		34,834	34,114
	REVENUES					
	Operation & Maint. (Ballot #5A, 1996)					
	Debt Increase (Ballot#5B, 1996)					
	Interest	35	35		30	20
	TOTAL GID #1 REVENUES	35	35		30	20
	TOTAL AVAILABLE RESOURCES	34,834	34,569		34,864	34,134
	EXPENDITURES					
	OPERATING EXPENSE					
	Construction & Paving					
	Administration/Engineering/Legal		4,500		750	4,500
	Maintenance					
	CAPITAL OUTLAY					
	Chipseal/Overlay Streets					
	Highway Enhancement Projects # 3&4					
	Culvert & Drainage Improvements		20,000			20,000
	TOTAL GID #1 EXPENDITURES	0	24,500		750	24,500
	ENDING FUND BALANCE	34,834	10,069		34,114	9,634

CAPITAL PROJECTS FUND - Highway Enhancement Funds - Phase 5						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
1500A	Grant from CDOT	75,550				
	Town Funding					
	TOTAL REVENUES	75,550				
	PROJECT EXPENDITURES					
CP1500	Design & Engineering & Constr Mngmt					
CP1501	Construction	2,330				
	TOTAL EXPENDITURES	2,330				

CAPITAL PROJECTS FUND - RAMP Project Note Account						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
4001GOO	Property Tax		19,547	17,995	19,547	22,830
	Transfer from restricted Cap Imprv Acc	116,553	99,134		99,181	93,225
	TOTAL REVENUES	116,553	118,681	17,995	118,728	116,055
	PROJECT EXPENDITURES					
591GOO	Note Principal & Interest Payment Am	116,553	118,681	16,841	118,681	116,055
	TOTAL EXPENDITURES	116,553	118,681	16,841	118,681	116,055

CAPITAL PROJECTS FUND - Space to Create						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
1700A	Boettcher Foundation Grant					
1700B	Dept of Local Affairs - Planning Grant					
1700C	Dept of Local Affairs - Prop Acq Grant					
1700D	Boettcher Foundation - PreDev Grant		100,000	100,000	100,000	
1700E	Dept of Local Affairs - PreDev Grant		325,000	150,000	150,000	175,000
1700F	CO CreativeIndust's - PreDev Grant					
1700G	Misc Grants - Pre Development	2,500	75,000	0	0	80,000
1700H	Property Taxes Received at Closing					
	Town Funding					
	TOTAL REVENUES	2,500	500,000	250,000	250,000	255,000
	PROJECT EXPENDITURES					
CP1700	Property Option					
CP1701	Affordable Housing Study					
CP1702	Arts Market Study					
CP1703	Property Acquisition					
CP1704	Legal, Survey, Closing Fees					
CP1705	Property Taxes 1/1-10/3/2017	3,575				
CP1706	Pre-Development Phase	150,000	500,000	250,000	250,000	255,000
	TOTAL EXPENDITURES	153,575	500,000	250,000	250,000	255,000

CAPITAL PROJECTS FUND - Athletic Park Pavilion						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
1900A	Private Donations		0	0	40,000	335,000
	TOTAL REVENUES		0	0	40,000	335,000
	PROJECT EXPENDITURES					
CP1900	Design		0	0	24,330	14,250
CP1901	Construction		0	0	0	335,828
CP1902	Bank Fees				296	296
	TOTAL EXPENDITURES	0	0	0	24,626	350,374

CAPITAL PROJECTS FUND - Heritage Park Improvements						
		2018	2019	AS OF	ESTIMATED	2020
		ACTUAL	ADOPTED	9/1/2019	YR. END 2019	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	REVENUES					
2000A	Main Street Mini-Grant					15,000
	Town Contribution					62,500
	TOTAL REVENUES					77,500
	PROJECT EXPENDITURES					
CP2000	Construction					77,500
	TOTAL EXPENDITURES					77,500

Fund	Fund Sub-Category	Project Description	Total Estimated Cost (\$)	Budget Line Item	Lodging Tax Eligible?	.6% CIP Funds (Yes/No)	Outlay or Project?	Timeline	Budgeted Town Cash	Grant Funds	Loan Funds	Other Potential Funding Sources
General Fund	Parks, Trails and Urban Forest Management	Athletic Park - Pavilion: concession stand, seating, storage shed, drainage improvements, etc.	\$375,000	CP 1900 CP 1901	Yes	Yes	Project	Current	\$0	\$375,000	\$0	FHC; CIP; OCSA, Donations; \$25k inkind
General Fund	Parks, Trails and Urban Forest Management	Athletic Park- improve baseball field	\$10,000	775Poo	Yes	Yes	Project	Current	\$5,000	\$5,000	\$0	FHC, private/user group donations
General Fund	Parks, Trails and Urban Forest Management	Townwide - Parks and Trails Map Update	\$10,000	719Poo	Yes	Yes	Project	Current	\$10,000	\$0	\$0	FHC
General Fund	Parks, Trails and Urban Forest Management	Heritage Park - irrigation and landscaping (Phase 1)	\$77,500	CP 2000	Yes	Yes	Project	Current	\$62,500	\$15,000	\$0	CIP, DoLA MS mini grants 2019-2020; GOCO; Musser Fund
General Fund	Parks, Trails and Urban Forest Management	Heritage Park - Landscaping at Visitor's Center, Gazebo, Bike Shelter	\$97,750				Project	5-Year CIP				
General Fund	Parks, Trails and Urban Forest Management	Hartwell Park - Expand Restroom Facility	\$150,000				Project	5-Year CIP				FHC; CIP; GOCO; Donations
General Fund	Parks, Trails and Urban Forest Management	Hartwell Park - Re-roof Pavilion (\$16,000) and replace any necessary beams, remove trees impacting structure	\$75,000				Project	5-Year CIP				FHC; CIP
General Fund	Parks, Trails and Urban Forest Management	Dog Park	\$25,000				Project	5-Year CIP				FHC; CIP; GOCO; Donations
General Fund	Parks, Trails and Urban Forest Management	Dennis Weaver Memorial Park - Vault Restroom Facility	\$120,000				Project	5-Year CIP				FHC; CIP
General Fund	Parks, Trails and Urban Forest Management	RiverWay Trail - Regional Partnership to build Unc River Trail Montrose to Ouray	\$60,000				Project	5-Year CIP				FHC; CIP; GOCO; City/County Ouray & Montrose
General Fund	Parks, Trails and Urban Forest Management	River Corridor Master Plan: Rollans Park + DWMP + Town River Corridor	\$70,000				Project	5-Year CIP				FHC; CIP; DoLA; GOCO
General Fund	Parks, Trails and Urban Forest Management	Rollans Park - Restoration Project: In-Stream Improvements	\$400,000				Project	5-Year CIP				FHC; CIP; GOCO; DoLA
General Fund	Parks, Trails and Urban Forest Management	Gateway Signage	\$120,000				Project	5-Year CIP				CIP; DoLA
General Fund	Parks, Trails and Urban Forest Management	Athletic Park - 3rd soccer field and drainage	\$150,000				Project	10-Year CIP				GOCO, Donations, OCSA, Solar Ranches, Stakeholders, School District
General Fund	Parks, Trails and Urban Forest Management	Athletic Park - groundwater management	\$100,000				Project	10-Year CIP				
General Fund	Parks, Trails and Urban Forest Management	Athletic Park - tot lot	\$25,000				Project	10-Year CIP				
General Fund	Parks, Trails and Urban Forest Management	Athletic Park - sand volleyball court	\$16,000				Project	10-Year CIP				
General Fund	Parks, Trails and Urban Forest Management	Athletic Park - renovation of and new baseball field	\$150,000				Project	10-Year CIP				
General Fund	Parks, Trails and Urban Forest Management	Heritage Park - Solar Array and EV Parking Stations	\$69,000				Project	10-Year CIP				
General Fund	Parks, Trails and Urban Forest Management	Heritage Park - 2019 full plan implementation with Visitor's Center improvements	\$750,000				Project	10-Year CIP				
General Fund	Parks, Trails and Urban Forest Management	Implementation of River Corridor Plan (North / South Corridor)	\$500,000				Project	10-Year CIP				GOCO, Donations, Stakeholders

