

# TOWN OF RIDGWAY

## 2019 FISCAL YEAR

## BUDGET



Prepared by: Town Clerk/Treasurer and Town Manager  
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## 2019 TOWN OF RIDGWAY BUDGET STATEMENT

To the Honorable Mayor and Town Council:

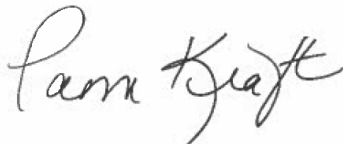
We respectfully submit the Town of Ridgway Budget for Fiscal Year 2019, January 1, 2019 through December 31, 2019. This document incorporates direction provided by the Town Council during numerous budget and capital improvements project meetings, and is consistent with input and direction provided by the Town Council throughout the process.

The 2019 Fiscal Year Budget is balanced as required by Colorado Budget Law, as amended. All governmental funds are accounted for using the modified accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Principal and interest on general long-term debt is recognized when due. The document is prepared in conformity with generally accepted accounting principles for municipalities. In accordance with the Charter of the Town of Ridgway, the Budget contains detailed revenues, expenditures and balances for each fund and accounts for (a) the prior fiscal year (2017), (b) the adopted budget for the current fiscal year (2018), (c) the estimated year end revenues and expenditures for the current year (2018) and (d) the upcoming budget year (2019).

The Fiscal Year Budget for the Town of Ridgway operates primarily from three funds: the General Fund, the Water Enterprise Fund, and the Sewer Enterprise Fund. The General Fund is used to account for resources traditionally associated with government and includes revenues derived primarily from sales and property taxes, and receipts from various agencies. The two Enterprise Funds are self-supporting funds, and are used to account for operations that are financed and operated in a manner similar to private business enterprises, with the principle source of revenue received from monthly user fees. Additionally, the Budget tracks revenues received and costs incurred, to complete capital projects such as infrastructure upgrades and new facilities. The General Improvement District #1 Budget accounts for funding collected and expended for that specific District.

This budget document is organized, as follows:

- Town of Ridgway Budget Statement
- Town Manager's Fiscal Summary
- General Fund, Water Fund, Sewer Fund, General Improvement District (GID) No. 1, and Capital Projects Budgets
- 2019 Capital Outlay and 5-Year Capital Improvements Plan
- 10-Year Capital Improvements Plan
- 2019 Strategic Plan
- Resolution 18-11 Appropriating funds for the 2019 Budget Year
- Resolution 18-12 Adopting the 2019 Budget
- Resolution 18-13 Adopting 2019 Property Tax Levies
- Amended Certifications of Assessed Valuations



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Pam Kraft  
Town Clerk/Treasurer



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Jen Coates  
Town Manager



## Town Manager's 2019 Fiscal Summary

This summary is organized into 2018 Retrospective, 2019 Outlook, and General Fiscal Notes.

### 2018 RETROSPECTIVE and 2019 OUTLOOK

2018 was a very successful year as we focused on organizational priorities and a significant Master Plan effort, engaging the community in the present and future of Ridgway. We also endured a significant drought in 2018, focusing significant resources on water supply, conservation and planning.

This past year we successfully accomplished many other priority initiatives and special projects. Highlights of these efforts include:

#### **Community Development and Affordable Housing**

- Worked with Artspace to commence predevelopment work toward affordable housing development in downtown Ridgway and secured remaining predevelopment funding for a total of \$650,000 in grant funding awarded;
- Promoted the development of Accessory Dwelling Units in town for affordable rental housing;
- Negotiated with new development to secure commitments for five deed-restricted, affordable housing units;
- Provided technical support and participation in the Ouray County Housing Committee efforts;
- Partnered with Region 10 in support and development of regional broadband efforts;
- Purchased conduit space to facilitate broadband deployment;
- Commenced construction of a Carrier Neutral Location for broadband services;
- Advanced Main Street and Creative District program efforts in our 7<sup>th</sup> year of State certification as a Creative District, including recertification with the State as a Certified Creative District, working with local volunteer citizen committee and participating in the regional Creative Corridors Coalition grant award promoting Creative Districts across Southwest Colorado;
- Hosted the very successful Ridgway Summer Concert Series and Love Your Valley Brew Festival, including inaugural partnership with the Ridgway Chautauqua Society for beverage supply and service;
- Installed signage and wayfinding across town, including reproduction of historic town photos;

#### **Parks and Facilities**

- Procured and installed artistic, animal-resistant trash and recycle containers in collaboration with a local citizen group and a CDPHE grant;
- Management of the Tree Inventory and GIS mapping of urban forest assets and adopted the Community Forest Management Plan;
- Partnered with Colorado State Forest Service for tree inspections, employee training, and GIS management;
- Installed new flooring in Town Hall and Community Center;
- Commenced work on the Green Street Park improvements, including access and parking, installing a water tap and extending water

#### **Capacity Building and Sustainability**

- Adopted regulations: protecting the Uncompahgre River corridor, requiring animal-resistant containers for all properties, implementing fire restrictions in town, increasing the cost of water and reducing base rate allocations of water, and banning the use of certain plastic bags;

- Adoption of water supply and management policy to better manage and enforce water supply and water use;
- Adopted Standards of Conduct for Town Councilors;
- Completed public official liability and ethics training;
- Continued succession planning efforts with GIS databases, cross-training and new employees and systems;
- Continued discussions with Ouray County Water Rights holders, including work on a Stream Management Plan;
- Partnered with the Department of Local Affairs and the University of Colorado-Denver on Best and Brightest 2-year graduate student internship program;
- Completed capital assessment of town buildings, facilities, streets, fleet, parks and utilities to understand and plan for current and future needs for Town Hall operations;
- Developed and employed a records management program;
- Analyzed fee structures and commenced revision of numerous fee schedules to be completed in 2019;
- Commenced revision of the Town's Procurement Policy;

### **Streets**

- Developed a path for stormwater planning and secured funding (\$87,500) for development of a stormwater plan in 2019;
- Continued outreach on snow removal and hauling for sidewalks across town;

### **Water and Wastewater**

- Design, planned and constructed a new diversion structure for the Town's water supply;
- Management of town water supply and storage resulting in the adoption of a Water Management and Conservation Plan and town-wide mandatory water and fire restrictions for most of 2018;
- Water rate analysis and phased rate adjustment including decrease minimum allocations and a gradual increase in rates;
- Active management of the water levels in the Lake Otonowanda municipal reservoir;
- Continued outreach and enforcement of State-mandated cross connection regulations;
- Completed a preliminary design and submitted a funding request to complete a water system interconnection in 2019;
- Excavated one pre-sedimentation pond for water storage;
- Completed patching and repairs of water storage tanks;
- Applied for grant funding for a water system interconnection;
- Installed new pump station for wastewater collection east of Highway 550;
- Completed capital assessment of water and sewer utility systems to understand current and future needs and identify strategies to strategically expand utilities to accommodate growth and demand;
- Development of asset management database for water and wastewater utilities;

### **Public Safety**

- Adopted regulations requiring all properties in Ridgway to use animal-resistant trash containers for weekly solid waste pickup services;
- Supported Ouray County Emergency Management in the development of a local Emergency Operations Plan;
- Worked with the Montrose County Regional Dispatch Center and WestCO on dispatch operations and transition to new dispatch services for Ridgway and Ouray County;
- Hosted a regional training for law enforcement on active shooter protocols;

- In partnership with Ouray County and City of Ouray Law Enforcement, applied for and secured grant funding from the Colorado Department of Public Safety to continue the Victim Advocate position in Ouray County;
- Purchased two, new vehicles for law enforcement;

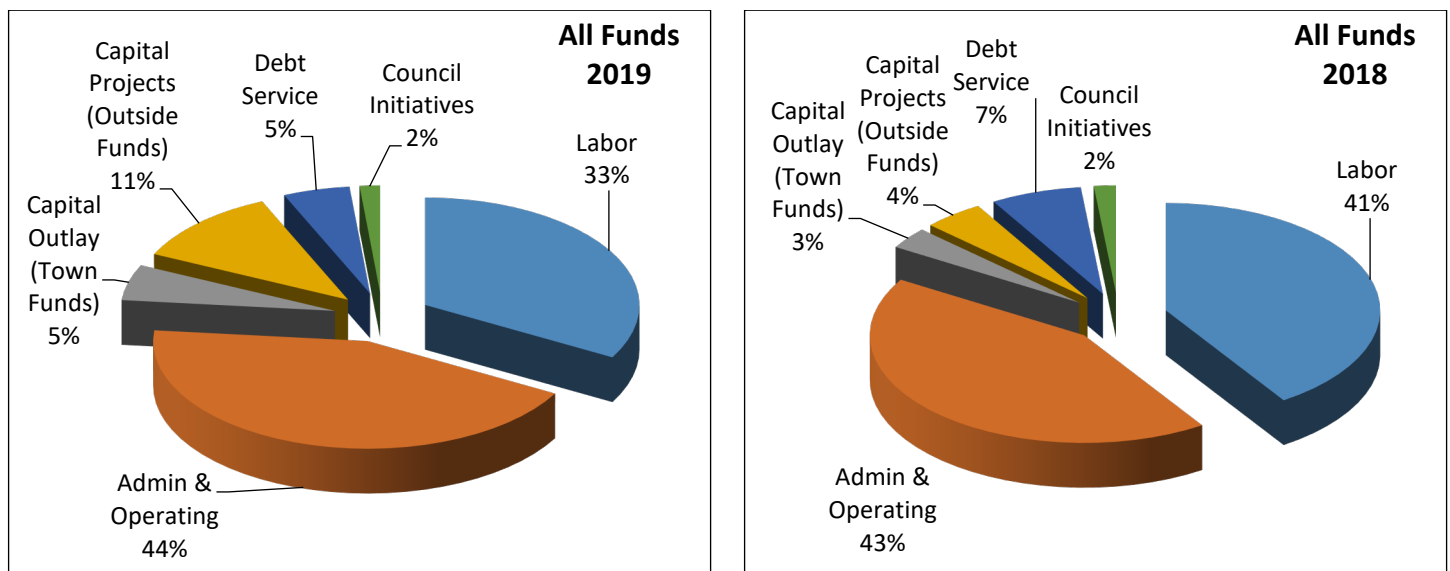
## Figures and Statistics

### Personnel and Staffing

In 2019 Town Hall is planned to have 15 full-time employees and 4 part-time employees, including a part-time Victim Advocate position that is shared with the City of Ouray and Ouray County. Additional limited part-time employees fill in for law enforcement and victim advocate services as well. The Town has independent contracts for legal, engineering, custodial, information technology and GIS services. 2019 will see the hiring of a Public Works Services Administrator.

Labor expenditures for all funds combined (General, Water, Sewer, GID) in 2019 remain low and are budgeted at approximately 40% of total expenses, excluding outside grant/loan expenses and annual debt payments. If these outside funds (grants/loans) are included, and debt service remains excluded, labor expenditures drop to 33-35% of the estimated total expenses for 2019 (see graphs below for a breakdown of costs in 2018 and 2019 for all funds: General, Water, Sewer and GID, with grants/loans included). Extensive outside funding budgeted for the Space to Create project (\$500k) contribute to the very low labor cost percentage of 33-35% in 2019. These percentages reveal the significant workload carried by Town Hall staff, and the leveraging of outside resources.

**Figure 1. 2018 and 2019 General Fund Expenditures**



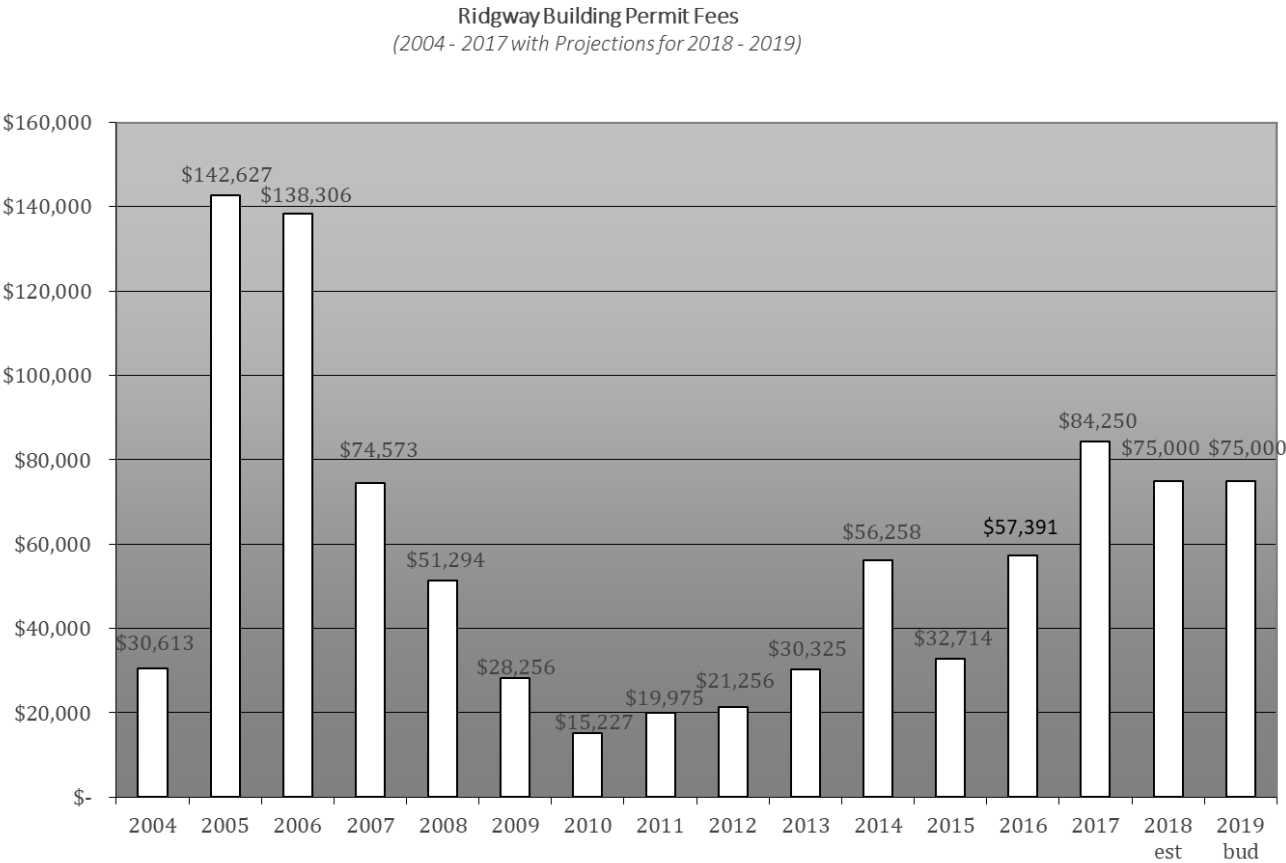
### Land Use and Development

Overall, 2018 saw a slight increase over 2017 in the total number of units and permits, with residential units slightly increasing (19 new units in 2017 and 22 new units in 2018) and while commercial permits were up from 2017, new commercial units remain flat (just one new commercial unit in 2018, with 14 commercial remodel permits). Total residential permits in 2018 are relatively flat with the number issued in 2017 (33 in 2018 and 34

units in 2017). 2018 saw a decrease in total valuations (\$5,800,219 down from \$6,438,741 in 2017). New units and permits are projected to remain constant in 2019. The total number of permits issued in 2018 increased by 17% over 2017 (42 in 2017 and 49 in 2018), the number of new units, residential and commercial combined, increased by 15% (20 units in 2017 and 23 units in 2018), and total valuations for all permits decreased by 10% in 2018 (\$5,800,219 in 2018 and \$6,438,741 in 2017). While permits, units and valuations have been increasing overall since the low numbers from 2010-2013, the current figures remain far from the highs witnessed in 2005 where total valuations were at \$13,801,344, for 83 units and 69 permits.

**Figures 2 and 3** reveal building permit fees and total construction permit valuations, respectively. These data are indicators of historical and recent land use activity within the Town, and reveal generally the amount and type of development that is occurring (higher valuations for “new unit” figures generally indicate more, higher value new construction such as single-family homes, as opposed to remodels, additions or smaller projects). Permit fees for 2019 are projected to remain steady with overall construction anticipated to continue at the same pace as 2018. In 2017-2018 a number of residential developments were presented to the Ridgway Planning Commission with an estimated ~60-70 new residential units to be platted for construction. In addition, the Town is advancing a project that includes up to 30 affordable, deed-restricted dwelling units. This does not include any future construction on existing, vacant lots in Town. Commercial development remains slow to non-existent, and generally tends to follow the residential construction efforts. Significant commercial construction is not anticipated in 2019.