General Fund	Parks, Trails and Urban Forest Management	Green Street Park - Completion of Green Street Park Plan Improvements	\$2,000,000				Project	10-Year CIP				GOCO, Donations, Stakeholders
General Fund	Streets and Stormwater	Drainage Improvements Phase 1: 1) design: Amelia Street for future inlet; 2) Easement on Mary from Charles, incl. culvert; 3) Upsize culverts with 18" pipe: Charles/Charlotte (18" pipe), Hyde/Eliz (18" pipe), Hyde/ Charlotte (18" pipe); 4) 24" pipe Cora/Charles	\$10,800	663G02	Yes	Yes	Project	Current	\$10,800	\$0	\$0	CIP;
General Fund	Streets and Stormwater	Drainage improvements at Market/Lupita alley south of Highway 62	\$40,000	663G02	Yes	Yes	Project	Current	\$40,000	\$0	\$0	CIP;
General Fund	Streets and Stormwater	Amelia Street Design; CR 5 to Yates Subdiv	\$65,000	614G02	Yes	Yes	Project	Current	\$65,000	\$0		CIP; Ouray County
General Fund	Streets and Stormwater	Striping - stop bars, parking, ADA, etc.	\$35,000	637G02	Yes	Yes	Project	Current	\$35,000	\$0	\$0	CIP
General Fund	Streets and Stormwater	Drainage Improvements Phase 2:					Project	5-Year CIP				CIP; Stormwater Fund (future); CWRPDA, CDPHE, DoLA
General Fund	Streets and Stormwater	Install Priority Sidewalks: west side of Amelia, Clinton to Charles	\$400,000				Project	5-Year CIP				CIP; CDoT; DoLA
	Streets and Stormwater	Install Sidewalk: Clinton, Laura to Amelia to School	\$350,000				Project	5-Year CIP				CIP, CDoT
General Fund	Streets and Stormwater	Chip Seal/ Hard-surface Amelia Street, CR5 to HWY62 - chip seal/asphalt (\$160,000)	\$160,000				Project	5-Year CIP				CIP; Property Owners; County
General Fund	Streets and Stormwater	Construct Lena Street (Otto to Charles)	\$645,000				Project	5-Year CIP				CIP; Private Development; town 40%
General Fund	Streets and Stormwater	Chip Seal/ Hard-surface N Cora St and Charles, alley to alley through intersection	\$45,000				Project	5-Year CIP				CIP
General Fund	Streets and Stormwater	Chip Seal/ Hard-surface chipeta /sabeta					Project	5-Year CIP				CIP
General Fund	Streets and Stormwater	Secure Long-Term Gravel Resources	\$100,000				Project	5-Year CIP				CIP; Ouray County
General Fund	Streets and Stormwater	Acquisition of South Railroad Street ROW					Project	5-Year CIP				CIP; DoLA; CDoT
General Fund	Streets and Stormwater	Asphalt overlay maintenance					Outlay	5-Year CIP				CIP
General Fund	Streets and Stormwater	Transition to more efficient, architectural street lighting	\$195,000				Project	5-Year CIP				CIP, Colorado Energy Office, SMPA
General Fund	Streets and Stormwater	Public Parking Lot Expansion (2 at North Library)	\$155,000				Project	5-Year CIP				CIP; DoLA
General Fund	Streets and Stormwater	Repair broken curb sections	\$20,000				Project	5-Year CIP				CIP
General Fund	Streets and Stormwater	Chip Sealing/ Hard-surfacing Town Streets	\$8,252,258				Project	10-Year CIP				CIP, Bond, Special District
General Fund	Streets and Stormwater	Stormwater Drainage Improvements Phase 3					Project	10-Year CIP				CIP, Stormwater Fund (future)
General Fund	Streets and Stormwater	Improve Park-n-Ride Lot at Fairgrounds; Improve drainage	\$69,000				Project	10-Year CIP				CIP, San Miguel and Montrose local govt
General Fund	Streets and Stormwater	Install Sidewalks throughout Town	\$1,500,000				Project	10-Year CIP				Special District, CIP, Bond
General Fund	Streets and Stormwater	Stormwater Drainage Improvements Phase 4					Project	10+				CIP, Stormwater Fund (future)
General Fund	Buildings and Facilities	Create Strategy for Housing Development	\$35,151	535G00	Yes	Yes	Project	Current	\$35,151	\$0	\$0	CIP
General Fund	Buildings and Facilities	Entry vestibule at Marshal's entry (snow/ice build up on step)	\$10,000	731P01	Yes	Yes	Project	Current	\$10,000	\$0	\$0	CIP
General Fund	Buildings and Facilities	Vestibule at main entry/air lock/reorient door/ADA access/ reception area improvements	\$25,000	731P01	Yes	Yes	Project	Current	\$25,000	\$0	\$0	CIP
General Fund	Buildings and Facilities	Offsite storage for marshal's office, clerk's office	\$23,000				Project	5-Year CIP				CIP
General Fund	Buildings and Facilities	PW inside storage/ storage containers - split 3 Funds	\$5,000				Outlay	5-Year CIP				CIP
General Fund	Buildings and Facilities	Town Hall + Comm Center Improvements.	\$238,000				Project	5-Year CIP				CIP
General Fund	Buildings and Facilities	New/additional community room	\$350,000				Project	5-Year CIP				CIP, DoLA