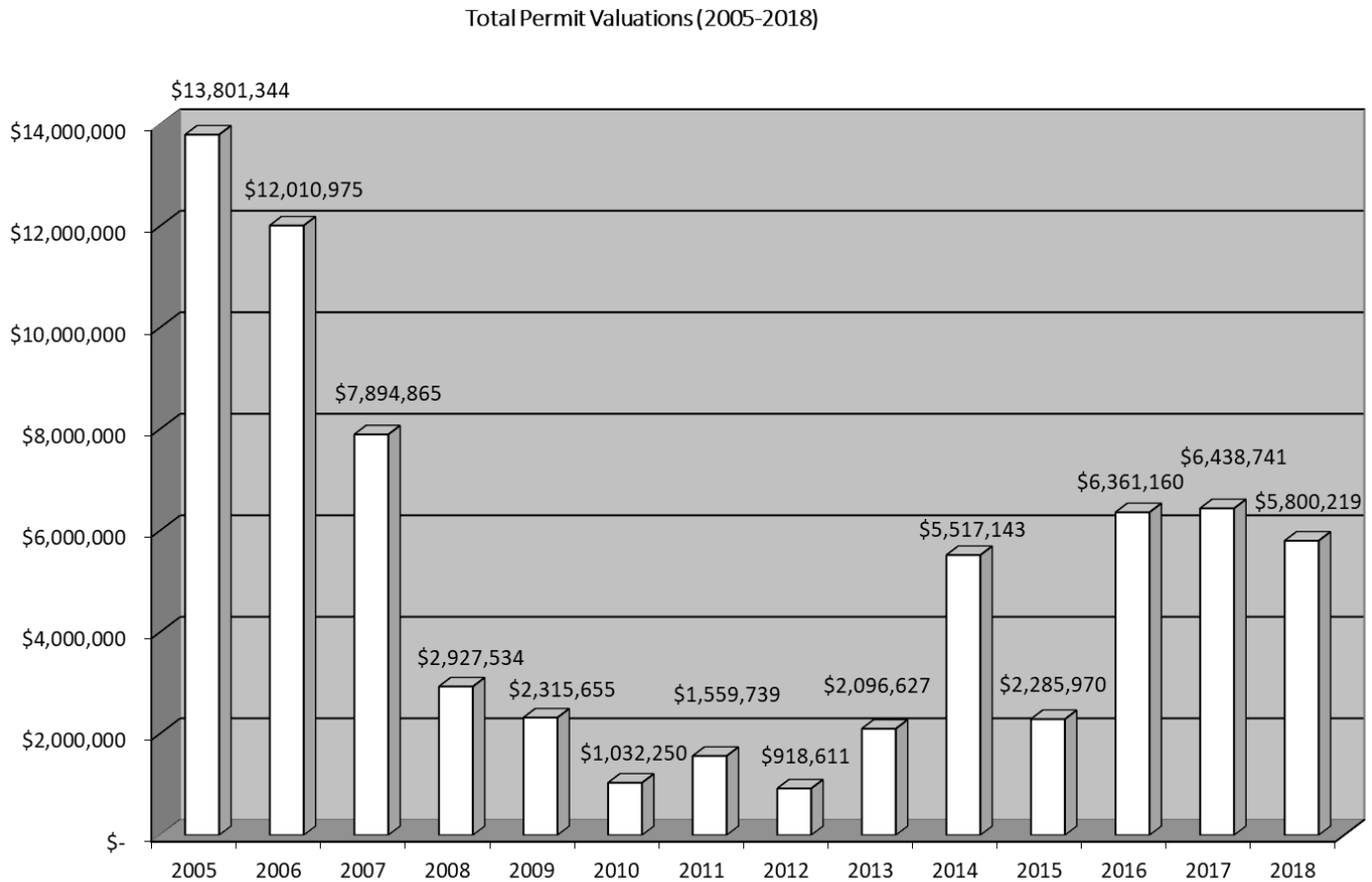
**FIGURE 2: Building Permit Fees (2004 – 2019)**





**FIGURE 3: Building Permit Valuations (2005 – 2018)**

Building Permit Valuations reveal the value and generally the type of construction activity that is occurring. Valuations have risen steadily since 2013, indicating more single-family home construction and a growing construction market.



New Construction and Building Permit Activity

**Figures 4a and 4b** show construction starts based upon residential and commercial units (*note that this data is based upon new units only and does not include renovations or additions*). While land use activity is inherently cyclic, there has been a conservative, sustained increase in new construction over the past five years, from 10 new residential units in 2014 to 22 new residential units in 2018. Of these 22 new units, 5 are accessory dwelling units. There was 1 new commercial unit in 2018 in the General Commercial Zone east of Highway 550. Similar to 2017, the remainder of the commercial permits issued were for interior or other minor improvements.

FIGURE 4a: Number of New Residential and Commercial Units\* Constructed (2005 – 2018)

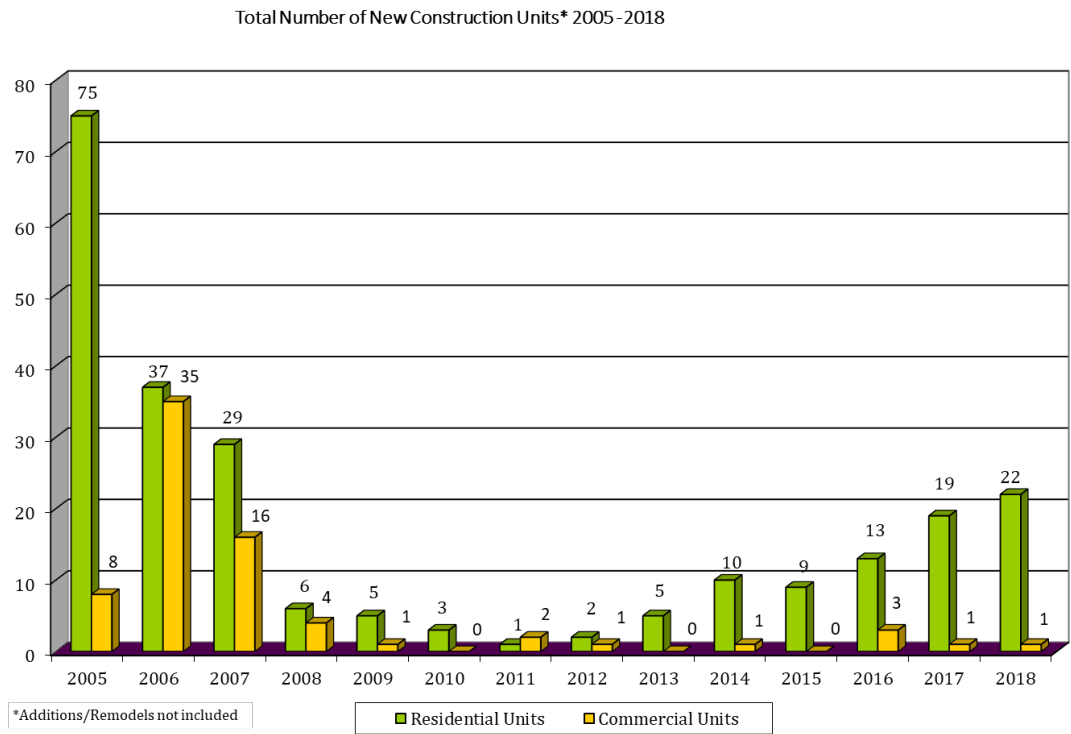
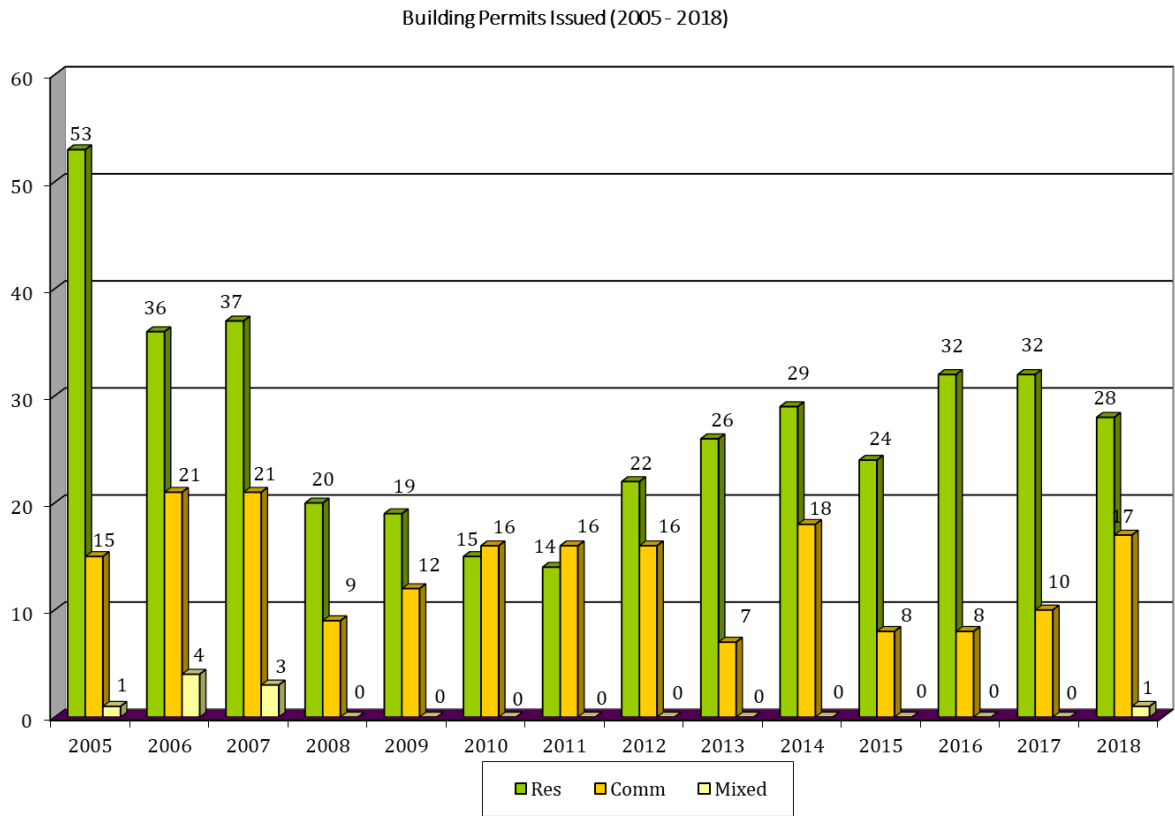


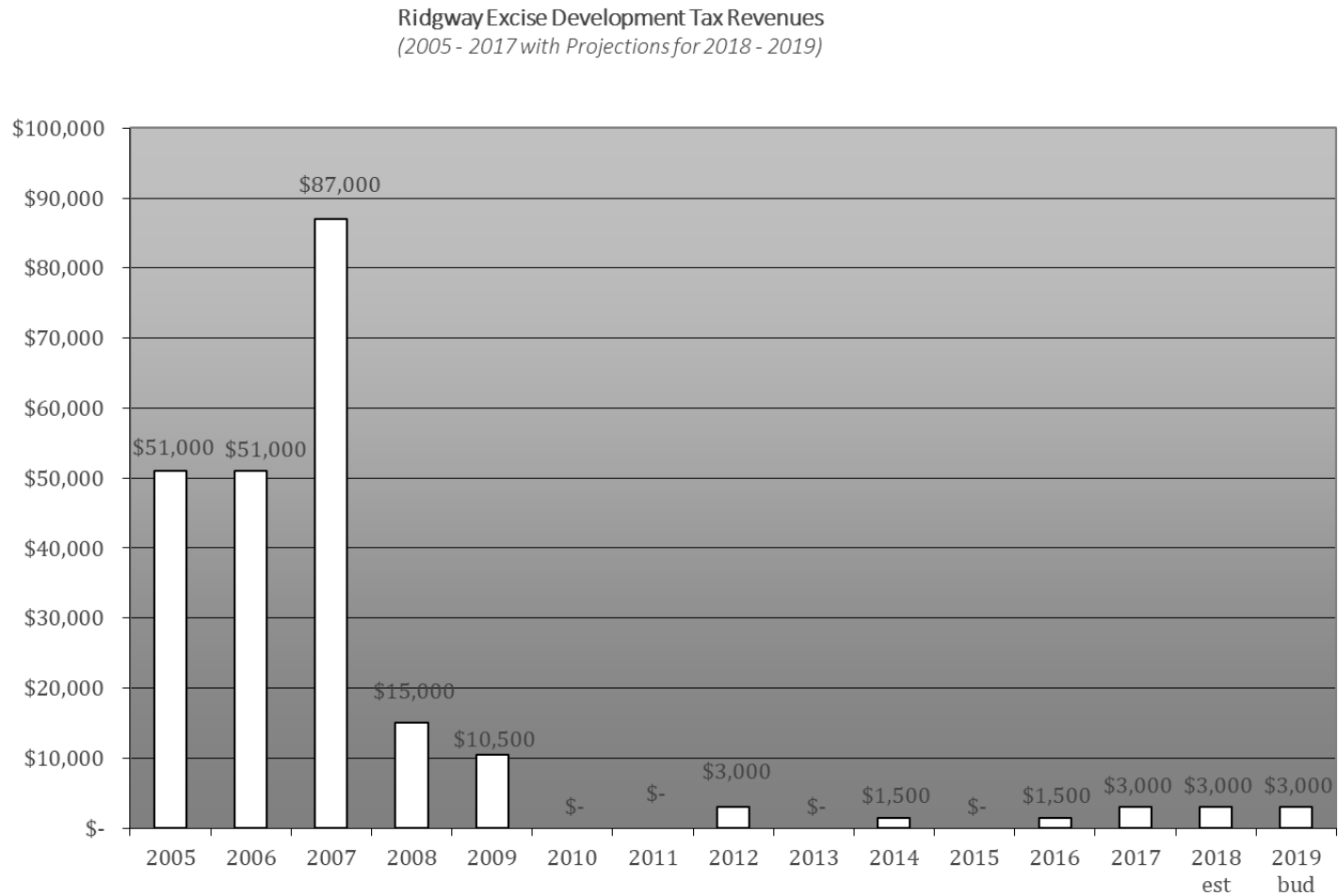
FIGURE 4b: Number of New Residential and Commercial Permits Issued (2005 – 2018)





**Excise Taxes.** Excise tax revenues indicate subdivision activity surrounding the creation of new residential units (*there is a tax of \$1500 for each new residential unit created through subdivision in Ridgway*), see **Figure 5**. Since 2010 almost no excise tax revenue has been collected. Other, minor land use activity has been occurring, primarily focused on replats of existing lots or the condominiumization of existing units. 1 tax payment was collected in 2016 and 2 in each year for 2017 and 2018. 2019 is also budgeted to receive 2 excise tax payments Excise taxes are paid at final plat, which means much of the currently planned activity could result in some payments in 2019, but it is likely that most will be paid in 2020 or later. Excise taxes peaked in 2007 at \$87,000 for 29 new residential lots/units.

**FIGURE 5: Excise Tax Revenues (2005 – 2019)**



## 2019 PRIORITIES

2018 General Fund revenues were budgeted at \$2,137,238 and are estimated at \$2,345,931 for year end. This is an increase of \$208,693 or 10% over 2018 budgeted figures. 2019 revenues are budgeted at \$2,401,672, 2% over 2018 year-end estimates. With a healthy fund balance in the General Fund going into 2019, another strong budget is planned for the coming year, inclusive of staffing and resources required to continue the delivery of quality community services, maintenance and improvement of the Town's critical infrastructure, working to meet future development needs, implementation of citizen-driven community and economic development initiatives and preservation of the public health, safety and welfare. In 2019 the Town will continue to partner with the State of Colorado Office of Economic Development through the Colorado Creative Industries Space to Create Initiative to commence predevelopment work on an affordable work/live development in Ridgway, another major downtown construction project, and unprecedented investment for our community and historic downtown. 2019 is also planned to see a significant number of outside grant funding sources in the General Fund for various initiatives, which is revealing of the Town's need to identify and secure outside funds to augment the General Fund reserves in order to capitalize priority projects for the community. The 2019 ending fund balance is budgeted to include just over 4 months of expenditures.

### Cost of Living and Merit Pool

A 2% cost of living adjustment is included in the 2019 budget. Another 2% is reserved for employee merit increases or bonuses based on performance or a change in position. The Performance Evaluation Policy established in 2016 will inform any merit awards and adjustments in 2019.

### 2018 Capital Outlays and Capital Improvements

Capital outlays are generally smaller investments that have no outside funding (grants/loans) associated with them and are for lower cost, one-time purchases or project investments. Capital Improvements are one-time investments of substantial cost, and may or may not have outside funds associated with them. While the Town has a significant number of Capital Improvement projects on the 5-year and 10-year Capital Improvements Plans, each year the Town endeavors to prioritize, fund and complete some of those major investment projects. These planned and budgeted expenditures for 2019 are defined in the Capital Outlay and Capital Improvement Plan, included with this budget document.