General Fund	Buildings and Facilities	New / Expanded Public Works Facility	\$400,000				Project	10-Year CIP				CIP, DoLA
General Fund	Buildings and Facilities	Public Works Indoor Vehicle Storage	\$92,000				Project	10-Year CIP				CIP, Water Fund, Sewer Fund; DoLA, Rural Development
General Fund	Buildings and Facilities	Public Works Shop Vehicle Exhaust Ventilation & Gen Ventilation	\$39,000				Project	10-Year CIP				CIP, Water Fund, Sewer Fund; DoLA
General Fund	Buildings and Facilities	Town Hall expansion	\$850,000				Project	10+				CIP, DoLA, Rural Development
General Fund	Heavy Equipment and Vehicles	Single Axle Plow Truck	\$55,000	670G02		Yes	Outlay	Current	\$55,000	\$0	\$0	CIP
General Fund	Heavy Equipment and Vehicles	Water Truck replacement	\$50,000	670G02		Yes	Outlay	5-Year CIP	\$50,000	\$0	\$0	CIP
General Fund	Heavy Equipment and Vehicles	Street sweeper (purchase)	\$230,000				Outlay	5-Year CIP				CIP
General Fund	Heavy Equipment and Vehicles	Front End Loader	\$150,000				Outlay	5-Year CIP				CIP
General Fund	Heavy Equipment and Vehicles	Mini Excavator w/rubber tracks	\$65,000				Outlay	5-Year CIP				CIP
General Fund	Heavy Equipment and Vehicles	Pneumatic Compactor Roller	\$80,000				Outlay	5-Year CIP				CIP
General Fund	Heavy Equipment and Vehicles	Backhoe replacement	\$100,000				Outlay	10-Year CIP				CIP
General Fund	Heavy Equipment and Vehicles	Motor Grader	\$125,000				Outlay	10-Year CIP				CIP
General Fund	Heavy Equipment and Vehicles	Public Works - 1 Ton Truck Replacement	\$35,000				Outlay	10-Year CIP				CIP
General Fund	Heavy Equipment and Vehicles	Public Works - 1/2 Ton Truck Replacement	\$30,000				Outlay	10-Year CIP				CIP
General Fund	Heavy Equipment and Vehicles	Vacuum Truck 8" (split 3 funds); small unit at \$220,000 total	\$73,333				Outlay	10-Year CIP				CIP
General Fund	Operating Equipment and Supplies	IT: computer and server replacements (split 3 funds) - total cost is \$18,650	\$6,217	530Goo 630G02 730Poo	Yes	Yes	Outlay	Current	\$6,217	\$0	\$0	GF
General Fund	Operating Equipment and Supplies	Zero turn mower	\$15,000	772Poo	Yes	Yes	Outlay	Current	\$15,000	\$0	\$0	GF
General Fund	Operating Equipment and Supplies	replace and upgrade phones and firmware	\$8,500				Outlay	5-Year CIP				GF
General Fund	Operating Equipment and Supplies	replace desktop computers	\$22,050				Outlay	5-Year CIP				GF
General Fund	Operating Equipment and Supplies	Steam and Weed/ Hotsie	\$20,000				Outlay	5-Year CIP				CIP
General Fund	Operating Equipment and Supplies	Comm Dev Software (building, permitting, land use) - annual fee \$7500	\$13,500				Outlay	10-Year CIP				CIP
General Fund	Operating Equipment and Supplies	Large Format Scanner and Plotter	\$18,000				Outlay	10-Year CIP				CIP
General Fund	Personnel, Staffing and Contracted Services	Master Plan Implementation: Phase 1	\$19,000	513G00	Yes	Yes	Project	Current	\$14,000	\$0	\$0	CIP;
General Fund	Personnel, Staffing and Contracted Services	Master Plan Implementation: Phase 2	\$30,000	513G00	Yes	Yes	Project	Current	\$22,500	\$7,500	\$0	CIP; DoLA planning grant

General Fund	Personnel, Staffing and Contracted Services	Part-Time Assistant / Assistant Planner	\$18,000	500G00	No	No	Outlay	Current	\$18,000	\$0	\$0	
General Fund	Personnel, Staffing and Contracted Services	Scanning and Electronic File Management Plan (digitize Town Hall records)	\$17,250				Project	5-Year CIP				
General Fund	Community and Economic Development	Region 10 Broadband Initiative - Anchor Build: Phase 2 (R10 /DoLA Project)	\$124,000	5075G01	Yes	Yes	Project	Current	\$85,000	\$ -	\$0	CIP; DoLA; Region 10
General Fund	Community and Economic Development	Space to Create Initiative	\$650,000	CP1700	Yes	Yes	Project	Current	\$0	\$ 650,000	\$0	CIP; CCI; DoLA; Private Foundations
General Fund	Community and Economic Development	Expand middle mile fiber network through rest of Town	\$73,000	5075G01	Yes	Yes	Project	5-Year CIP				CIP
General Fund	Community and Economic Development	Region 10 Broadband Initiative - Anchor Build: Phase 3 (R10/DoLA Project)	\$100,000				Project	5-Year CIP				CIP
General Fund	Community and Economic Development	Signage and Wayfinding	\$75,000				Project	5-Year CIP				CIP; DoLA
General Fund	Law Enforcement	Spillman Software w/ Communications Equipment	\$60,000	819G03	Yes	Yes	Project	Current	\$25,000	\$0	\$0	General Fund
General Fund	Law Enforcement	Vehicle Replacement	\$45,000	870G03	Yes	Yes	Outlay	Current	\$45,000	\$0	\$0	General Fund
General Fund	Law Enforcement	Radar replacement	\$12,000	862G03	Yes	Yes	Outlay	Current	\$12,000	\$0	\$0	General Fund
General Fund	Law Enforcement	Additional staffing: FT deputy	\$75,000				Outlay	5-Year CIP				General Fund
General Fund	Law Enforcement	Vehicle Replacement	\$45,000				Outlay	5-Year CIP				General Fund
General Fund	Law Enforcement	State online court management system	\$7,500				Project	10-Year CIP				General Fund
Water Enterprise Fund		IT: computer and server replacements (split 3 funds) - total cost is \$18,650	\$6,217	930W00	N/A	N/A	Outlay	Current	\$6,217	\$0	\$0	Water Fund
Water Enterprise Fund		Grout valves at presed ponds	\$15,000	931W00	N/A	N/A	Outlay	Current	\$15,000	\$0	\$0	Water Fund
Water Enterprise Fund		Backup generator for Water Plant	\$75,000	932W00	N/A	N/A	Outlay	Current	\$75,000	\$0	\$0	Water Fund; FEMA
Water Enterprise Fund		Water System Interconnection	\$58,000	931W00	N/A	N/A	Project	Current	\$20,500	\$37,500	\$0	Water Fund; DoLA
Water Enterprise Fund		Backup compressor pump for water plant	\$5,000	932W00	N/A	N/A	Outlay	Current	\$5,000	\$0	\$0	Water Fund
Water Enterprise Fund		Water Meter at Water Tanks	\$10,000	932W00	N/A	N/A	Outlay	Current	\$10,000	\$0	\$0	Water Fund
Water Enterprise Fund		Water Meter Testing and Accuracy	\$10,000	931W00	N/A	N/A	Outlay	Current	\$10,000	\$0	\$0	Water Fund
Water Enterprise Fund		Water Supply Analysis	\$40,000	914W00	N/A	N/A	Project	Current	\$40,000	\$0	\$0	Water Fund, CWCB, DoLA
Water Enterprise Fund		Lena Street Water Main Replacement - Otto to Charles	\$104,500	931W00	N/A	N/A	Outlay	Current	\$52,250	\$52,250	\$0	Water Fund, DoLA
Water Enterprise Fund		Surge and lightning protection	\$7,500	932W00	N/A	N/A	Outlay	Current	\$7,500	\$0	\$0	Water Fund
Water Enterprise Fund		Lake O / presedimentation pond improvements - employ strategic solutions to mitigate reservoir evaporation and seepage;	\$250,000	932W00	N/A	N/A	Outlay	Current	\$125,000	\$125,000	\$0	Water Fund; DoLA; Water Supply Reserve
Water Enterprise Fund		Water Utility Augmentation: increase reliable water supply	\$750,000				Project	5-Year CIP				Water Fund; DoLA; CWCB; River District
Water Enterprise Fund		PW inside storage/ storage containers - split 4 funds	\$5,000				Project	5-Year CIP				Water Fund
Water Enterprise Fund		Water Modules for Treatment Plant - Q7-8 yrs	\$80,000				Outlay	5-Year CIP				Water Fund
Water Enterprise Fund		Water Conservation Plan / Basin Protection Implementation	\$25,000				Project	5-Year CIP				Water Fund; CWCB; River District
Water Enterprise Fund		Fencing for Water Treatment Plant	\$30,000				Project	5-Year CIP				Water Fund
Water Enterprise Fund		Video Inspection Transmission Lines	\$57,500				Outlay	5-Year CIP				Water Fund
Water Enterprise Fund		Water plant controls upgrade	\$25,000				Project	5-Year CIP				Water Fund
Water Enterprise Fund		Extend water mains downtown as needed	\$135,000				Project	5-Year CIP				Water Fund; DoLA, CDPHE