## GENERAL FISCAL NOTES

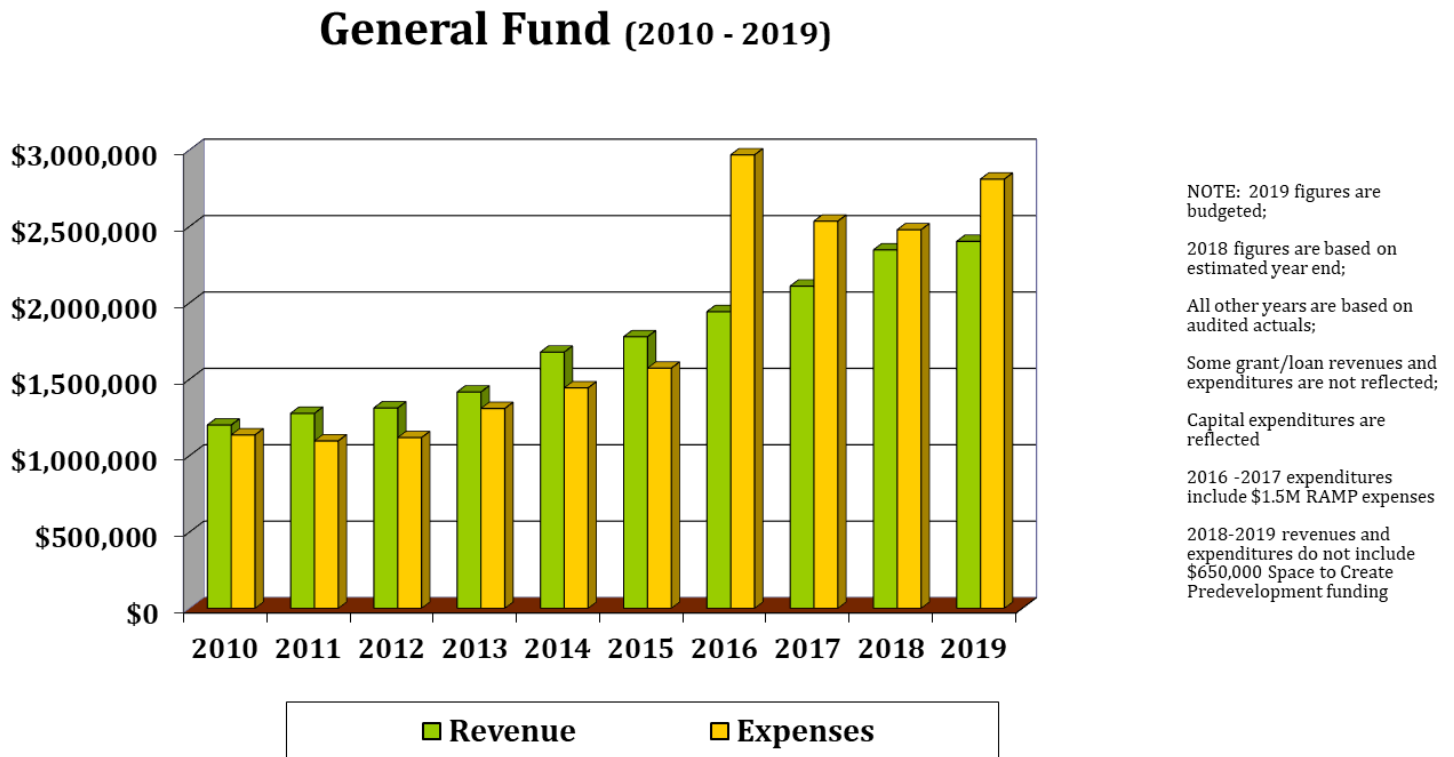
### General Fund

**General Fund Revenues and Expenses.** Figure 6 contains a summary of General Fund revenues and expenditures for a 10-year time frame, including estimates for Fiscal Year (FY) 2019. These figures include capital project transfers from Town reserved funds, and some outside loan and grant revenues and expenditures.

Overall, General Fund revenues and expenditures have been increasing since 2010. While revenues for 2019 are conservatively estimated, expenditures for 2016-2019 fiscal years are significant and exceed annual revenues. This is largely due to expending the bond proceeds in 2016 -2017 for the downtown RAMP project, and many other capital projects and investments are budgeted and contribute to the increase in expenses for all four years. In 2018, significant expenses include: Master Plan process, Broadband Infrastructure, equipment/ vehicle

purchases, and a significant number of smaller grant expenditures including a Victim Advocate position, Intern position, Facilities Assessment, Master Plan grant and more. In 2019, expenses include broadband investment, a stormwater plan, and equipment purchases. While grant revenues are not usually included here, there are a number of administrative grants in 2018 and 2019, which are appropriate to include for the 2018 and 2019 figures. Space to Create Predevelopment grant funds (\$650k) expended in 2018-2019 are not included in this graph. While expenses are increasing, the Town has also increased the fund balance to insure a minimum of 4 months of expenses remain available.

FIGURE 6: General Fund Revenues and Expenditures (2010 – 2019)



**Sales Taxes.** Overall, the majority of the Town’s General Fund revenues are derived from sales and property taxes, as shown in **Figure 7**. Total combined sales tax revenues, see **Figure 8**, bottomed out in 2010 and then slowly recovered until a significant increase in 2014 and then continued notable increases up through 2018. 2019 combined sales tax revenues are budgeted up 2% from 2018, which is conservative. Even with major construction in 2016 and 2017 with the RAMP streetscape project, 2017 and 2018 sales tax revenues ended very strong as record years for sales tax revenues. The 10-year average for all sales taxes combined is an increase of 8% (2009-2018). Food for Home Consumption tax revenues continue to decline overall.

The remainder of revenues for the General Fund are derived from a variety of sources. **Figure 7** is a pie chart of the FY 2019 revenue sources for the Town. Because of very strong sales tax revenues in 2016 and 2017, there was no RAMP mill levy in 2018, as the fund reserves and increased tax revenues covered the 2018 bond payment. In 2019 there is just a small RAMP mill levy of .6052 mills to collect \$19,547 toward the 2019 bond payment.

FIGURE 7: General Fund Revenue (2019)

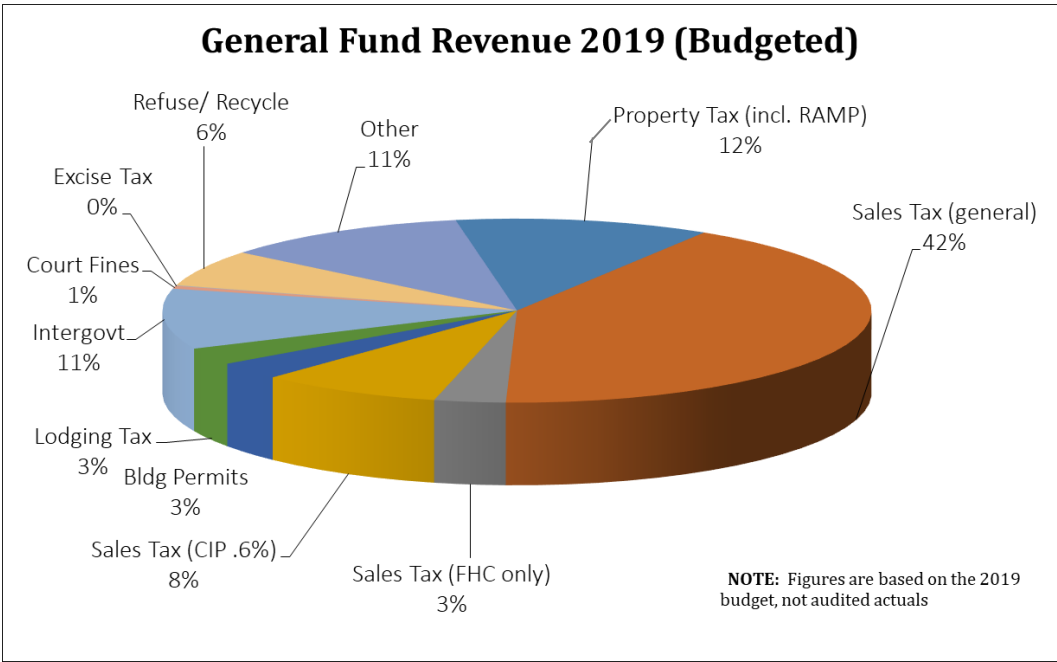
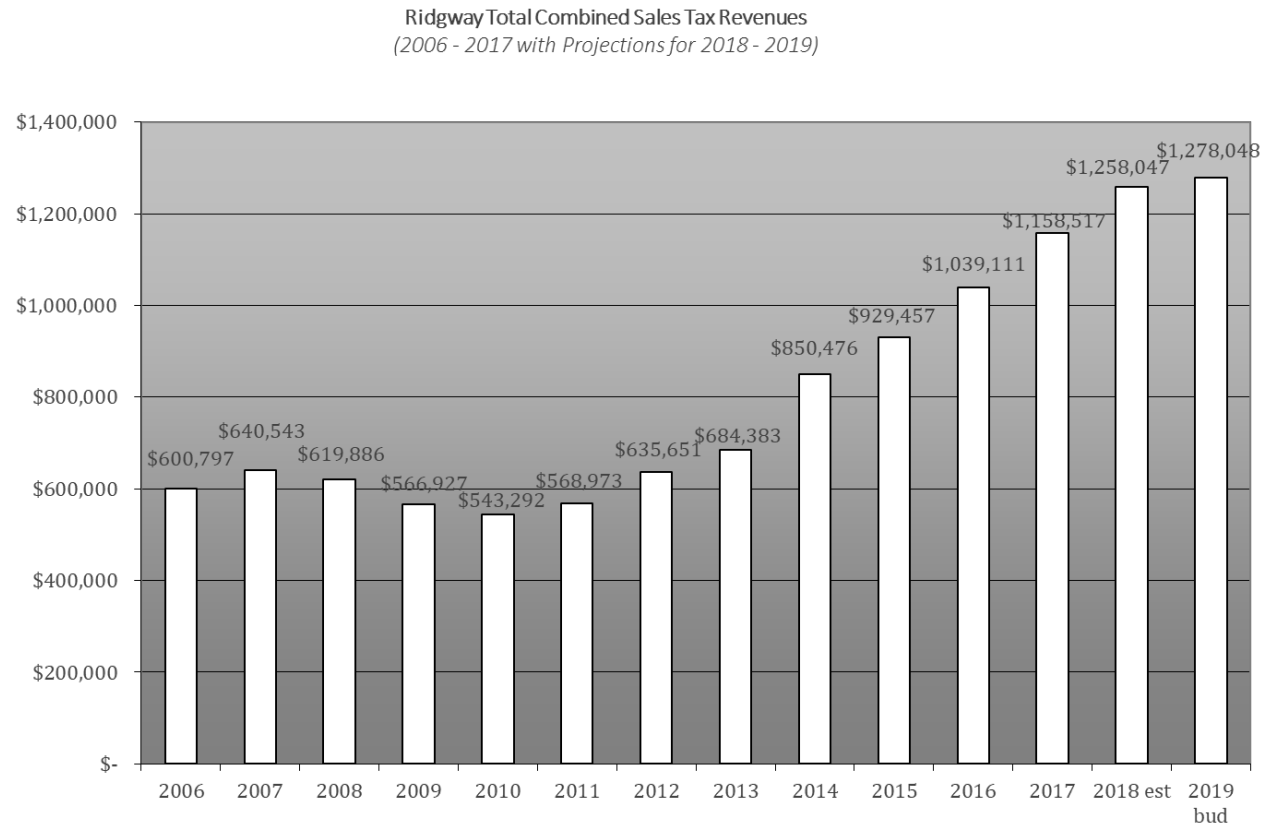
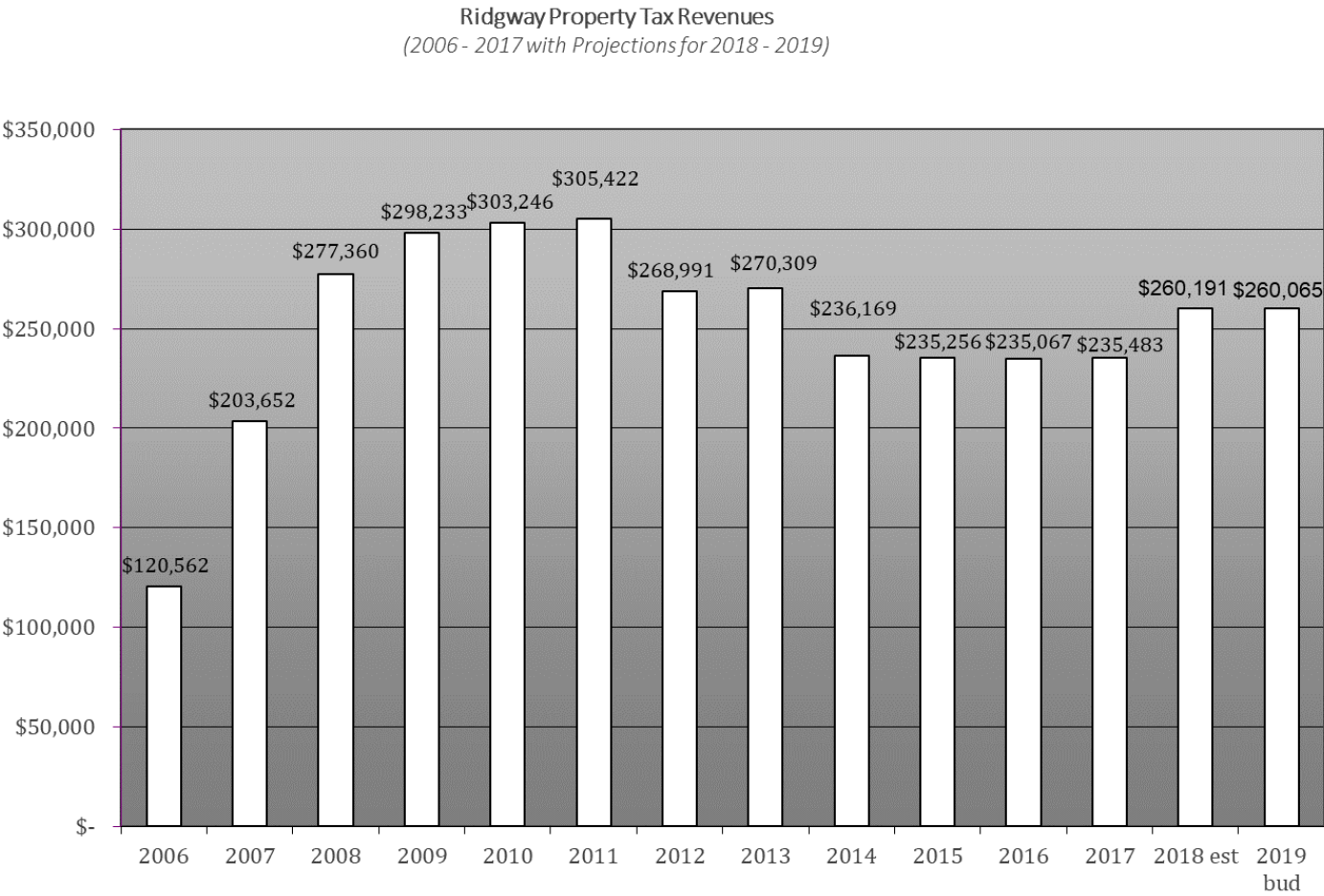


FIGURE 8: Combined Sales Tax Revenues (2006–2019), includes Food for Home Consumption/Capital Improvements Tax



**Property Taxes.** Property taxes are flat in 2019, with 2019 being a valuation year, see **Figure 9**. Even with a balancing of the assessment rates in 2017 due to Colorado’s Gallagher Amendment, which reduced the residential property tax rate across the State, property taxes in Ridgway saw an increase after the last valuation year (2017). The downtown investment project and recovering market seems to have inspired some property sales downtown the past few years as well.

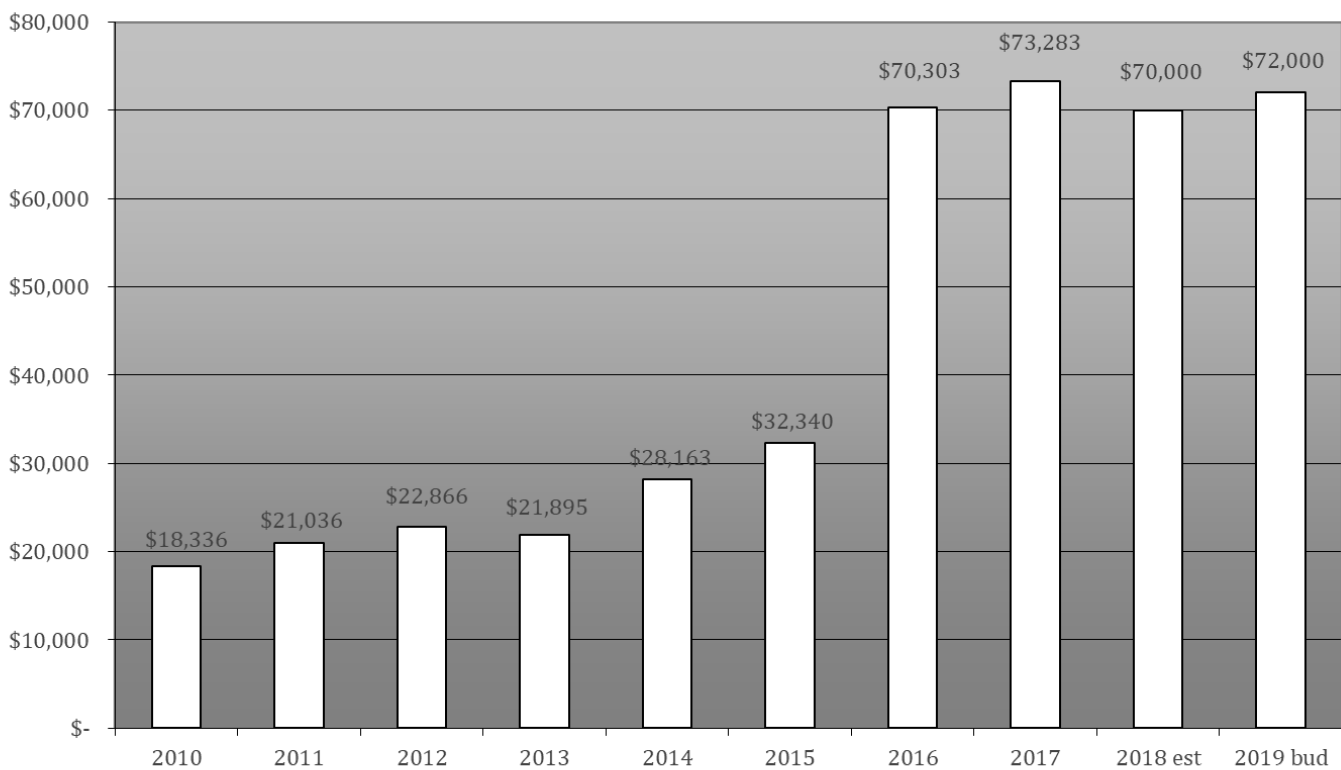
**FIGURE 9: Property Tax Revenues (2006 – 2019)**



**FIGURE 10: Lodging Tax Revenues (2010 – 2019)**

Lodging tax revenues have been relatively flat since the tax structure was changed in 2016. The Town electors supported a lodging tax increase in November 2015, which went into effect in 2016. Lodging tax revenues increased significantly that year and have remained steady, increasing slightly in 2017. The tax increased from \$2/night to 3.5% and up to 70% of the revenues earmarked for marketing purposes. In addition, over the past few years, a number of short-term rentals have entered the market, with Town licensing commencing in 2017 and the rentals contributing a very small portion to this growing tax base. 2019 lodging tax revenues are conservatively budgeted.

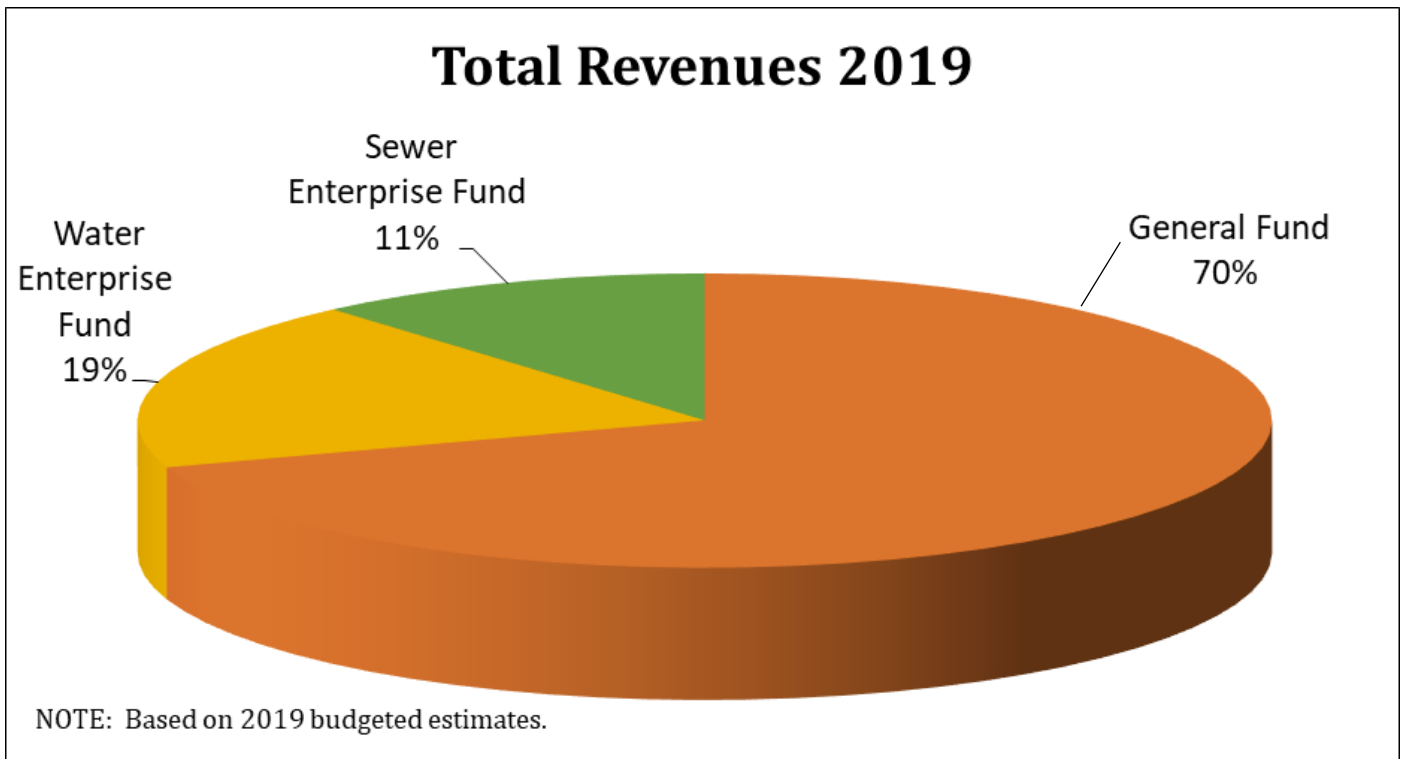
**Ridgway Lodging Tax Revenues**  
(2010 - 2017 with Projections for 2018 - 2019)



**FIGURE 11: Total Revenues, All Funds (2019)**

**FIGURE 11** shows the collective revenues for all three funds (*General, Water, Wastewater*), which for FY 2019 is just over \$3.4M, representing a 7% increase over FY 2018. Water revenues are projected to be up 32% and Sewer Fund revenues are projected to be up 4% in 2019 from 2018. General Fund total revenues are projected to be up about 2% in 2019.

**Fund Balance and RAMP Mill Levy.** Even after funding and completing a number of capital projects since the economic recession, the Town has healthy reserved funds in the General Fund, projected at just under \$800,000 by the end of FY 2019. Once again, at the end of 2019, none of the ending fund balance will be reserved for capital improvements, as a number of capital projects have been completed or are in process. Beginning in 2015, the Town committed \$50,000 or a minimum of 50% of the total capital improvements fund annual revenues, whichever is greater, as an annual contribution to pay back the bond issue for the downtown investment project. In 2018, because of strong sales tax revenues over the past 2 years, no RAMP mill levy was collected, as the capital improvements tax and fund balance for the RAMP mill levy covered the full cost of the bond repayment. In 2019, only a small mill levy is in place to collect just under \$20,000 for the community's portion of the bond payment. The Town has largely covered the bond payments with increasing 0.6% CIP revenues since 2015. This will change from year to year until 2029 when the bond repayment schedule will be completed.





### Water and Sewer Enterprise Funds

**Revenues and Expenditures.** Figures 12 and 13 show revenues and expenditures for the Water and Sewer Enterprise Funds. Both funds show strong revenues and expenses over the past 3 years with a leveling out in 2018. In FY 2016 the Town increased tap fees for both water and sewer funds, as tap fees had not been increased in about 15 years, and required adjustment to keep pace with increased expenses. The fee increase was phased in over 2016 and 2017, which accounts for much of the increase in revenues in 2016-2017, as property owners purchased taps in advance of any increase. In addition, some property owners purchased taps in advance of the downtown project, accounting for some of the revenues during the same time. In December 2018, a new water rate ordinance went into effect with base allocations decreasing and base rates increasing over time. In addition, rates for water use over the base allocation were increased to insure the cost of water treatment and delivery is being covered by users. 2019 revenue estimates for the water fund are difficult as it is difficult to anticipate demand and use in the wake of increased costs, although overall the water payments are anticipated to increase this coming year.

Figures 12 and 13 also show system investments required to accommodate the growth of the Town including: a \$2.0M renovation of the municipal water supply reservoir (Lake Otonowanda in 2015), replacement modules for the water treatment plant (2017), sludge removal at the wastewater plant (2014), a lift station repair for the wastewater utility (2017-2018), and equipment purchases for both utilities in 2018 and 2019. Otherwise, revenues and expenses are now relatively flat for the sewer fund, with no major investments planned in 2019. With the completion of a capital assessment in 2018-2019, the Town will explore the need for a wastewater mechanical plant, which will be very, very expensive. The water utility continues to see needed annual investments.

FIGURE 12: Water Fund Revenues and Expenditures (2014 – 2019)

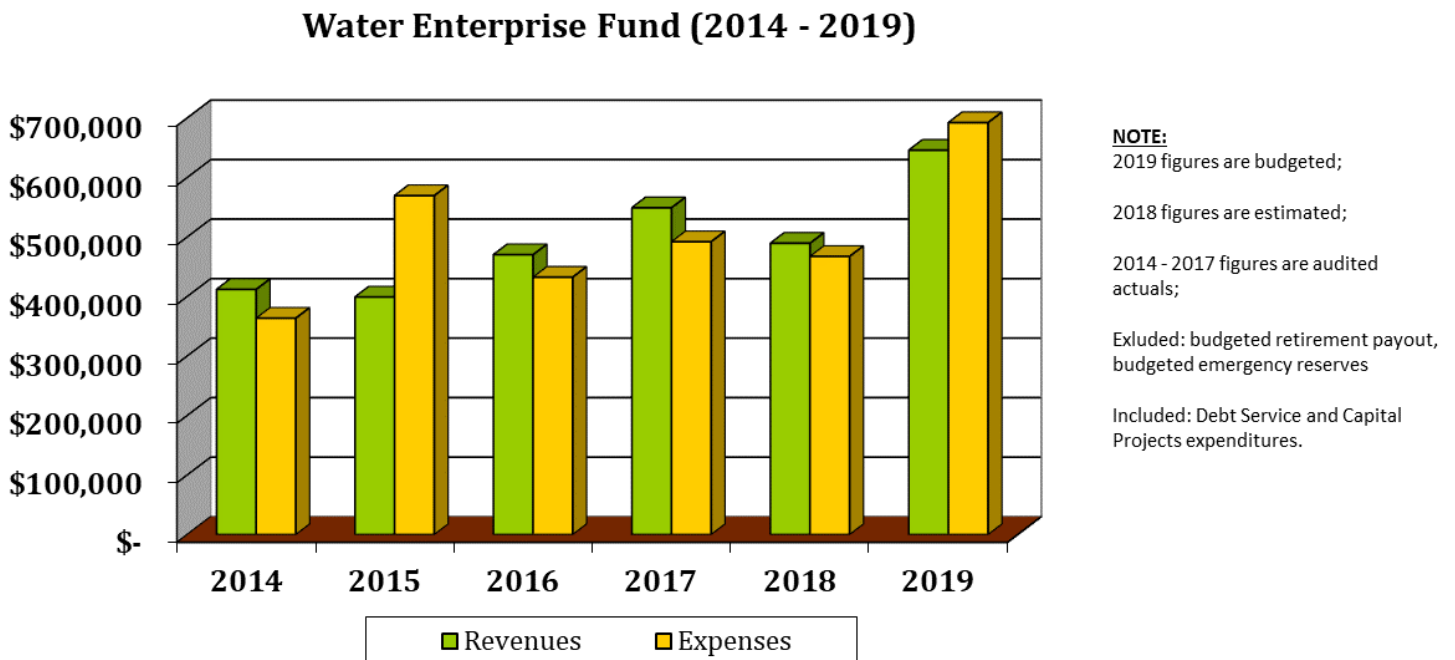
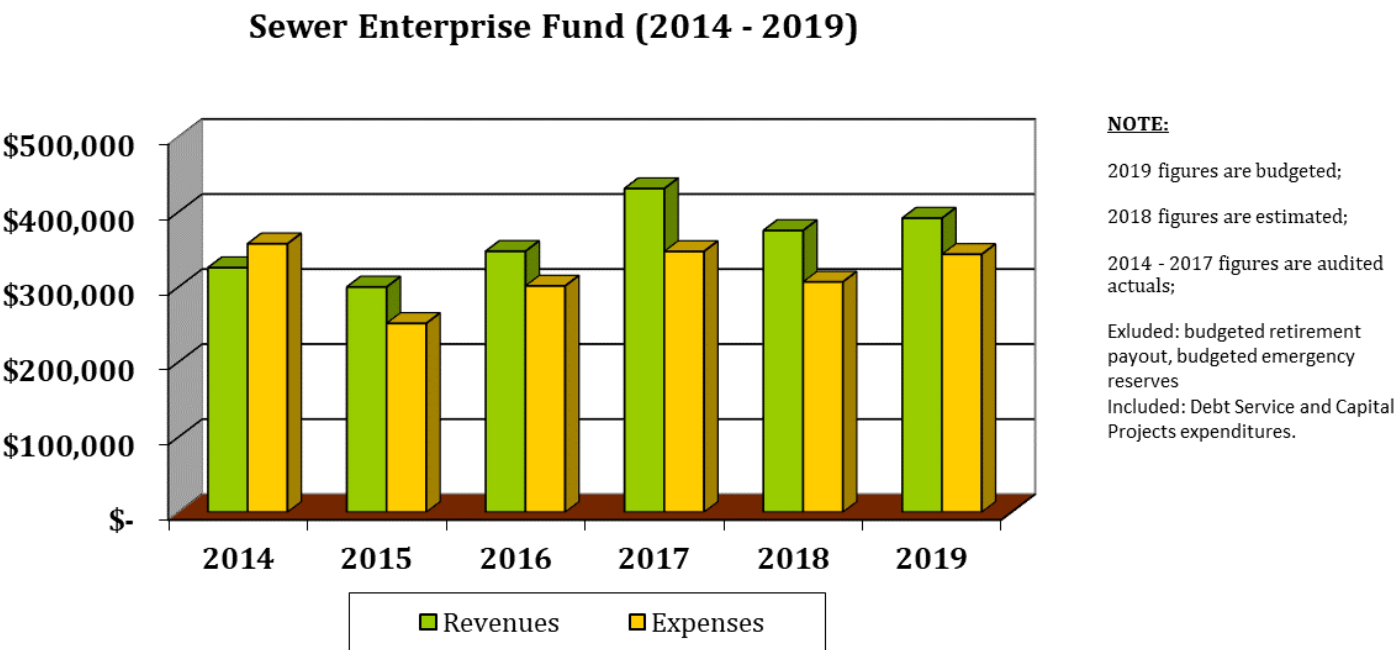


FIGURE 13: Wastewater Fund Revenues and Expenditures (2014 – 2019)



Figures 14 and 15 reveal significantly declining tap fee payments, which indicates lower levels of new development and construction impacting utilities this past decade, with decent increases in 2016 and 2017 attributable to tap purchases in advance of rate increases and not necessarily current development. 2016 tap fees are largely attributable to the tap extension project in advance of the RAMP project and an influx of tap purchases by downtown property owners. Otherwise, tap purchase in 2019 are estimated to slightly increase based on land use and subdivision activity in 2017 and 2018.

FIGURE 14: Wastewater Tap Fee Revenues (2002 – 2019)

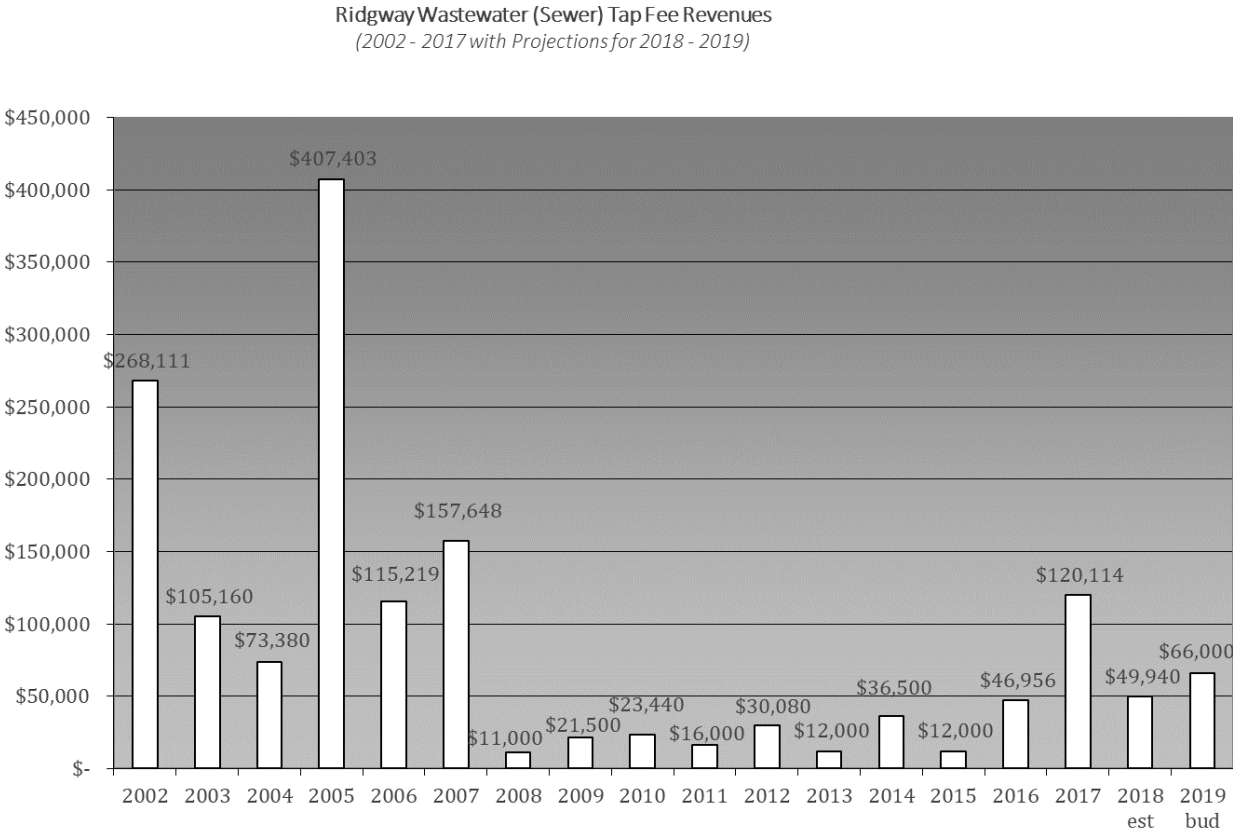
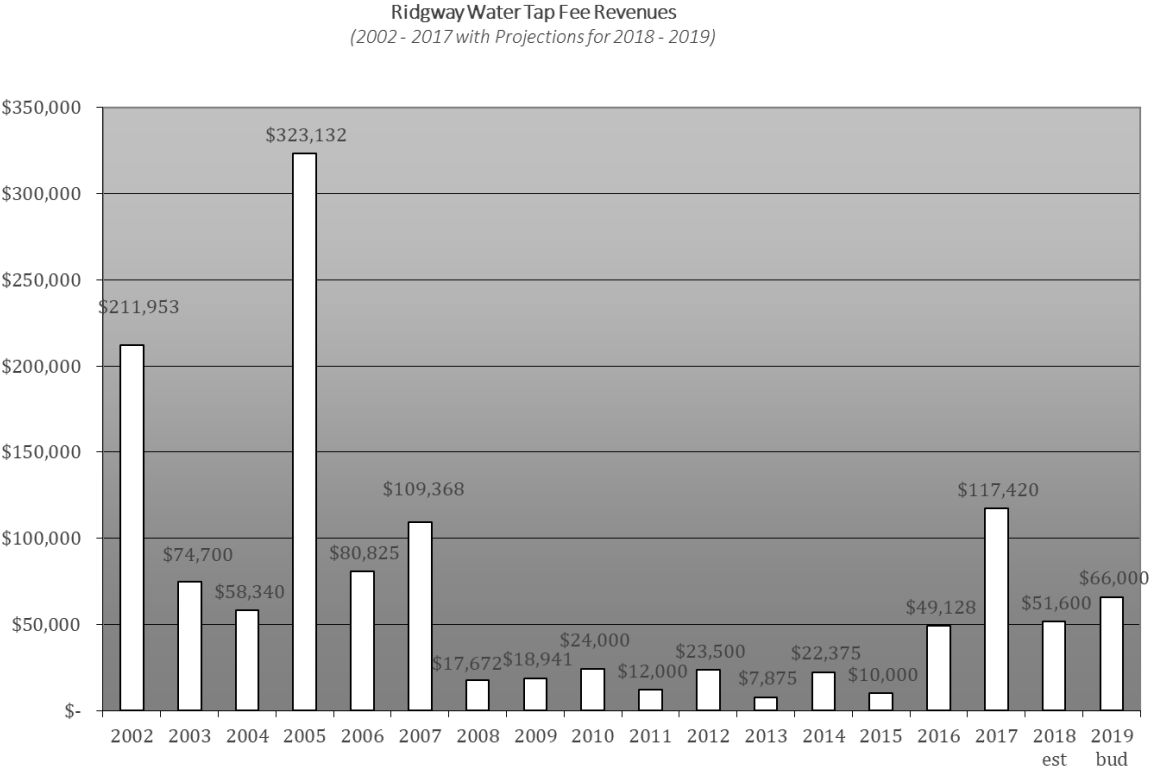