Water Enterprise Fund	2nd River Crossing	\$100,000				Project	5-Year CIP				Water Fund; CDPHE, DoLA, River District
Water Enterprise Fund	Increase storage east of the Uncompahgre River	\$750,000				Project	5-Year CIP				Water Fund; CDPHE, DoLA, River District
Water Enterprise Fund	Gauge / Diversion improvements	\$10,000				Outlay	5-Year CIP				Water Fund
Water Enterprise Fund	Presed ponds: modify piping to provide for bypass of lake o water to the raw water distribution system and Happy Hollow water direct to treatment plant	\$10,000				Outlay	5-Year CIP				Water Fund
Water Enterprise Fund	Determine if the lease option is the best for generating ClO2	\$5,000				Outlay	5-Year CIP				Water Fund
Water Enterprise Fund	Determine if ClO2 is the best option for taste, odor, color control	\$5,000				Outlay	5-Year CIP				Water Fund
Water Enterprise Fund	Thorough inspection of roof and I beams for older water tank	\$10,000				Outlay	5-Year CIP				Water Fund
Water Enterprise Fund	Relocate customers in the main pressure zone with very low pressure in the upper pressure zone	\$50,000				Project	5-Year CIP				Water Fund
Water Enterprise Fund	Inspect tanks for corrosion and address as needed	\$10,000				Outlay	5-Year CIP				Water Fund
Water Enterprise Fund	Hydrant and valve replacement (in saline areas) as needed	\$15,000				Outlay	5-Year CIP				Water Fund
Water Enterprise Fund	Meter replacement as needed, consider "smart" meters for high users	\$150,000				Outlay	5-Year CIP				
Water Enterprise Fund	Address ball valve issues, as needed	\$20,000				Outlay	5-Year CIP				
Water Enterprise Fund	3rd Filter Train for Water Treatment	\$500,000				Project	10-Year CIP				Water Fund; DoLA; CWCB; River District
Water Enterprise Fund	Water Storage Tank Painting (will be needed around 2029)	\$300,000				Project	10-Year CIP				Water Fund
Water Enterprise Fund	Water Collection System - Pipe parts of Ridgway Ditch / Headgate Work	\$1,500,000				Project	10-Year CIP				CWCB, CRD, DoLA, WF, CDPHE
Water Enterprise Fund	Presedimentation Ponds Improvements and Piping	\$250,000				Project	10-Year CIP				Water Fund; DoLA; RD
Water Enterprise Fund	Pump replacement at water plant	\$20,000				Project	10-Year CIP				Water Fund
Water Enterprise Fund	Vacuum Truck (split 3 funds); small unit at \$220,000 total	\$73,333				Outlay	10-Year CIP				Water Fund
Water Enterprise Fund	Increase capacity by the Lake outfall - 400' of 12" line. (Longer term may need to increase pipe size in flatter sections of the ditch).	\$45,000				Project	10-Year CIP				Water Fund, CWCB, CDPHE, DoLA, River District
Water Enterprise Fund	Micro Hydro Feasibility and Construction	\$1,000,000				Project	10-Year CIP				Water Fund, CWCB
Water Enterprise Fund	Check and replace air vac valves on transmission lines as needed	\$10,000				Outlay	10-Year CIP				Water Fund
Water Enterprise Fund	Blower and Compressor Upgrades	\$40,000				Outlay	10-Year CIP				Water Fund
Water Enterprise Fund	Fiber connection to water treatment plant	\$130,000				Project	10-Year CIP				Water Fund; Region 10; DoLA
Water Enterprise Fund	Develop hydraulic model of distribution system	\$30,000				Outlay	10-Year CIP				Water Fund
Water Enterprise Fund	Chlorine room at water plant	\$40,000				Project	10+				Water Fund
Water Enterprise Fund	Plan for and expand water treatment plant	\$1,000,000				Project	10+				CDPHE, DoLA, RD
Sewer Enterprise Fund	IT: computer and server replacements (split 3 funds) - total cost is \$18,650	\$6,217	930S00			Outlay	Current	\$6,217	\$0	\$0	Sewer Fund