FIGURE 15: Water Tap Fee Revenues (2002 – 2019)



## Total Expenditures

**Figure 16** reveals total expenditures for all funds (*General, Water, Wastewater, GID*) and provides a visual for costs associated with labor, administrative operations, capital outlays and capital projects from 2014 through 2019. Labor costs remain low for the Town, year after year, and they decrease substantially when outside funds are included in total annual expenses, which is clearly illustrated with this graph. The significant increase in expenditures in 2014 is largely attributable to budgeted capital projects and capital outlays, including the \$2M reservoir renovation, wastewater sludge removal, equipment purchases, deferred maintenance projects, the asphalt overlay in the GID. 2015 labor costs remain low although the relative costs appear higher due to smaller capital project funds and capital outlays. The significant expenditures in 2016 and 2017 are largely attributable to expending a significant portion of the \$1.4M bond proceeds and expenditure of the \$100k and the 50% commitment of capital projects revenues for the downtown investment project. In 2019 administrative costs are high including contracted services for some large projects, and with some capital outlay and capital investments, which drive down the labor percentage. In 2018-2019, capital expenses largely include the Space to Create Predevelopment work (\$650k), which is being funded through 100% grant proceeds and donations.

Labor costs represent 40% of total expenses, excluding outside grant/loan expenses and annual debt payments. If these outside funds (grants/loans) are included, and debt service remains excluded, labor expenditures drop to 33-35%. All in all, a small number of individuals complete a lot of work leveraging a significant amount of outside funding to augment the Town's small revenue base.

**FIGURE 16: Total Expenditures for All Funds (2014 – 2019)**

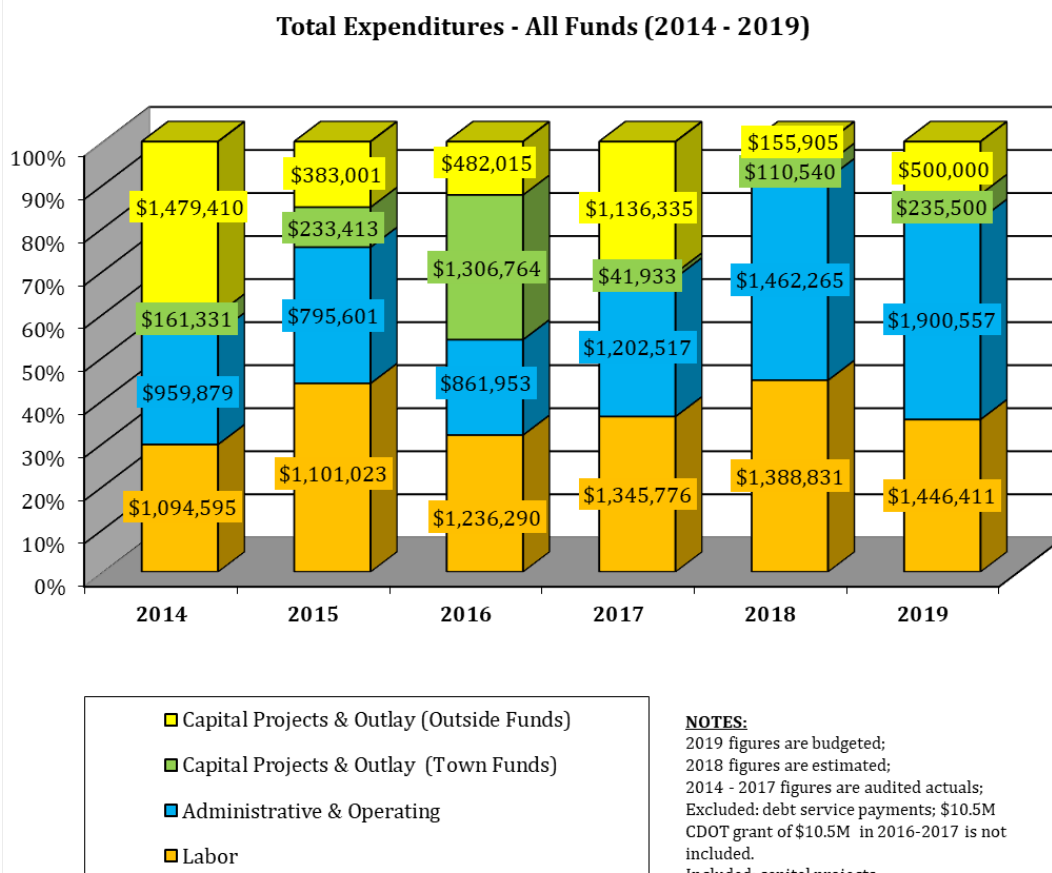
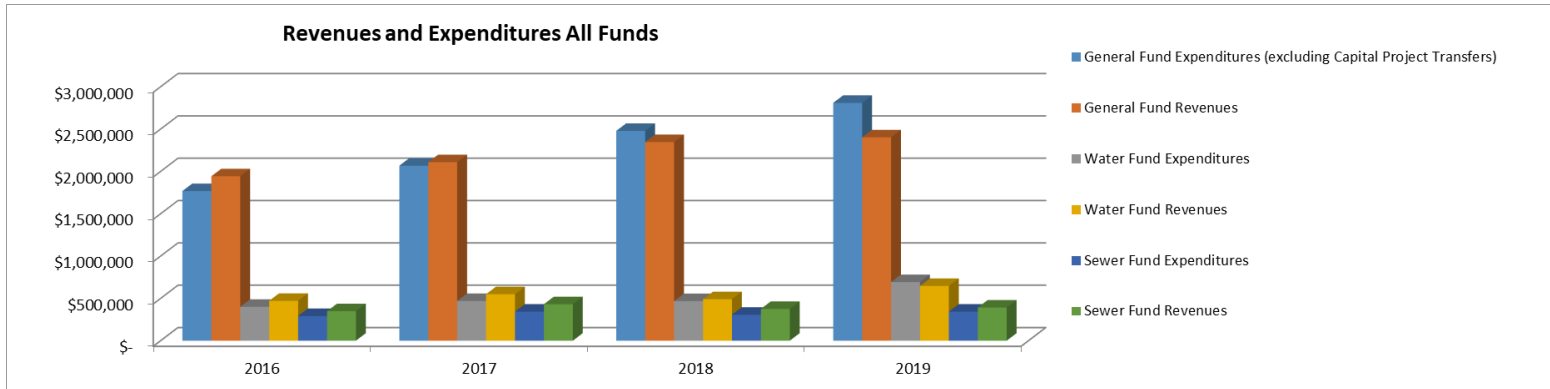
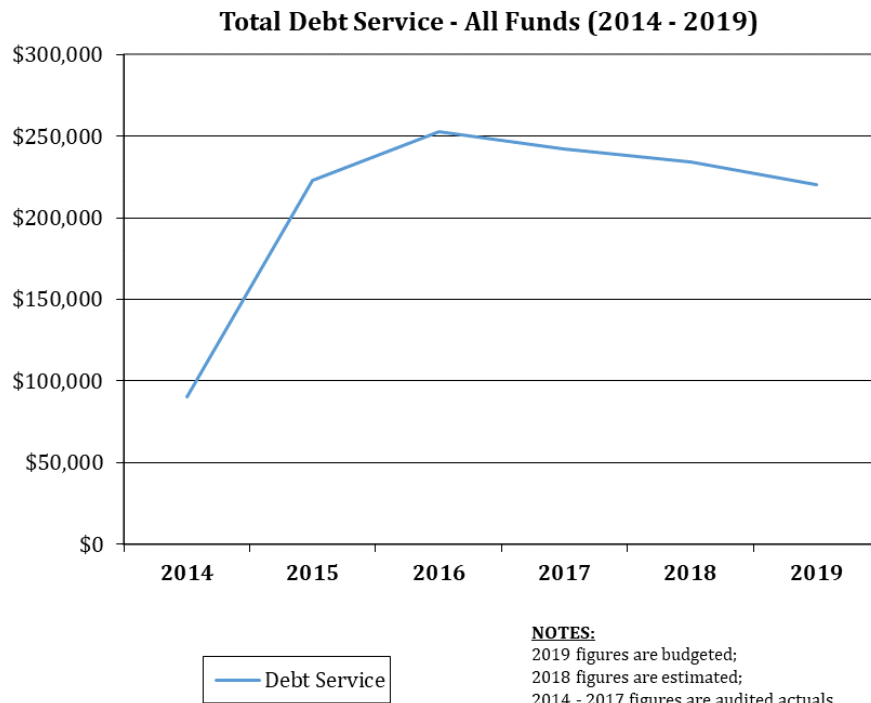


FIGURE 17: Revenues and Expenditures for All Funds (2015 – 2019)



**Debt Service.** The Town has been historically conservative in assuming debt, and remains so, although with a couple of major capital investments, more recent years reveal an increase in debt service obligations. There are two primary sources of this debt: General Fund with the issuance of \$1.4M in municipal bonds for the downtown investment, and in the Water Fund with the assumption of \$600,000 in loan for the reservoir renovation. The municipal bonds sold for the downtown project in 2015 are secured by a property tax commitment and a 50% contribution of capital projects revenues through the term of the debt in 2029. The loan in the Water Fund is covered by a user fee increase implemented in January 2014. Both major debt service sources have very secure revenue sources supporting them.

FIGURE 18: Debt Service (2014 – 2019)



Ridgway General Improvement District #1

In FY 2011 the mill levy for this District was temporarily reduced to zero, pursuant to the dissolution of the District in December 2010. Since that time, the Town resurfaced the roads within the District, leveraged district funds to secure two cycles of grant funding for the design and installation of connecting sidewalk, crosswalk and drainage improvements, and an asphalt overlay for Palomino Trail. \$20,000 is budgeted for culvert and drainage improvements for the District in 2019, after which the fund balance will be significantly expended.

*End Fiscal Summary*

GENERAL FUND		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
		BUDGET				BUDGET
	<b>BEGINNING FUND BALANCE</b>	<b>1,786,086</b>	<b>1,092,057</b>		<b>1,360,987</b>	<b>1,229,145</b>
	<b>Amount Reserved for RAMP Cap Project</b>	<b>299,592</b>				
	<b>AVAILABLE FUND BALANCE</b>	<b>1,486,494</b>	<b>1,092,057</b>		<b>1,360,987</b>	<b>1,229,145</b>
ACCOUNT #	<b>REVENUES</b>					
	<b>TAXES</b>					
400GOO	Property Tax	235,483	260,161	242,694	260,191	260,065
4001GOO	Property Tax - Bond Repayment	53,420	0	0	0	19,547
401GOO	Penalties & Interest - Property Tax	813	500	119	550	500
402GOO	Delinquent Property Tax	19	100	0	70	100
403GOO	Sales Tax	914,513	835,000	514,814	985,000	1,000,000
404GOO	Sales Tax - Food for Home Consumption	63,787	60,000	29,874	61,000	62,000
405GOO	Sales Tax - Capital Improvement Fund	156,871	178,000	93,792	197,047	200,048
4051GOO	Sales Tax - Cap Impr-Food Home Consump	23,346	25,500	6,103	15,000	16,000
406GOO	Penalties & Interest - Sales&Lodging Tax	7,639	2,000	3,575	5,725	4,000
407GOO	Lodging Tax	73,283	72,000	27,961	70,000	72,000
408GOO	Specific Ownership Tax	26,803	24,000	13,806	26,000	25,000
409GOO	Utility Franchise Tax	35,666	40,000	30,995	40,000	40,000
410GOO	Excise Development Tax	3,000	10,000	0	3,000	3,000
	<b>TOTAL</b>	<b>1,594,643</b>	<b>1,507,261</b>	<b>963,733</b>	<b>1,663,583</b>	<b>1,702,260</b>
	<b>INTERGOVERNMENTAL</b>					
411GOO	Highway Users	50,540	50,281	28,813	50,000	52,080
412GOO	Motor Vehicle Fees	7,255	7,000	2,878	5,500	6,000
413GOO	Cigarette Tax	2,725	2,200	1,640	2,700	2,700
414GOO	Conservation Trust Fund (Lottery)	9,632	9,275	5,260	10,000	10,000
415GOO	Grants - general	29,763	132,386	40,408	109,927	151,690
416GOO	Road & Bridge Apportionment	20,505	22,575	22,575	22,575	22,612
417GOO	Mineral Lease & Severance Tax	8,083	5,000	0	12,721	10,000
	<b>TOTAL</b>	<b>128,503</b>	<b>228,717</b>	<b>101,573</b>	<b>213,423</b>	<b>255,082</b>
	<b>LICENSES, PERMITS &amp; FEES</b>					
420GOO	Building Permits	84,250	75,000	53,703	75,000	75,000
421GOO	Liquor Licenses	8,218	3,500	2,875	3,500	2,300
422GOO	Sales Tax Licenses	2,862	17,000	9,455	17,000	8,500
430GOO	Marijuana Facility Licenses	650	2,100	3,000	5,100	600
423GOO	Planning/Zoning Applications	3,550	5,000	4,590	5,500	5,000
424GOO	Excavation/Encroachment Permits	1,580	2,000	800	1,500	2,000
425GOO	Refuse Collection Fees	124,396	125,000	74,434	190,000	154,000
427GOO	USPS Rental Fees	8,230	8,230	4,801	8,230	8,230
428GOO	Parks, Facility & Rights of Way User Fees	3,196	3,200	975	1,650	2,000
429GOO	Permits - other (signs, etc)	475	500	400	750	500
431GOO	Short Term Rental Licenses	8,700	10,200	2,350	10,000	2,500
	<b>TOTAL</b>	<b>246,107</b>	<b>251,730</b>	<b>157,383</b>	<b>318,230</b>	<b>260,630</b>
	<b>FINES &amp; FORFEITURES</b>					
435GOO	Court Fines	16,075	12,500	6,139	12,000	12,000
	<b>TOTAL</b>	<b>16,075</b>	<b>12,500</b>	<b>6,139</b>	<b>12,000</b>	<b>12,000</b>
	<b>REIMBURSABLE FEES</b>					
440GOO	Consulting Services Reimbursement	15,974	60,000	22,454	50,000	95,000
441GOO	Labor & Documents Reimbursement	15,432	15,000	147	3,500	4,000
442GOO	Bonds & Permits Reimbursement	11,694	10,000	7,283	16,800	10,000
443GOO	Mosquito Control Reimbursement	6,500	6,500	0	6,500	8,000
444GOO	Administrative Reimbursement	2,065	2,000	2,259	3,970	5,000
	<b>TOTAL</b>	<b>51,665</b>	<b>93,500</b>	<b>32,143</b>	<b>80,770</b>	<b>122,000</b>
	<b>MISCELLANEOUS</b>					
450GOO	Donations - parks	125	50	75	75	50
451GOO	Sales - other (copies, equip sales, misc)	153	200	250	300	250
452GOO	Credits & Refunds - general	31,075	2,000	140	9,430	2,000
453GOO	Other - general (T/Clerk & Marshal fees)	3,215	3,000	4,535	5,000	4,000
454GOO	Special Events (festivals,concerts,movies)	25,481	30,000	26,834	32,740	35,000
459GOO	Donations - RCD & MainStreet	1,550	1,000	0	0	500
455GOO	Interest Income	7,656	5,000	3,448	6,100	5,000
456GOO	Investment Income/Desig Reserves	2,001	1,900	1,991	3,600	2,500
457GOO	Investment Income/Cap Project Reserves	395	380	392	680	400
	<b>TOTAL</b>	<b>71,651</b>	<b>43,530</b>	<b>37,665</b>	<b>57,925</b>	<b>49,700</b>
	<b>TOTAL GENERAL FUND REVENUES</b>	<b>2,108,644</b>	<b>2,137,238</b>	<b>1,298,635</b>	<b>2,345,931</b>	<b>2,401,672</b>



<b>GENERAL FUND</b>						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
	<b>TOTAL AVAILABLE RESOURCES</b>	<b>3,894,730</b>	<b>3,229,295</b>	<b>1,298,635</b>	<b>3,706,918</b>	<b>3,630,817</b>

GENERAL FUND						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	<b>EXPENDITURES</b>					
	<b>ADMINISTRATIVE SERVICES</b>					
	<b>PERSONNEL</b>					
500GOO	Administrative Wages	422,250	438,500	254,575	431,620	427,917
509GOO	Council Compensation	18,600	18,600	8,300	17,600	19,850
510GOO	Planning Commission Compensation	13,200	13,200	6,600	13,200	17,400
501GOO	Employer Tax Expense	34,526	35,978	20,330	35,375	35,585
502GOO	Health Insurance	67,638	69,540	43,683	66,603	69,264
503GOO	Retirement Fund	12,572	17,540	8,300	14,046	17,117
504GOO	Workers Compensation Insurance	1,525	1,087	0	1,080	2,595
	<b>PROFESSIONAL SERVICES</b>					
511GOO	Town Attorney	56,663	60,000	39,760	65,000	70,000
512GOO	Auditing Services	5,600	5,600	0	5,600	5,900
514GOO	Consulting Services	1,197	1,225	1,871	2,200	28,000
556GOO	IT Services	3,472	12,000	1,969	11,000	9,309
513GOO	Planning Consulting	0	100,000	31,043	84,936	17,000
518GOO	Building Inspection	0	0	0	0	0
515GOO	County Treasurer Services	4,778	7,000	4,856	7,500	7,500
519GOO	Contractual Services	6,899	75,000	14,298	75,000	75,000
538GOO	Muni-Revs Services		14,500	9,150	13,025	10,500
539GOO	Human Resources Consulting		3,000	2,803	2,803	3,000
516GOO	Refuse Collection Franchise	124,190	125,000	63,617	190,000	154,000
	<b>ADMINISTRATIVE EXPENSE</b>					
520GOO	Insurance (Property & Casualty)	5,367	5,992	6,130	6,130	6,000
521GOO	Conferences, Workshops & Training	6,971	11,000	1,951	5,000	10,000
522GOO	Dues & Memberships	2,459	2,600	1,643	2,600	2,800
523GOO	Council/Pcomm - Conferences & Training	2,502	12,000	870	1,000	4,000
524GOO	Reimbursable Bonds & Permits	5,922	6,000	6,786	9,380	12,500
525GOO	Unemployment Tax (all)	3,332	3,750	1,660	3,400	3,450
526GOO	Life Insurance (all)	558	650	344	520	600
527GOO	Personnel - Recruitment/Testing	4,324	4,000	312	312	1,500
536GOO	Wellness Program	11,751	14,000	3,435	16,100	16,350
528GOO	Other - admin.	604	1,000	200	1,000	1,000
	<b>OFFICE EXPENSE</b>					
540GOO	Printing & Publishing	1,032	1,500	1,075	1,500	2,500
541GOO	Office Supplies	4,271	6,000	2,877	6,000	6,000
542GOO	Utilities	1,414	1,600	840	1,500	1,600
543GOO	Telephone	2,509	3,500	1,083	2,500	3,500
544GOO	Elections	618	2,000	45	45	2,500
530GOO	Computer	2,479	2,500	1,684	2,680	3,482
545GOO	Janitorial Services	6,800	6,800	4,533	6,800	6,800
546GOO	Council/PCommission - Materials/Equipment	1,038	1,000	450	450	1,000
547GOO	Records Management	186	250	53	250	250
548GOO	Office Equipment - Leases	2,110	2,400	1,655	3,100	3,000
549GOO	Office Equipment - Maintenance/Repairs	0	200	0	0	700
550GOO	Filing Fees/Recording Costs	709	850	108	300	850
551GOO	Postage - general	1,073	1,000	1,442	1,850	1,000
552GOO	GIS Mapping - admin	4,101	8,000	3,042	8,000	5,000
553GOO	Meetings & Community Events	9,598	14,000	2,864	13,000	14,000
554GOO	Website Maintenance	740	3,000	0	0	3,000
537GOO	Bank & Misc. Fees & Charges		3,500	779	1,500	3,500
	<b>COMMUNITY &amp; ECONOMIC DEVELOPMENT</b>					
529GOO	Tourism Promotion	50,119	50,400	14,602	49,000	50,400
531GOO	Community Outreach	5,042	2,500	2,082	2,500	2,500
532GOO	Creative District	4,336	30,000	1,870	10,000	33,000
533GOO	Economic Development	5,894	20,000	6,435	15,000	10,000
781POO	Events and Festivals	44,271	59,000	41,195	50,000	59,000
5075GO1	Region 10 & Broadband Participation	40,570	60,000	1,207	60,000	50,000

GENERAL FUND						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
	<b>VEHICLE EXPENSE</b>					
560GOO	Gas & Oil		1,000	0	0	1,000
561GOO	Vehicle Maintenance & Repair		500	0	0	500
	<b>CAPITAL OUTLAY</b>					
571GOO	Office Equipment Purchase	5,250	5,000	2,362	3,000	8,500
	<b>DEBT SERVICE</b>					
591GOO	Debt Service-BB&T Governmental Financing	119,025	116,553	18,077	116,553	118,681
	<b>COUNCIL INITIATIVES</b>					
5010GO1	Uncompahgre Volunteer Legal Aid	1,000	3,000	0	3,000	3,000
5015GO1	Partners Program	1,000	1,000	0	1,000	1,000
5020GO1	Colorado West Land Trust	1,500	0	0	0	2,000
5025GO1	Voyager Program	7,000	7,000	7,000	7,000	7,000
5030GO1	Juvenile Diversion	5,000	5,000	0	5,000	6,500
5040GO1	Other Contributions	4,320	7,500	4,500	5,500	12,500
5050GO1	KVNF Radio	500	1,000	1,000	1,000	1,000
5055GO1	Center for Mental Health	500	500	0	500	500
5060GO1	Second Chance Humane Society	6,000	6,500	0	6,500	6,500
5065GO1	Neighbor to Neighbor Program	1,000	1,000	0	1,000	1,000
5070GO1	Affordable Housing	0	4,000	0	4,000	1,500
5085GO1	Eco Action Partners	5,000	5,000	0	5,000	5,000
5095GO1	Student Scholarship	1,000	1,000	1,000	1,000	1,000
5100GO1	Public Art Ridgway Colorado	2,500	3,000	3,000	3,000	3,000
5105GO1	CO Mountain Bike Assoc - Ridgway Chapter	3,000	1,000	0	1,000	1,000
5110GO1	Uncompahgre Watershed Partnership	3,000	3,000	3,000	3,000	3,000
5115GO1	George Gardner Scholarship Fund	1,000	0	0	0	1,000
5120GO1	Ouray County Soccer Association	1,500	3,000	0	3,000	2,000
5130GO1	ADA Small Business Grant		5,000	0	0	2,500
5135GO1	Sherbino Theater	5,000	5,000	0	5,000	5,000
5136GO1	Ouray County Food Pantry		900	900	900	1,000
	<b>SUBTOTAL COUNCIL INITIATIVES</b>	<b>49,820</b>	<b>63,400</b>	<b>20,400</b>	<b>56,400</b>	<b>67,000</b>
	<b>ADMINISTRATIVE EXPEND. SUBTOTAL</b>	<b>1,179,905</b>	<b>1,525,215</b>	<b>665,246</b>	<b>1,493,958</b>	<b>1,487,400</b>

GENERAL FUND						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	<b>EXPENDITURES</b>					
	<b>STREETS &amp; MAINTENANCE</b>					
	<b>PERSONNEL</b>					
600GO2	Streets Wages	103,211	107,900	60,021	98,046	94,053
605GO2	Streets - Seasonal Wages		2,500	0	1,000	2,500
601GO2	Employer Tax Expense	7,235	8,445	4,016	7,692	7,386
602GO2	Health Insurance	19,814	19,530	10,278	16,103	20,055
603GO2	Retirement Fund	4,144	4,200	2,300	3,627	3,762
604GO2	Workers Compensation Insurance	3,407	4,621	0	4,621	4,985
	<b>ADMINISTRATIVE EXPENSE</b>					
613GO2	Office - miscellaneous	276	750	499	650	750
621GO2	Workshops & Training	30	3,170	0	500	3,000
628GO2	Other - streets	157	500	0	500	500
614GO2	Consulting & Contractual Services	358	22,550	4,963	54,288	225,200
615GO2	IT Services	186	200	111	220	846
	<b>OPERATING EXPENSE</b>					
631GO2	Maintenance & Repairs	262	3,500	182	7,000	8,500
632GO2	Supplies & Materials	1,388	13,000	1,100	5,000	5,000
635GO2	Gravel & Sand	2,149	30,000	3,302	7,500	30,000
636GO2	Dust Prevention (mag chloride)	35,564	40,000	29,050	29,050	40,000
637GO2	Paving & Maintenance	16,959	5,000	148	6,500	6,500
667GO2	Street Sweeping		6,000	3,280	6,560	7,000
633GO2	Tools	121	500	0	250	500
638GO2	Street Lighting	3,949	5,000	2,408	4,500	10,000
639GO2	Street Signs	4,708	3,000	0	2,000	5,000
634GO2	Safety Equipment	723	1,000	321	950	1,000
682GO2	Tree Trimming - Streets & Rights-of-Ways	3,000	3,000	0	3,000	3,000
663GO2	Storm Drainage	16,382	7,500	0	7,000	40,000
665GO2	Leased Property - Downtown Parking	4,500				
662GO2	Snow Removal Equipment & Services	8,659	14,100	8,284	12,000	12,100
	<b>SHOP EXPENSE</b>					
642GO2	Utilities	1,799	2,400	1,471	2,200	2,400
643GO2	Telephone	1,257	1,300	671	1,300	1,450
630GO2	Computer	2,203	2,500	1,498	2,260	317
	<b>VEHICLE EXPENSE</b>					
660GO2	Gas, Oil & Diesel	4,178	5,500	3,023	5,500	5,500
661GO2	Vehicle & Equip Maintenance & Repair	3,887	8,000	2,170	6,000	8,000
	<b>DEBT SERVICE</b>					
691GO2	Equipment Leases - CAT Equipment	6,342	4,729	4,729	4,729	
	<b>CAPITAL OUTLAY</b>					
670GO2	Vehicle Purchase					30,000
671GO2	Office Equipment Purchase	327	500	0	0	500
672GO2	Equipment Purchase	4,174	38,333	11,117	11,117	28,750
	<b>STREETS &amp; MAINT. EXP. SUBTOTAL</b>	<b>261,349</b>	<b>369,228</b>	<b>154,943</b>	<b>311,663</b>	<b>608,554</b>

GENERAL FUND						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	<b>EXPENDITURES</b>					
	<b>PARKS, FACILITIES &amp; ENVIRONMENT</b>					
	<b>PERSONNEL</b>					
700POO	Parks Maintenance Wages	48,027	62,500	10,054	27,500	12,000
706POO	Parks Maintenance - Seasonal Wages	52,176	54,000	24,435	41,940	75,500
701POO	Employer Tax Expense	6,985	8,912	2,547	5,312	6,694
702POO	Health Insurance	8,950	13,950	0	0	2,865
703POO	Retirement Fund	1,921	2,300	0	0	480
704POO	Workers Compensation Insurance	4,764	5,759	3,862	5,759	4,920
	<b>ADMINISTRATIVE EXPENSE</b>					
719POO	Contractual Services	5,000	6,500	1,937	6,500	2,000
720POO	Insurance (Property & Casualty)	5,444	6,000	6,000	6,000	6,459
721POO	Workshops & Training	0	3,400	0	0	2,000
728POO	Other - parks	100	500	0	0	500
	<b>COMMUNITY CENTER</b>					
732PO1	Supplies - community center	2,165	4,000	1,982	4,000	4,000
742PO1	Utilities - community center	1,414	1,600	840	1,600	1,600
779PO1	Janitorial Services - community center	6,800	6,800	4,533	6,800	6,800
731PO1	Maintenance & Repairs - community center	73,176	31,000	435	15,750	5,000
	<b>OPERATING EXPENSE</b>					
731POO	Maintenance & Repair	1,970	7,000	709	5,000	5,000
732POO	Supplies & Materials	13,317	26,000	19,271	28,000	21,000
733POO	Tools	0	200	0	0	3,000
734POO	Safety Equipment	144	600	44	50	600
741POO	Telephone	166	575	0	0	250
742POO	Utilities	4,097	4,000	1,926	3,500	4,000
729POO	IT Services					846
730POO	Computer					317
779POO	Janitorial Service - parks	3,000	3,000	2,000	3,000	3,000
765POO	River Corridor Maintenance&Gravel Removal	0	5,000	7,365	7,365	5,000
767POO	Urban Forest Management	11,325	10,000	1,125	10,000	10,000
768POO	Mosquito Control	8,292	12,000	5,296	9,500	12,000
769POO	Weed Control	330	500	0	0	500
	<b>VEHICLE EXPENSE</b>					
760POO	Gas & Oil	1,001	1,400	446	900	1,400
761POO	Vehicle & Equipment Maint & Repair	826	3,000	1,867	2,200	3,000
	<b>CAPITAL OUTLAY</b>					
772POO	Equipment Purchase	3,000	1,000	0	1,000	23,250
775POO	Park Improvements	16,650	5,000	0	4,600	25,000
	<b>PARKS &amp; FACILITIES EXPEND. SUBTOTAL</b>	<b>281,040</b>	<b>286,496</b>	<b>96,674</b>	<b>196,276</b>	<b>248,981</b>

GENERAL FUND						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT #	<b>EXPENDITURES</b>					
	<b>LAW ENFORCEMENT</b>					
	<b>PERSONNEL</b>					
800GO3	Law Enforcement Wages	136,247	168,190	90,460	167,561	159,120
809GO3	Law Enforcement - Part Time Wages		41,200	34,549	45,000	66,600
807GO3	Municipal Judge	1,570	1,656	828	1,518	1,656
808GO3	Municipal Court Clerk	3,600	4,140	2,415	4,140	4,140
805GO3	Housing Stipend	11,000	22,500	10,000	20,000	18,000
801GO3	Employer Tax Expense	9,829	18,125	9,813	18,000	19,088
802GO3	Health Insurance	24,210	33,480	17,245	28,894	34,380
803GO3	Retirement Fund	3,431	6,720	1,987	4,533	6,365
804GO3	Workers Compensation Insurance	7,267	8,500	7,993	8,500	8,928
	<b>OFFICE EXPENSE</b>					
819GO3	Contractual Services	72,996	8,980	4,673	8,980	35,658
820GO3	IT Services	1,928	750	485	750	4,080
822GO3	Dues & Memberships	308	750	395	600	750
841GO3	Office Supplies	2,103	1,500	1,187	1,500	1,500
842GO3	Utilities	1,414	1,600	840	1,500	1,600
843GO3	Telephone	3,482	4,000	2,073	4,000	4,000
830GO3	Computer	2,401	2,235	1,593	2,200	1,551
849GO3	Office Equip - Maintenance/Repairs	0	100	0	0	100
	<b>OPERATING EXPENSE</b>					
832GO3	Equipment & Supplies	1,082	6,000	5,282	6,000	7,000
821GO3	Conferences, Workshops & Training	4,519	6,000	3,514	6,000	7,000
883GO3	Uniforms	2,430	3,000	2,068	3,000	3,000
884GO3	Traffic & Investigations	1,657	2,500	653	2,000	2,000
886GO3	Testing & Examinations	0	500	0	0	500
828GO3	Other - law enforcement	506	1,650	975	1,650	1,500
885GO3	Dispatch Services	33,168	36,666	26,648	36,666	44,214
834GO3	Multi-Jurisdictional Program Participation	1,000	6,000	0	6,000	6,000
835GO3	Community Outreach Programs		1,000	0	1,000	1,000
	<b>VEHICLE EXPENSE</b>					
860GO3	Gas & Oil	3,781	5,000	3,522	7,200	7,500
862GO3	Radio/Radar Repair	126	750	371	371	750
861GO3	Vehicle Maintenance & Repair	5,973	8,000	2,921	8,000	8,000
	<b>CAPITAL OUTLAY</b>					
870GO3	Vehicle Purchase	8,543	75,000	72,713	72,713	0
871GO3	Office Equipment Purchase		7,600	2,774	7,600	8,000
	<b>LAW ENFORCEMENT EXP. SUBTOTAL</b>	<b>344,571</b>	<b>484,092</b>	<b>307,977</b>	<b>475,876</b>	<b>463,980</b>