Sewer Enterprise Fund	Maintenance of lines with sags, indents, grease, roots, and intruding taps (every 1-2 years)	\$20,000	931S00			Outlay	Current	\$20,000	\$0	\$0	Sewer Fund
Sewer Enterprise Fund	Lena Street Sewer Main Replacement	\$176,000	931S00			Project	Current	\$88,000	\$88,000	\$0	Sewer Fund
Sewer Enterprise Fund	pond 2 curtain needs removed and replaced; getting too close to the aerator; look at bigger curtain in bigger pond also	\$25,000	931S00			Outlay	Current	\$25,000	\$0	\$0	Sewer Fund
Sewer Enterprise Fund	24 Hour Composite Sampler - Add to better measure influent loading (2020-2021)	\$5,000	932S00			Outlay	Current	\$5,000	\$0	\$0	Sewer Fund
Sewer Enterprise Fund	Preliminary Needs Assessment for relocating treatment plant or improvements to lagoons	\$30,000	914S00			Project	Current	\$22,500	\$7,500	\$0	Sewer Fund, DoLA Planning Grant
Sewer Enterprise Fund	Sludge removal (2021-2024)	\$100,000				Outlay	5-Year CIP				Sewer Fund
Sewer Enterprise Fund	PW inside storage/ storage containers - split 4 funds	\$5,000				Outlay	5-Year CIP				Sewer Fund
Sewer Enterprise Fund	Install grinder pump, basket or alternative to accommodate and manage non-disposable wipes	\$2,000				Project	5-Year CIP				Sewer Fund
Sewer Enterprise Fund	Design and Install Secondary discharge pipe	\$10,000				Project	5-Year CIP				Sewer Fund
Sewer Enterprise Fund	Emergency generator - repair or replacement	\$80,000				Project	5-Year CIP				Sewer Fund
Sewer Enterprise Fund	River Park lift station - rebuild motor and/or replace (2023-2029)	\$10,000				Project	5-Year CIP				Sewer Fund
Sewer Enterprise Fund	Portable generator for chlorine metering pump (2020-2021)	\$5,000				Project	5-Year CIP				Sewer Fund
Sewer Enterprise Fund	Dissolved oxygen monitoring and aeration control (2020)	\$7,500				Project	5-Year CIP				Sewer Fund
Sewer Enterprise Fund	Fine Bubble Diffuser System or Replace Aeration - ESCO TEA (replace aerators)	\$425,000				Project	5-Year CIP				State of CO
Sewer Enterprise Fund	Vacuum Truck (split 3 funds); small unit at \$220,000 total	\$73,333				Outlay	10-Year CIP				Sewer Fund
Sewer Enterprise Fund	Lift station equipment replacement (2024-2029)	\$35,000				Outlay	10-Year CIP				Sewer Fund
Sewer Enterprise Fund	Fairgrounds lift station - rebuild pump/replace (2034-2039)	\$20,000				Project	10-Year CIP				Sewer Fund
Sewer Enterprise Fund	Plan to upgrade the treatment system (when loading reaches 80% of approved design capacity - 0.194 MGD and 400 ppd of BOD)	\$100,000				Project	10-Year CIP				Sewer Fund
Sewer Enterprise Fund	Mechanical Wastewater Treatment Plant Upgrade	\$5,000,000				Project	10-Year CIP				DoLA; CDPHE
Sewer Enterprise Fund	Identify new plant site farther from the Town core					Project	10+				Sewer Fund
Sewer Enterprise Fund	Identify land where biosolids could be put to beneficial use					Project	10+				Sewer Fund

TOWN OF RIDGWAY 2020 STRATEGIC PLAN

COMMUNITY VISION

Ridgway is a vibrant, welcoming, and community-minded small town situated in a beautiful mountain valley. We are diverse in age, background, and economic means. We share a deep connection to the outdoors, the lifelong pursuit of learning, and our railroad, ranching, and creative cultures. We are committed to being economically and ecologically sustainable.

COMMUNITY VALUES & GOALS

Achieving our vision will require us to strive to maintain certain aspects of Ridgway that the community values today, while recognizing that we will need to adapt in the face of a certain amount of growth and change over the next ten to twenty years. Our ability to adapt successfully will require a continual focus on—and balance between—five community values: healthy natural environment, sense of community and inclusivity, small town character and identity, vibrant and balanced economy, and well-managed growth.

Community Value 1

Healthy Natural Environment

From the Uncompahgre River to the Sneffels and Cimarron mountain ranges, Ridgway's incredible natural surroundings, and the recreational opportunities they provide, are one of the top reasons residents choose to live in our community. Protecting both the scenic values and ecological functions of natural areas in and surrounding Ridgway through responsible environmental practices is something the community values strongly. Ridgway must grow in a way that is attuned to its natural environment to protect these valuable resources. Ridgway residents must also be aware of the changes to our local environment that could arise as a result of climate change.

Goals:

ENV-1: Preserve, protect, and restore natural habitats, including for wildlife and ecosystems.

ENV-2: Strengthen the Uncompahgre River corridor as a community asset and environmental resource.

ENV-3: Proactively manage and protect Ridgway's water resources.

ENV-4: Advocate for the efficient use of resources and sustainable practices that work to eliminate harmful impacts to the health of the community or natural environment.

ENV-5: Maintain a healthy and resilient community forest.



	Healthy Natural Environment: 2020 Strategy	Responsible Party
1	Coordinate with Ouray County and the City of Ouray and other Ouray County Water Rights holders on county-wide water supply and water rights evaluation;	Public Works / Eng
2	Advance goals of the Town's Source Water Protection Plan including working with Ouray County on setbacks to the Town's water supplies in the unincorporated areas of Ouray County;	Public Works/ Planner
3	Complete water system interconnection with Tri-County Water Conservancy District;	Public Works / Eng
4	Review Adequate Water Supply Rules in RMC 7-6 and update Town Code;	Planner/ Public Works
5	Research and explore water conservation opportunities; Exercise and flush valves;	Public Works / Parks
6	Ensure the cost of water is understood and user fees are in line with costs;	Public Works / Eng
7	Complete water supply analysis;	Mgr/ PW / Eng
8	Acquire and install backup generator and backup compressor pump for water treatment plant;	Public Works
9	Lake O/ Presed pond Improvements: employ strategic solutions to mitigate reservoir seepage;	Public Works / Eng
10	Stormwater improvements: Phase 1 and alley south of Hwy 62 between Lena and RR St.;	Public Works
11	Make available educational materials on radon mitigation, water and energy conservation, including dissemination of information via the Town website and other electronic media;	Building
12	Participate with Sneffels Energy Board (SEB), including energy management & reporting in partnership with Ouray County and San Miguel Counties; implementation of the 2020 work plan;	Public Works
13	Coordinate with Ouray County on implementation of pest management and weed management plan, including the use of biological, chemical, mechanical control methods;	Public Works / Parks
14	Update Land Use Code to encourage water conservation and management in line with the Town's Water Conservation and Management efforts;	Planner / Public Works
15	Develop policy for tree maintenance on rights-of-way; tree pruning training; Inventory trees;	Public Works / Parks
16	Perform state-mandated requirements for cross-connection outreach, reporting and tracking;	Public Works
17	Develop and roll-out Grease Trap Regulations; Explore opportunities for gray water use;	Public Works
18	Address pre-sed pond seepage and valve grouting; remove sediment from pre-sed ponds; control aquatic nuisances in ponds; monitor sediment accumulation in backwash pond;	Public Works / Eng
19	Purchase and install water meters at water tanks; test meters for accuracy; surge protection;	Public Works
20	Design, Bid, Replace N Lena St water/ sewer main lines (Charles/Otto St); extend water main on Charlotte Street; Complete Cottonwood Park water line extension; split Green Street Park meter;	Public Works / Parks
21	Repair and maintain wastewater lines; replace pond 2 curtain; add 24-hour composite sampler;	Public Works
22	Preliminary Needs Assessment for relocating treatment plant or improvements to lagoons;	Engineering
23	Acquire dumpsters for green waste and composting efforts.	Parks

Community Value 2

Sense of Community & Inclusivity

Another aspect of living in Ridgway that residents highly value is the community, its inclusivity, and its diversity. Ridgway's residents represent a range of age groups, income levels, cultures, lifestyles, and political persuasions, and describe each other as friendly, welcoming, and close-knit. Residents also value how the community comes together in times of crisis or need to help one another. This strong sense of community is also demonstrated in how engaged residents are with Town affairs. Trends like increasing housing costs and a lack of affordable childcare make it difficult for many people to live in Ridgway. Looking to the future, residents would like to see Ridgway remain a diverse and inclusive community, not one that is homogeneous and unwelcoming of "others." Residents want to avoid the kinds of changes that have occurred in other small mountain towns, such as an influx of second homeowners.



Goals:

COM-1: Maintain Ridgway as a community that is accessible to a range of income levels, ages, and households.

COM-2: Encourage a diversity of housing options that meet the needs of residents.

COM-3: Encourage citizen participation and dialogue with elected and appointed officials and town administration in order to foster broad-based representation and input for local government decisions.

COM-4: Strive to be a model for transparency, efficiency, and good governance.

COM-5: Encourage a range of health, human, youth, senior, and other community services in Ridgway.

COM-6: Support education and lifelong learning in our community.

COM-7: Provide public safety and emergency response services to engage and protect the community.

	Sense of Community and Inclusivity: 2020 Strategy	Responsible Party
1	Complete predevelopment work and secure funding for the Space to Create workforce housing and economic development project;	Manager / Community Initiatives
2	Complete Land Use Code update to remove barriers and provide incentives for the creation of affordable housing;	Planner
3	Provide technical support to the Ouray County Housing Advisory Committee as needed, including additional discussions county-wide on the viability, future, purpose and roles	Planner
4	Work with developers through the Planned Unit Development process to secure deed restricted workforce housing;	Planner
5	Organize and facilitate one regional law enforcement training opportunity;	Marshal
6	Complete training with the Ouray County Sheriff's Office and City of Ouray Police Department to improve skills and foster good relations across the jurisdictional departments;	Marshal
7	Support, grow and promote victim advocacy, victim's rights and county-wide programs;	Marshal
8	Develop a community outreach, feedback, and education program, including outreach on leash laws and dog owner responsibilities, securing trash containers and being bear-aware, town-wide speed limits, snow removal, etc.;	Marshal/Comm In/PW
9	Improve baseball field in the Athletic Park	Public Works / Parks
10	Parks and Trails map update	PW / Parks / Planner
11	Create strategy for housing development	Manager / Planner
12	Participation in Ouray County Health Initiatives	Community Initiatives
13	Acquire trail easements connecting Rollans Park to the Uncompahgre RiverWay Trail	Manager

Small Town Character & Identity

Although they may differ on how to define “small town character,” residents feel strongly that it’s a key part of Ridgway’s identity. This small town character is evident in the size of the community, the slower and more laid back pace of life, the unpaved streets, the surrounding ranch land and associated activities, the ability of residents to easily walk from one end of town to the other, and the many activities and businesses that are geared toward locals. Although these characteristics are common among many small towns across Colorado, Ridgway stands out from other tourism-dependent communities as a town that relies on tourism to some degree—but retains its commitment to locals and still feels very much like a “real” community. Beyond small town character, this feeling is derived from a blend of Ridgway’s historic past as a western railroad town, its ranching and agricultural community, its proximity to the mountains and outdoor recreation, and its Creatives and innovative entrepreneurs.

Goals:

CHR-1: Support vibrant, diverse, safe, and well-connected neighborhoods.

CHR-2: Protect and preserve Ridgway’s historic assets.

CHR-3: Promote Ridgway’s identity as a ranching and agricultural community and preserve the rural character of landscapes surrounding Ridgway.

CHR-4: Promote Ridgway’s identity as a creative and innovative community where creative individuals and enterprises thrive.

CHR-5: Promote a range of opportunities and spaces for community gatherings and interactions.

CHR-6: Maintain and enhance Ridgway’s gateways, entry-corridors, and scenic vistas.

CHR-7: Develop an interconnected system of parks, trails, open space, and recreational facilities that meets the needs of Ridgway’s residents and visitors.



	Small Town Character and Identity: 2020 Strategy	Responsible Party
1	Expand community outreach and information sharing efforts;	Community Initiatives
2	Heritage Park gateway Improvements;	Community Initiatives/ Public Works
3	Final design and construction of the Athletic Park Pavilion;	Planner/ Public Works
4	Construct entry vestibule at Marshal’s Office and Town Hall main entry with ADA improvements;	Manager / Building
5	Secure longer-term storage, vault organization, record management and retention and destruction for official records; building and planning records;	Clerk
6	Purchase zero-turn mower;	Parks
7	Partner with GOCO on Youth Corps project;	Parks
8	Green Main Street Pilot Project;	Community Initiatives
9	Lead Creative Advocacy Team in implementing priority Council initiatives and supporting the Ridgway Creative District and Main Street efforts.	Community Initiatives
10	Succession Planning for all Town Staff	All Departments

Vibrant & Balanced Economy

Ouray County's economy is largely centered on service industries oriented towards tourism, particularly industries such as food services and accommodation. While Ridgway's reliance on tourism is somewhat less than the County, it is still subject to seasonal fluctuations in business activity. These service jobs tend to pay low wages that make it even more difficult for those who work in Ridgway to live here as well. Residents expressed a strong desire to diversify the local economy and to create well-paying, full-time, year-round jobs. Through its participation in the Main Street and Creative District programs, the Town has been active in promoting community and economic development in recent years. While a number of businesses and Creatives have chosen to base their operations in Ridgway for quality of life reasons, many employers struggle to hire qualified employees, find space as they grow, market their creations, and face other challenges. Larger shifts in the national economy towards telecommuting mean that workers no longer need to physically commute to an office. With fast internet speed, residents will increasingly be able to pursue job opportunities and careers in industries not currently located in Ridgway. Alternatively, home-based entrepreneurs will be able to access customers or clients located around the globe.



Goals:

ECO-1: Create a vibrant, diverse, and sustainable year-round local economy that reflects Ridgway's social fabric, values, and character.

ECO-2: Support the retention and expansion of local businesses.

ECO-3: Balance the need to preserve the quality of life for residents with business needs.