GENERAL FUND						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
	<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>2,066,865</b>	<b>2,665,031</b>	<b>1,224,840</b>	<b>2,477,773</b>	<b>2,808,915</b>
	TRANSFER CAPITAL PROJECT - CDOT Enhancement Funds Pro	28,699				
	TRANSFER CAPITAL PROJECT - CDOT RAMP Project	299,592				
	TRANSFER CAPITAL PROJECT - CDOT RAMP Proj - Parking Lot	9,974				
	TRANSFER CAPITAL PROJECT - Green Street Park	651	10,000	0	0	
	TRANSFER CAPITAL PROJECT - Space to Create Project	127,962				
	<b>TOTAL TRANS. TO CAPITAL PROJECTS</b>	<b>466,878</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	
	Retirement & Severance Pay Out		20,000	0	0	20,000
	Emergency Reserves		20,000	0	0	20,000
	<b>ENDING GENERAL FUND BALANCE</b>	<b>1,360,987</b>	<b>514,264</b>		<b>1,229,145</b>	<b>781,902</b>
	Restricted for Capital Improvement Fund	0	0		0	0
	(per GASBY 54)					



WATER ENTERPRISE FUND						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
	<b>BEGINNING FUND BALANCE</b>	<b>445,369</b>	<b>433,514</b>		<b>502,482</b>	<b>524,581</b>
ACCOUNT#						
460WOO	Water Service Charges	400,463	410,000	246,263	415,000	514,380
461WOO	Penalty Fees on Water Charges	3,210	3,000	1,840	3,500	3,000
462WOO	Transfer fees - water	1,010	1,000	341	560	750
464WOO	Material/Labor Reimbursement - water	24,064	20,000	9,705	11,500	20,000
463WOO	Tap Fees - water	117,420	60,000	32,600	51,600	66,000
465WOO	Other - water	100	12,500	0	0	37,500
456WOO	Investment Income/Desgn Reserves	3,076	2,900	3,969	7,500	4,500
	<b>TOTAL WATER FUND REVENUES</b>	<b>549,343</b>	<b>509,400</b>	<b>294,718</b>	<b>489,660</b>	<b>646,130</b>
	<b>TOTAL AVAILABLE RESOURCES</b>	<b>994,712</b>	<b>942,914</b>	<b>294,718</b>	<b>992,142</b>	<b>1,170,711</b>
	<b>EXPENDITURES</b>					
	<b>PERSONNEL</b>					
900WOO	Water Wages	130,129	134,750	75,295	124,351	121,170
905WOO	Water - Seasonal Wages	2,499	3,600	900	2,400	3,600
901WOO	Employer Tax Expense	9,443	10,584	5,468	9,696	9,545
902WOO	Health Insurance	25,060	25,110	13,986	21,504	25,785
903WOO	Retirement Fund	5,198	5,300	2,549	4,318	4,847
904WOO	Workers Compensation Insurance	3,394	6,116	6,116	6,116	5,225
	<b>ADMINISTRATIVE EXPENSE</b>					
920WOO	Insurance (Property & Casualty)	6,144	6,653	709	6,653	7,403
921WOO	Workshops & Training	468	6,000	608	1,000	2,500
919WOO	Wellness Program	1,479	1,750	721	1,400	1,650
914WOO	Consulting & Engineering Services	3,177	46,900	1,529	28,000	90,500
917WOO	IT Services	195	2,000	353	850	846
912WOO	Auditing Services	3,000	3,000	0	3,000	3,000
911WOO	Legal Services	833	5,000	752	2,500	25,000
918WOO	Permits - water	310	1,650	0	1,650	1,650
	<b>OFFICE EXPENSE</b>					
913WOO	Office - misc	2,052	5,000	937	2,000	2,500
915WOO	Dues & Memberships	353	400	97	250	400
916WOO	Filing Fees/Recording Costs	63	100	198	225	200
942WOO	Utilities	9,016	12,000	5,616	10,000	12,000
943WOO	Telephone	2,127	2,300	1,227	2,250	2,450
930WOO	Computer	3,164	2,800	2,034	3,280	317
941WOO	Office Supplies	720	2,000	571	1,250	2,000
947WOO	Records Management	89	250	48	150	250
948WOO	Office Equipment - Leases	500	500	240	500	500
949WOO	Office Equipment - Maint & Repairs	200	250	200	200	250
951WOO	Postage - water	1,499	2,000	1,296	2,000	2,000
952WOO	GIS Mapping - water	4,119	8,000	3,063	8,000	4,500
	<b>OPERATING EXPENSE</b>					
931WOO	Maintenance & Repairs	98,737	95,000	8,572	51,000	155,000
932WOO	Supplies & Materials	13,641	20,000	6,604	18,500	10,000
933WOO	Tools	1,024	1,500	0	500	1,000
988WOO	Taps & Meters	12,573	15,000	16,189	20,000	20,000
989WOO	Plant Expenses - water	19,800	22,000	11,550	22,000	22,000
934WOO	Safety Equipment	832	1,600	373	500	1,600
990WOO	Testing - water	5,063	4,500	2,878	4,500	4,500
987WOO	Weed Control	1,338	1,000	0	0	5,000
928WOO	Other - water	157	550	175	250	550
	<b>VEHICLE EXPENSE</b>					
960WOO	Gas & Oil	4,136	4,500	2,682	4,500	4,500
961WOO	Vehicle & Equipment Maint & Repair	1,560	6,500	1,861	4,500	6,000

WATER ENTERPRISE FUND						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
	<b>CAPITAL OUTLAY</b>					
971WOO	Office Equipment Purchase	553	500	0	0	500
972WOO	Equipment Purchase	0	38,333	5,255	5,255	46,250
	<b>DEBT SERVICE</b>					
991WOO	Equipment Leases - CAT Equipment	6,342	4,729	4,729	4,729	
997WOO	Debt Service - CWCB (1)	7,571	7,571	7,571	7,571	7,571
992WOO	Debt Service - DOLA	9,795	9,795	0	9,795	9,795
993WOO	Debt Service - CWRPDA	22,500	22,500	11,250	22,500	22,500
994WOO	Debt Service - Bank of Colorado	17,160	17,000	521	17,000	14,665
998WOO	Debt Service - CWCB (2)	30,917	30,918	0	30,918	30,918
	<b>TOTAL WATER FUND EXPENDITURES</b>	<b>468,930</b>	<b>597,509</b>	<b>204,723</b>	<b>467,561</b>	<b>692,437</b>
	<b>TRANSFER CAPITAL PROJECT - Lake Otonowanda Renovation</b>					
	<b>TRANSFER CAPITAL PROJECT - Line Extension-RAMP Proj</b>	23,300				
	<b>TOTAL TRANS. TO CAPITAL PROJECTS</b>	<b>23,300</b>				
	Retirement & Severance Payout		8,000	0	0	8,000
	Emergency Reserves		20,000	0	0	20,000
	<b>ENDING WATER FUND BALANCE</b>	<b>502,482</b>	<b>317,405</b>		<b>524,581</b>	<b>450,274</b>

<b>SEWER ENTERPRISE FUND</b>						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
	<b>BEGINNING SEWER FUND BALANCE</b>	<b>699,656</b>	<b>698,534</b>		<b>783,440</b>	<b>852,039</b>
ACCOUNT#						
	<b>REVENUES</b>					
460SOO	Sewer Service Charges	301,124	305,000	181,774	310,000	311,000
461SOO	Penalty Fees on Sewer Charges	3,060	3,000	1,715	3,000	3,000
462SOO	Transfer Fees - sewer	990	1,000	301	500	750
464SOO	Material/Labor Reimbursement - sewer	0	3,000	0	0	3,000
463SOO	Tap Fees - sewer	120,114	60,000	30,940	49,940	66,000
465SOO	Other - sewer	51	100	0	0	100
456SOO	Investment Income - Desgn Reserves	5,961	5,700	6,801	12,000	8,000
	<b>TOTAL SEWER FUND REVENUES</b>	<b>431,300</b>	<b>377,800</b>	<b>221,531</b>	<b>375,440</b>	<b>391,850</b>
	<b>TOTAL AVAILABLE RESOURCES</b>	<b>1,130,956</b>	<b>1,076,334</b>	<b>221,531</b>	<b>1,158,880</b>	<b>1,243,889</b>
	<b>EXPENDITURES</b>					
	<b>PERSONNEL</b>					
900SOO	Sewer Wages	110,009	113,650	63,065	103,453	99,863
905SOO	Sewer-Seasonal Wages	2,499	3,600	900	900	3,600
901SOO	Employer Tax Expense	7,944	8,970	4,559	7,915	7,915
902SOO	Health Insurance	19,690	19,500	10,490	16,238	20,055
903SOO	Retirement Fund	4,375	4,500	2,060	3,482	3,995
904SOO	Workers Compensation Insurance	2,607	4,846	4,846	4,846	3,402
	<b>ADMINISTRATIVE EXPENSE</b>					
920SOO	Insurance (Property & Casualty)	6,144	6,653	6,451	6,653	7,403
921SOO	Workshops & Training	468	5,000	113	500	1,500
914SOO	Consulting & Engineering Services	3,177	32,750	1,529	20,225	7,500
917SOO	IT Services	212	1,500	370	800	846
912SOO	Auditing Services	2,900	2,900	0	2,900	2,900
911SOO	Legal Services	0	5,000	49	500	3,000
919SOO	Wellness Program	1,128	1,750	721	1,400	1,650
	<b>OFFICE EXPENSE</b>					
913SOO	Office - misc	2,027	5,000	820	2,000	2,500
915SOO	Dues & Memberships	353	400	97	250	400
916SOO	Filing Fees/Recording Costs	13	100	63	100	100
941SOO	Office Supplies	393	2,000	503	1,250	2,000
942SOO	Utilities	40,340	42,000	20,752	42,000	45,000
943SOO	Telephone	1,278	1,450	679	1,350	1,600
930SOO	Computer	2,822	2,500	1,859	2,980	317
947SOO	Records Management	89	150	48	100	150
948SOO	Office Equipment - Leases	500	500	168	500	500
949SOO	Office Equipment - Maint & Repairs	200	250	200	200	250
951SOO	Postage - sewer	1,228	1,500	640	2,000	2,000
952SOO	GIS Mapping - sewer	4,119	8,000	3,063	8,000	4,000
	<b>OPERATING EXPENSE</b>					
931SOO	Maintenance & Repairs	91,764	22,000	15,449	28,000	32,500
932SOO	Supplies & Materials	3,581	5,000	2,289	11,500	10,000
933SOO	Tools	601	1,500	0	500	1,000
918SOO	Testing & Permits	3,750	4,400	1,498	4,400	4,400
928SOO	Other - sewer	157	550	175	250	550
934SOO	Safety Equipment	632	1,600	331	500	1,600
989SOO	Plant Improvements					
987SOO	Weed Control	0	500	0	0	500
	<b>VEHICLE EXPENSE</b>					
960SOO	Gas & Oil	3,119	4,000	2,089	3,250	4,000
961SOO	Vehicle & Equipment Maint & Repairs	2,294	6,500	1,011	2,000	6,000

<b>SEWER ENTERPRISE FUND</b>						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
	<b>DEBT SERVICE</b>					
991SOO	Equipment Leases - CAT Equipment	6,342	4,729	4,729	4,729	
996SOO	Debt Service - DOLA	15,915	15,915	0	15,915	15,915
	<b>CAPITAL OUTLAY</b>					
971SOO	Office Equipment Purchase	553	500	0	0	500
972SOO	Equipment Purchase		38,333	5,255	5,255	44,250
978SOO	Bio-Solid Removal					
	<b>TOTAL SEWER FUND EXPENDITURES</b>	<b>343,223</b>	<b>379,996</b>	<b>156,870</b>	<b>306,841</b>	<b>343,661</b>
	<b>TRANSFER CAPITAL PROJECT - Line Extension RAMP Proj</b>	<b>4,293</b>				
	<b>TOTAL TRANS. TO CAPITAL PROJECTS</b>	<b>4,293</b>				
	Retirement & Severance Payout		8,000	0	0	8,000
	Emergency Reserves		20,000	0	0	20,000
	<b>ENDING SEWER FUND BALANCE</b>	<b>783,440</b>	<b>668,338</b>		<b>852,039</b>	<b>872,228</b>

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<b>CAPITAL PROJECTS FUND - Highway Enhancement Funds - Phase 5</b>						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	<b>REVENUES</b>					
1500A	Grant from CDOT	294,744	64,500	0	75,550	
	Town Funding	28,699				
	<b>TOTAL REVENUES</b>	<b>323,443</b>	<b>64,500</b>	<b>0</b>	<b>75,550</b>	
	<b>PROJECT EXPENDITURES</b>					
CP1500	Design & Engineering & Constr Mngmt	2,147				
CP1501	Construction	414,119		2,330	2,330	
	<b>TOTAL EXPENDITURES</b>	<b>416,266</b>	<b>0</b>	<b>2,330</b>	<b>2,330</b>	

<b>CAPITAL PROJECTS FUND - RAMP Project Account</b>						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2019	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	<b>REVENUES</b>					
	Town Funding-Cap Imprv Tax contrib					
	Proceeds from Note Sale					
	<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>PROJECT EXPENDITURES</b>					
CP1203	Transfer to CDOT	299,592				
	<b>TOTAL EXPENDITURES</b>	<b>299,592</b>	<b>0</b>	<b>0</b>	<b>0</b>	



<b>CAPITAL PROJECTS FUND - RAMP Project Note Account</b>						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	<b>REVENUES</b>					
4001GOO	Property Tax	53,420	0		0	19,547
	Transfer from restricted Cap Imprv Acc	65,605	116,553		116,553	99,134
	<b>TOTAL REVENUES</b>	<b>119,025</b>	<b>116,553</b>		<b>116,553</b>	<b>118,681</b>
	<b>PROJECT EXPENDITURES</b>					
591GOO	Note Principal & Interest Payment Amt	119,025	116,553		116,553	118,681
	<b>TOTAL EXPENDITURES</b>	<b>119,025</b>	<b>116,553</b>		<b>116,553</b>	<b>118,681</b>

<b>CAPITAL PROJECTS FUND - Utility Line Extensions - RAMP Project</b>						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	<b>REVENUES</b>					
1600A	DOLA Grant	18,057				
	Town Funding - Water Fund	23,300				
	Town Funding - Sewer Fund	4,293				
	<b>TOTAL REVENUES</b>	<b>45,650</b>				
	<b>PROJECT EXPENDITURES</b>					
CP1600	Water Line Extensions	20,153				
CP1601	Sewer Line Extensions					
	<b>TOTAL EXPENDITURES</b>	<b>20,153</b>				

CAPITAL PROJECTS FUND - RAMP Matching Improvements Project						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	<b>REVENUES</b>					
1200A	DOLA EIAF Grant	131,738				
	Town Funding (Parking Lot)	9,974				
	<b>TOTAL REVENUES</b>	<b>141,712</b>				
	<b>PROJECT EXPENDITURES</b>					
CP1201	Site Furnishings (DoLA Grant)	55,245				
CP1200	RawWaterLineRelocation (DoLA Grant)					
CP1202	Parking Lot Improvements	86,466				
	<b>TOTAL EXPENDITURES</b>	<b>141,711</b>				

<b>CAPITAL PROJECTS FUND - Space to Create</b>						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	<b>REVENUES</b>					
1700A	Boettcher Foundation Grant					
1700B	Dept of Local Affairs - Planning Grant	25,000				
1700C	Dept of Local Affairs - Prop Acq Grant	125,000				
1700D	Boettcher Foundation - PreDev Grant	100,000	100,000	0	0	100,000
1700E	Dept of Local Affairs - PreDev Grant		325,000	0	0	325,000
1700F	CO CreativeIndust's - PreDev Grant	50,000				
1700G	Misc Grants - Pre Development		75,000	2,500	2,500	75,000
1700H	Property Taxes Received at Closing	3,685				
	Town Funding	127,962				
	<b>TOTAL REVENUES</b>	<b>431,647</b>	<b>500,000</b>	<b>2,500</b>	<b>2,500</b>	<b>500,000</b>
	<b>PROJECT EXPENDITURES</b>					
CP1700	Property Option					
CP1701	Affordable Housing Study					
CP1702	Arts Market Study	5,000				
CP1703	Property Acquisition	250,000				
CP1704	Legal, Survey, Closing Fees	2,962				
CP1705	Property Taxes 1/1-10/3/2017		3,685	3,575	3,575	
CP1706	Pre-Development Phase		650,000	150,000	150,000	500,000
	<b>TOTAL EXPENDITURES</b>	<b>257,962</b>	<b>653,685</b>	<b>153,575</b>	<b>153,575</b>	<b>500,000</b>

<b>CAPITAL PROJECTS FUND - Green Street Park</b>						
		2017	2018	AS OF	ESTIMATED	2019
		ACTUAL	ADOPTED	8/1/2018	YR. END 2018	ADOPTED
			BUDGET			BUDGET
ACCOUNT#						
	<b>REVENUES</b>					
1800A	GOCO Grant		340,000	0	0	
1800B	Private Donations		35,220	0	0	
	Town Funding	651	10,000	0	0	
	<b>TOTAL REVENUES</b>		<b>385,220</b>	<b>0</b>	<b>0</b>	
	<b>PROJECT EXPENDITURES</b>					
CP1800	Construction	651	353,430	0	0	
CP1801	Design		31,790	0	0	
	<b>TOTAL EXPENDITURES</b>	<b>651</b>	<b>385,220</b>	<b>0</b>	<b>0</b>	<b>0</b>