	Vibrant and Balanced Economy: 2020 Strategy	Responsible Party
1	Participate in Local and Regional Broadband Efforts, including completion of the Carrier Neutral Location, antennae and connecting local government and anchor institution buildings, and planning for future town-wide connectivity with Region 10 and Ouray County governments;	Manager/ Public Works
2	Plan, manage and employ successful Summer Concert Series and Love Your Valley Fest;	Clerk
3	Plan, manage and employ Creative District MoonWalk and MoonTalk Events, First Fridays and Film Festival;	Community Initiatives
4	Partner with Regional Creative Districts and the Ridgway Area Chamber of Commerce to advance the Creative Corridors Initiative;	Community Initiatives
5	Partner with Colorado Creative Industries to further develop and grow the Ridgway Creative District, including consideration of feedback and recommendations from the Creative District Committee, and training and educational opportunities for the Creative District Committee;	Community Initiatives
6	Partner with the Department of Local Affairs on the Main Street Program and implement priority recommendations from the Main Street Downtown Assessment focused on economic restructuring, design, organization and promotions;	Community Initiatives
7	Identify and complete a priority Creative District project with Colorado Creative Industries matching grant;	Community Initiatives
8	Track and explore opportunities with online sales tax collection for Home Rule Communities; Streamline utility billing and payment systems;	Clerk
9	Oversee and manage downtown streetscape maintenance and landscaping; maintain and replace trees as needed; maintain planter boxes and landscaping around Town Hall and Hartwell Park.	Parks/ Public Works
10	Remove gravel from Uncompahgre River in Rollans Park and maintain improvements;	Public Works
11	Repaint, stain, caulk, seal: Rollans Park restrooms, Harwell gazebo and restrooms, Athletic Park gazebo; install flashing on Hartwell Park stage, maintain and seal decking.	Parks

Well-Managed Growth

Based on projections in the Community Profile, Ridgway is expected to add between 150 and 700 new residents by 2050. In addition, growth in the surrounding region—which includes Ouray, Montrose, and San Miguel counties—will continue to have direct and indirect impacts on Ridgway’s housing, transportation system, environment, and quality of life. Growth limitations in the City of Ouray and Ouray County will further amplify growth pressures on the Town of Ridgway. Uncertainty regarding the extent of and potential impacts of future growth are of critical concern to the community. However, Ridgway has the ability through its policies and regulations, intergovernmental agreements, and other tools to help inform where and how growth will occur in the future, the types of growth the community would like to see, and guide the character and form of future development.

Goals:

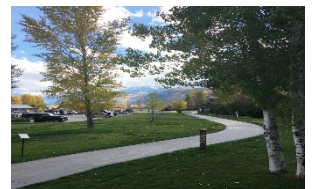
GRO-1: Manage growth and development in order to maintain Ridgway’s small town character, support a diverse community, and create employment opportunities.

GRO-2: Ensure public infrastructure, utilities, facilities, and services are sufficient to meet the needs of residents and businesses as the town grows.

GRO-3: Proactively mitigate natural and human-made hazards.

GRO-4: Develop a safe and efficient multi-modal transportation system, balancing needs of all users.

GRO-5: Utilize Ridgway’s parking resources effectively.



	Well-Managed Growth: 2020 Strategy	Responsible Party
1	Prioritize and implement Master Plan recommendations: priorities and Land Use Code updates;	Planning
2	Update regulations for shared utility taps and shared water meters;	Planning/ Public Works
3	Participate in 2020 Census efforts;	Planning
4	Sign Code Update;	Planning
5	Participate in regional transportation initiatives: Gunnison Valley Transportation Region, Ouray County Transit Advisory Council, as appropriate;	Public Works
6	Complete appraisal of potential future South Railroad Street;	Manager
7	Finalize GIS database for water and sewer infrastructure, including catalog all mechanical equip;	Public Works/ Eng
8	Develop and organize volunteer efforts, focused on procedural rules, expectations, purpose, etc. for Council appointed commissions, boards, committees and task forces;	Manager/ Community Initiatives
9	Improve and organize online filing systems; Replace cabinets at water plant; Plant Ops SOPs	Manager / Clerk/ PW
10	Organize and Update Administrative Policies; Improve Human Resource Systems;	Clerk/ Manager
12	Complete update of Town Standards and Specifications for development;	Eng / Public Works
13	Address access to Ridgway Ditch & adjacent development, including building and septic setbacks, Ditch access, and land use opportunities with Ouray County to protect the Ditch;	Planner / Public Works
14	Work with Ouray County to monitor development that could impact water transmission lines;	Public Works / Planner
15	Replace hydrants and valves as needed on water distribution system;	Public Works
16	Complete Amelia Street design (CR5 to Yates Subdivision);	Public Works/Manager
17	Roadway striping (stop bars, ADA, Hwy 62 crossings, etc); monitor/maintain paving settlement;	Public Works
18	Purchase plow truck, water truck, parks trailers, Marshal’s vehicle, Marshal’s radar & taser equipment, & body cameras;	Public Works/ Parks Marshals
19	Purchase new server and needed computers for Town Hall;	Manager
20	Due diligence on chlorine dioxide machine at water treatment plant;	Public Works
21	Rebuild Yates Subdivision lift station; Complete sewer line camera & root abatement work; remove RUSA #2 wet well grate; Complete continuous dissolved O2 monitoring; Remove contact chamber sludge; Repair recirculation manhole;	Public Works
22	Hire Part-time Assistant/ Assistant Planner;	Manager/Planner/Clerk
23	Purchase and Install directional signage for RV parking, downtown parking, etc.; DWMP signs	Community Initiatives
24	Employ methods to better manage traffic flow, safe speeds, etc.	Marshal / Public Works



Resolution No. 19-15

**A RESOLUTION OF THE TOWN OF RIDGWAY, STATE OF COLORADO,
APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS IN THE AMOUNT
AND FOR THE PURPOSE AS SET FORTH BELOW FOR THE 2020 BUDGET YEAR**

WHEREAS, the Town Council has adopted the annual budget in accordance with the Town Charter on December 11, 2019; and

WHEREAS, the Town Council has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget; and

WHEREAS, appropriating the revenues provided in the budget to and for the purposes described below, establish a limitation on expenditures for the operations of the Town of Ridgway pursuant to the Charter.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF RIDGWAY, COLORADO:

Section 1. The following sums are hereby appropriated from the revenue of each fund, to each fund, for the purposes stated:

GENERAL FUND

Current Operating Expenses	\$ 2,970,627
Capital Projects	\$ 62,500
Debt Service	\$ 116,055
Total General Fund Expenditures	\$ 3,149,182

WATER FUND

Current Operating Expenses	\$ 973,617
Capital Projects	\$ 0
Debt Service	\$ 70,781
Total Water Fund Expenditures	\$ 1,044,398

SEWER FUND

Current Operating Expenses	\$ 567,020
Capital Projects	\$ 0
Debt Service	\$ 15,915
Total Sewer Fund Expenditures	\$ 582,935

CAPITAL PROJECTS

Grant Receipts for Project Expenditures	\$ 270,000
Donation Receipts for Project Expenditures	\$ 335,000

APPROVED AND ADOPTED this 11th day of December, 2019

John I. Clark
Mayor

Attest:

Pam Kraft, MMC
Town Clerk/Treasurer

Resolution No. 19-16

**A RESOLUTION OF THE TOWN OF RIDGWAY, STATE OF COLORADO,
ADOPTING A BUDGET FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY
OF JANUARY, 2020 AND ENDING ON THE LAST DAY OF DECEMBER, 2020**

WHEREAS, the Town Council of the Town of Ridgway designated the Town Clerk/Treasurer to prepare and submit a proposed budget to said governing body at the proper time; and

WHEREAS, the Treasurer has submitted a proposed budget to this governing body on October 9, 2019 for its consideration, along with numerous public meetings, and;

WHEREAS, upon due and proper notice, published and posted in accordance with the Town Charter, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 11, 2019, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget, and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance.

**NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF
RIDGWAY, COLORADO:**

Section 1. That the Fiscal Year 2020 Budget as attached as Exhibit A hereto, is hereby approved and adopted.

APPROVED AND ADOPTED this 11th day of December, 2019.

John I. Clark
Mayor

ATTEST: _____
Pam Kraft, MMC
Town Clerk/Treasurer

Resolution No. 19-17

**A RESOLUTION OF THE TOWN OF RIDGWAY, STATE OF COLORADO,
ADOPTING THE PROPERTY TAX LEVY FOR THE YEAR 2020
FOR CERTIFICATION TO THE OURAY COUNTY COMMISSIONERS**

WHEREAS, the Town Council of the Town of Ridgway, has adopted the annual budget in accordance with its Charter on December 11, 2019; and

WHEREAS, such budget provides for property tax revenues for general operating purposes of \$303,307; and

WHEREAS, as such budget provides for property tax revenues necessary for debt service payment for the 2016 streetscape bond/note of \$22,830; and

WHEREAS, the valuation for assessment for the Town of Ridgway as certified by the County Assessor is \$35,060,320.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF RIDGWAY, COLORADO:

Section 1. That for the purpose of meeting general operating expenses of the Town of Ridgway during the 2020 budget year, a property tax mill levy of 8.651 mills is hereby adopted for certification to the Ouray County Commissioners.

Section 2. That for the purpose of payment of the debt service on the streetscape bond/note a property tax levy of 0.6512 mills is hereby adopted for certification to the Ouray County Commissioners.

Section 3. The Treasurer is hereby authorized and directed to immediately certify to the County Commissioners of Ouray County, Colorado, the adopted mill levies for the Town of Ridgway as hereinabove determined and set, to be levied by said Commissioners as taxes against real and personal property within the Town, in accordance with law.

APPROVED AND ADOPTED this 11th day of December, 2019.

John I. Clark
Mayor

ATTEST:

Pam Kraft, MMC
Town Clerk/Treasurer

AMENDED CERTIFICATION OF VALUES

Name of Jurisdiction: **TOWN OF RIDGWAY**

New District:

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

In accordance with 39-5-121(2)(a) and 39-5-128(1), C.R.S. The total Assessed Valuations for taxable year 2019
In On 11/25/2019 Are:

Previous Year's Net Total Assessed Valuation:	\$30,061,820
Current Year's Gross Total Assessed Valuation:	\$35,060,320
(-) Less TIF district increment, if any:	\$0
Current Year's Net Total Assessed Valuation:	\$35,060,320
New Construction*:	\$513,320
Increased Production of Producing Mines**:	\$0
ANNEXATIONS/INCLUSIONS:	\$0
Previously Exempt Federal Property**:	\$0
New Primary Oil or Gas production from any Oil and Gas leasehold or land (29-1-301(1)(b) C.R.S.)***:	\$0
Taxes Received last year on omitted property as of August 1 (29-1-301(1)(a) C.R.S.) Includes all revenue collected on valuation not previously certified.	\$0.00
Taxes Abated or Refunded as of August 1 (39-10-114(1)(a)(I)(B) C.R.S.):	\$655.75

This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

** Jurisdiction must submit a certification to the Division of Local Government in order for a value to be accrued (DLG52 & 52A)

*** Jurisdiction must submit an application to the Division of Local Government in order for a value to be accrued. (DLG 52B)

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

In accordance with the Art. X, Sec. 20, Colorado Constitution and 39-5-121(2)(b), C.R.S. The Actual Valuations for the taxable year 2019
In On 11/25/2019 Are:

Current Year's Total Actual Value of All Real Property*:	\$277,923,710
ADDITIONS TO TAXABLE REAL PROPERTY:	
Construction of taxable real property improvements**:	\$6,983,910
ANNEXATIONS/INCLUSIONS:	\$0
Increased Mining Production***:	\$0
Previously exempt property:	\$410,960
Oil or Gas production from a new well:	\$0
Taxable real property omitted from the previous year's tax warrant. (Only the most current year value can be reported):	\$0
DELETIONS FROM TAXABLE REAL PROPERTY IMPROVEMENTS:	
Destruction of taxable property improvements.	\$2,480
Disconnections/Exclusions:	\$0
Previously Taxable Property:	\$0

* This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

** Construction is defined as newly constructed taxable real property structures.

*** Includes production from a new mine and increase in production of a producing mine.

NOTE: All levies must be certified to the Board of County Commissioners no later than December 15, 2019

AMENDED CERTIFICATION OF VALUES

Name of Jurisdiction: **TOWN OF RIDGWAY RAMP BOND**

New District:

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

In accordance with 39-5-121(2)(a) and 39-5-128(1), C.R.S. The total Assessed Valuations for taxable year 2019
In On 11/25/2019 Are:

Previous Year's Net Total Assessed Valuation:	\$30,061,820
Current Year's Gross Total Assessed Valuation:	\$35,060,320
(-) Less TIF district increment, if any:	\$0
Current Year's Net Total Assessed Valuation:	\$35,060,320
New Construction*:	\$513,320
Increased Production of Producing Mines**:	\$0
ANNEXATIONS/INCLUSIONS:	\$0
Previously Exempt Federal Property**:	\$0
New Primary Oil or Gas production from any Oil and Gas leasehold or land (29-1-301(1)(b) C.R.S.)***:	\$0
Taxes Received last year on omitted property as of August 1 (29-1-301(1)(a) C.R.S.) Includes all revenue collected on valuation not previously certified.	\$0.00
Taxes Abated or Refunded as of August 1 (39-10-114(1)(a)(I)(B) C.R.S.):	\$48.30

This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

** Jurisdiction must submit a certification to the Division of Local Government in order for a value to be accrued (DLG52 & 52A)

*** Jurisdiction must submit an application to the Division of Local Government in order for a value to be accrued. (DLG 52B)

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

In accordance with the Art. X, Sec. 20, Colorado Constitution and 39-5-121(2)(b), C.R.S. The Actual Valuations for the taxable year 2019
In On 11/25/2019 Are:

Current Year's Total Actual Value of All Real Property*:	\$277,923,710
ADDITIONS TO TAXABLE REAL PROPERTY:	
Construction of taxable real property improvements**:	\$6,983,910
ANNEXATIONS/INCLUSIONS:	\$0
Increased Mining Production***:	\$0
Previously exempt property:	\$410,960
Oil or Gas production from a new well:	\$0
Taxable real property omitted from the previous year's tax warrant. (Only the most current year value can be reported):	\$0
DELETIONS FROM TAXABLE REAL PROPERTY IMPROVEMENTS:	
Destruction of taxable property improvements.	\$2,480
Disconnections/Exclusions:	\$0
Previously Taxable Property:	\$0

* This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

** Construction is defined as newly constructed taxable real property structures.

*** Includes production from a new mine and increase in production of a producing mine.

NOTE: All levies must be certified to the Board of County Commissioners no later than December 15, 2019