Town of Ridgway FY 2019 Capital Outlay and 5-Year Capital Improvements Plan (2019 - 2023)  
Final - December 5, 2018

						2019 Capital Outlays and Investments			
PROJECT DESCRIPTION: GENERAL FUND PARKS AND TRAILS	Total Estimated Cost (\$)	Budget Line Item	Lodging Tax Eligible	.6% CIP Funds (Yes/No)	Est. Year	Budgeted Town Cash (\$)	Grant Funds	Loan Funds	Funding Sources
GENERAL FUND									
PARKS, TRAILS and URBAN FOREST MANAGEMENT									
Picnic Table Replacement	\$ 15,000	775P00	No	Yes	2019	\$ 15,000	\$ -	\$ -	General Fund; FHC; CIP
Capital Assessment Recommendations - TBD									General Fund; FHC; CIP
Hartwell Park - Expand Restroom Facility	\$ 150,000								General Fund; FHC; CIP; GOCO; Donations
Dog Park	\$ 25,000								General Fund; FHC; CIP; GOCO; Donations
Athletic Fields - concession stand, seating, storage shed	\$ 60,000								General Fund; FHC; CIP; OC Soccier Assn
Dennis Weaver Memorial Park - Vault Restroom Facility	\$ 150,000								General Fund; FHC; CIP
Hartwell Park - Re-roof Pavilion	\$ 75,000								General Fund; FHC; CIP
Hartwell Park - Water bottle filling station(s)	\$ 10,000								General Fund; FHC; CIP; Donations
RiverWay Trail - Regional Partnership to build Unc River Trail Montrose to Ouray	\$ 60,000								GF; FHC; CIP; GOCO; City/County Ouray & Montrose
Master Plan: Rollans Park + DWMP + Town River Corridor	\$ 70,000								General Fund; FHC; CIP; DoLA; GOCO
Rollans Park - Restoration Project: In-Stream Improvements	\$ 400,000								General Fund; FHC; CIP; GOCO; DoLA
Athletic Fields - improve drainage on n/s irrigation ditch, on west side	\$ 15,000								General Fund; FHC; CIP; GOCO; SR HOA
PARKS CAPITAL OUTLAY and 5 YEAR CIP EXPENDITURES Combined:	\$ 1,030,000								
2019 PARKS CAPITAL EXPENDITURES:	\$ 15,000								
2019 PARKS Town Funds Budgeted:	\$ 15,000								
PARKS Outstanding identified priorities to budget within 5 years:	\$ 1,015,000								
2019 Grants:	\$ -								
2019 Loans	\$ -								

[illegible]

[illegible]



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Town of Ridgway FY 2019 Capital Outlay and 5-Year Capital Improvements Plan (2019 - 2023)  
Final - December 5, 2018

[illegible]

[illegible]

Final - December 5, 2018

[illegible]

Town of Ridgway FY 2019: 10-Year Capital Improvements Plan (2024 - 2028)

Final - December 5, 2018

Description of Project	Total Estimated Cost	Funding Source Options
GENERAL FUND		
PARKS		
Regional Athletic Park - Third Soccer Field (including drainage)	\$ 150,000	GOCO, Donations, OCSA
Regional Athletic Park - Groundwater Management	\$ 100,000	GOCO, Donations, OCSA, Solar Ranches
Regional Athletic Park - Storage Building, concession and bleachers	\$ 60,000	GOCO, Donations, OCSA
Rollans Park - Acquire Trail Easement (north to Unc River Trail)	\$ 300,000	GOCO, Donations, Trails Group, Private Property Owners
Regional Athletic Park - Tot Lot	\$ 25,000	GOCO, Donations, Stakeholders
Regional Athletic Park - Sand Volleyball Court	\$ 16,000	GOCO, Donations, Stakeholders
Regional Athletic Park - renovation of and new baseball field	\$ 150,000	GOCO, Donations, Stakeholders, School District
Implementation of River Corridor Plan (North / South Corridor)	\$ 500,000	GOCO, Donations, Stakeholders
Completion of Green Street Park Plan Improvements	\$ 2,000,000	GOCO, Donations, Stakeholders
Ouray County Recreation District Feasibility		Ouray County, City of Ouray
SIDEWALKS AND TRAILS		
Sidewalks throughout Town	\$ 1,500,000	Special District, CIP, Bond
Regional Cooperation on Connecting Uncompahgre RiverWay Trail	TBD	State & Local Government partners, GOCO
STREETS AND STORMWATER		
Chip Sealing/ Hard-surfacing Town Streets	\$ 1,750,000	CIP, Bond, Special District
Improve Park-n-Ride Lot at Fairgrounds; Improve drainage	\$ 10,000	CIP, San Miguel and Montrose local govt
Storm Drains (Hyde, Mary, Charles, SMPA)	\$ 150,000	CIP
Town-wide storm water drainage improvements	\$ 1,500,000	CWRPDA, CDPHE, DoLA
Transition to more efficient, architectural street lighting	\$ 195,000	CIP, Colorado Energy Office, SMPA
BUILDINGS		
Construct new Public Works Building	\$ 400,000	DoLA
SPECIAL PROJECTS and INITIATIVES		
State online court management system	\$ 7,500	General Fund
HEAVY EQUIPMENT AND VEHICLES		
Street sweeper (purchase)	\$ 230,000	General Fund
Backhoe replacement	\$ 100,000	General Fund
Motor Grader	\$ 125,000	General Fund
Public Works - 1 Ton Truck Replacement	\$ 35,000	General Fund
Public Works - 1/2 Ton Truck Replacement	\$ 30,000	General Fund
Vacuum Truck (split 3 funds); small unit at \$220,000 total	\$ 73,333	General Fund
TOTAL GENERAL FUND:	\$ 9,406,833	
WATER ENTERPRISE FUND		
Water Storage Tank Painting	\$ 150,000	Water Fund
Water Collection System - Pipe Ditch / Headgate Work	\$ 1,500,000	CWCB, CRD, DoLA, WF, CDPHE
Presedimentation Ponds Improvements and Piping	\$ 100,000	Water Fund
Pump replacement at water plant	\$ 20,000	Water Fund
Vacuum Truck (split 3 funds); small unit at \$220,000 total	\$ 73,333	Water Fund
Increase capacity by the Lake outfall - 400' of 12" line. (Longer term may need to increase pipe size in flatter sections of the ditch).	\$ 45,000	Water Fund, CWCB, CDPHE, DoLA, River District
Micro Hydro Feasibility and Construction	\$ 1,000,000	Water Fund, CWCB
Replace Air Vac Valves on Transmission Lines		Water Fund
Blower and Compressor Upgrades	\$ 40,000	Water Fund
TOTAL WATER FUND:	\$ 2,928,333	
WASTEWATER ENTERPRISE FUND		
Mechanical Wastewater Treatment Plant Upgrade	\$ 5,000,000	Sewer Fund; DoLA; CDPHE
Vacuum Truck (split 3 funds); small unit at \$220,000 total	\$ 73,333	Sewer Fund
TOTAL WASTEWATER FUND:	\$ 5,073,333	
TOTAL CAPITAL EXPENDITURES (All Funds):	\$ 17,408,500	
Total of Project \$ identified for use of 0.6% CIP Funds:	\$ 9,406,833	

## 2019 TOWN OF RIDGWAY STRATEGIC PLAN - Final December 2018

### Vision:

*Ridgway is a welcoming, community-minded rural town situated in a beautiful mountain valley. We support learning, creativity and culture. We share a deep connection to the outdoors. We are committed to being economically sustainable and ecologically responsible.*

### Mission:

*The Town of Ridgway is dedicated to the well-being and sustainability of our community and the enhancement of our small town character by continuously providing efficient, quality services and exercising sound stewardship of our resources.*

### GOAL 1:

#### **Growth and Development:**

*Manage growth and development in Ridgway, utilizing land use policies consistent with the Ouray County IGA and the comprehensive plan, within the urban growth boundaries, and in a manner that is sustainable to the community, its infrastructure, and consistent with its small town character.*

1	Complete Master Plan process;
2	Prioritize and implement Master Plan recommendations, including recommendations, priorities and updates to the Land Use Code;
3	Update regulations for shared utility taps and shared water meters;
4	Upon completion of Master Plan, work with Board of County Commissioners on adoption of the Land Use Map, including updates to the Urban Growth Boundary, as an appendix to the 2002 Ouray County/Ridgway Land Use Intergovernmental Agreement;
5	Participate in 2020 Census efforts;
6	Update Building Codes.

### GOAL 2:

#### **Water Resources:**

*Continue to develop the Town's water resources in a manner that will sustain existing and future populations within the Ridgway community, addressing storage and collection, healthy treatment, distribution, promotion of conservation efforts and protection of the Town's water rights.*

1	Oversee and manage water levels and revegetation of the new Lake Otonowanda municipal reservoir;
2	Coordinate with Ouray County and the City of Ouray and other Ouray County Water Rights holders on county-wide water supply and water rights evaluation;
3	Research and explore water conservation opportunities in follow up to the 2018 adoption of the Water Management and Conservation Plan and water rate increases;
4	Advance goals of the Town's Source Water Protection Plan including working with Ouray County on setbacks to the Town's water supplies in the unincorporated areas of Ouray County;
5	Water supply analysis;
6	Interconnection improvements to augment water supply when needed;
7	Review and update Adequate Water Supply Rules in RMC 7-6 and update Town Code;
8	Acquire and install backup generator for water treatment plant;
9	Investigate potential seepage and evaporation in all outdoor water storage facilities.

### GOAL 3:

#### Transportation:

*Pursue the incremental development and improvement of street and multi-modal transportation infrastructure, consistent with the comprehensive plan, with focus upon key linkages and Highway 62.*

1	Outreach and enforcement of snow removal requirements and town policy;
2	Participate in regional transportation planning and implementation efforts including: Gunnison Valley Transportation Region, Ouray County Transit Advisory Council, and the San Miguel Transit Advisory Council with Regional Transit Authority initiative, as appropriate;
3	Develop and maintain the GIS Asset Management streets database;
4	Install curb and parking stops in the Hartwell Park south parking lot;
5	Appraisal of potential future South Railroad Street.

### GOAL 4:

#### Community Enhancement and Economic Development:

*Promote and nurture the Ridgway community by implementing downtown improvements, aesthetic enhancement, arts and cultural events, improvements to public facilities, parks and trails. Foster a diverse and vibrant business community that is locally sustainable and community oriented, inclusive of commercial uses, professional services, tourism, outdoor recreation, light industry, non-profit entities and innovative entrepreneurship.*

1	Explore business licensing opportunities with the Ridgway Area Chamber of Commerce and Muni-Revs;
2	Work with Ridgway Community Garden on improvements in the Green Street Park;
3	Participate in Local and Regional Broadband Efforts, including completion of the Carrier Neutral Location, antennae and connecting local government and anchor institution buildings, and planning for future town-wide connectivity with Region 10 and Ouray County governments;
4	Plan, manage and employ successful Summer Concert Series and Love Your Valley Fest;
5	Plan, manage and employ Creative District MoonWalk and MoonTalk Events, First Fridays and Film Festival;
6	Partner with Regional Creative Districts and the Ridgway Area Chamber of Commerce to advance the Creative Corridors Initiative;
7	Partner with Colorado Creative Industries to further develop and grow the Ridgway Creative District, including consideration of feedback and recommendations from the Creative District Committee, and training and educational opportunities for the Creative District Committee;
8	Partner with the Department of Local Affairs on the Main Street Program and implement priority recommendations from the Main Street Downtown Assessment focused on economic restructuring, design, organization and promotions;
9	Identify and complete a priority Creative District project with Colorado Creative Industries matching grant;
10	Expand community outreach and information sharing efforts;
11	Landscape around Town Hall and planter boxes;
12	Main Street technical assistance project and mini grant focused on planning Heritage Park gateway improvements;
13	Adopt a Park program participation;
14	Apply to be a Graduate Main Street community with the Department of Local Affairs Main Street Program;
15	Purchase needed equipment: dump truck, tractor, large trailer, four-wheeler with blade, commercial mower;
16	Create multi-purpose courts in the Athletic Park by striping for pickleball on the tennis courts and placing a new bench;
17	Replace picnic tables town-wide in parks;
18	Improve trails in Cottonwood Park.

#### GOAL 5:

##### **Environmental Responsibility:**

*Implement sound environmental stewardship through sustainable growth and development; employ wise use of resources; promote conservation, green building, alternative energy and protection of habitat and open spaces; pursue and protect good air quality and water quality.*

1	Commence and complete town-wide stormwater management plan, including development of standards and specifications for new development;
2	Employ targeted priorities in the GIS tree inventory and update and maintain the GIS inventory database;
3	Make available educational materials on radon mitigation, water and energy conservation, including dissemination of information via the Town website and other electronic media; Provide radon education and radon mitigation training for local building community;
4	Design and employ solutions to improve and extend water to trees in Cottonwood Park;
5	Continue participation in the Sneffels Energy Board (SEB), including energy management and reporting in partnership with Ouray County and San Miguel County jurisdictions and implementation of the 2019 work plan;
6	Coordinate with Ouray County on implementation of pest management and weed management plan, including the use of biological, chemical, mechanical control methods;
7	Update Land Use Code to encourage water conservation and management in line with the Town's Water Conservation and Management efforts;
8	Dark Skies initiative.

#### GOAL 6:

##### **Affordable Housing:**

*Provide affordable housing to residents utilizing effective and workable methodologies, with the assistance of the Ouray County Multi-Jurisdictional Housing Authority Advisory Committee and other regional entities; encourage and support conservation and energy-efficiency methodologies in new and existing structures.*

1	Complete predevelopment work on the Space to Create workforce housing and economic development project;
2	Employ recommended action items from the 2018-2019 Master Plan Housing Element;
3	Work with the Ouray County Housing Advisory Committee and provide technical support to the Committee as needed, including additional discussions county-wide on the viability, future, purpose and role of the Advisory Committee;
4	Work with developers through the Planned Unit Development process to secure deed restricted workforce housing.

#### GOAL 7:

##### **Organizational Development, Community Outreach and Citizen Participation:**

*Develop an efficient, responsive Town organization, focusing upon forging effective partnerships, providing friendly service, retaining high morale and preserving the public trust.*

1	Expand efforts on identifying longer-term storage, vault organization, record retention and destruction for official records;
2	Develop and organize volunteer efforts, focused on procedural rules, expectations, purpose, etc. for Council appointed commissions, boards, committees and task forces;
3	Create HR Management system with Employers Council, including staff training, education, hiring and onboarding systems;
4	Succession planning for Town Hall positions;
5	Improve and organize online filing systems;
6	Organize and Update Administrative Policies;
7	Explore user friendly and low cost online utility payment systems to increase usage and reduce staff time on data entry;
8	Explore opportunities to maximize employee benefits and simplify employee assistance for navigating benefits programs;
9	Increase outreach on municipal elections with reminders, absentee ballot option, banners, etc.;
10	Update fee schedules;



**GOAL 8:**

**Public Safety:**

*Provide effective law enforcement and emergency response preparedness.*

1	Organize and facilitate one regional law enforcement training opportunity;
2	Complete training with the Ouray County Sheriff's Office and City of Ouray Police Department to improve skills and foster good relations across the jurisdictional departments;
3	Employ cross-training within the Marshal's Department;
4	Develop a community outreach, feedback, and education program, including outreach on leash laws and dog owner responsibilities, securing trash containers and being bear-aware, town-wide speed limits, etc.;
5	Update business contact information and work closely with local business;
6	Continue trainings and education on targeted law enforcement priorities, including ongoing sexual assault and domestic violence training;
7	Purchase battery for the radar trailer, cameras, tools and PBTs;
8	Monitor and improve traffic calming initiatives (town-wide speed limit of 15 mph, in-street signage, enforcement);
9	Explore opportunities with mental health support and outreach, including the Mental Health Toolkit from CML, including collaboration with the Ridgway School District;
10	Acquire and utilize a new integrated software system for the Marshal's Department;
11	Finalize and adopt Local Emergency Response Plan;
12	Develop policy for maintenance of trees in Town rights-of-way.

**GOAL 9:**

**Utility Infrastructure:**

*Institute improvements to water distribution system and wastewater system, inclusive of facility upgrades; implement municipal storm water plan; ensure sustainable enterprises.*

1	Further develop and manage the water and sewer utility systems GIS database;
3	Perform state-mandated requirements for cross-connection outreach, reporting and tracking;
4	Develop and roll-out Grease Trap Regulations;
5	Clean out presedimentation ponds and explore algal growth remedies in storage reservoirs;
6	Update Town Standards and Specifications for development, including new stormwater standards and specifications;
7	Complete storm water management plan, including standards and specifications for new development;
8	Address increasingly limited access to Ridgway Ditch & development along the Ditch, including building and septic setbacks, access to the Ditch, and general land use opportunities with Ouray County to protect the Ridgway Ditch;
9	Work with Ouray County to monitor development that could impact water transmission lines;
10	Flow Measurement improvements at Happy Hollow and County Road 5;
11	Replace hydrants and valves as needed on water distribution system;
12	Install new meters, test water meter accuracy and investigate unaccounted for water;
13	Replace cabinets at water treatment plant;
14	Backup compressor pump at water plant;
15	Replace modem at wastewater plant;
16	TV and repair wastewater main lines;
17	Memorialize standard operating procedures for all plant operations.

**Resolution No. 18-11**

**A RESOLUTION OF THE TOWN OF RIDGWAY, STATE OF COLORADO,  
APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS IN THE AMOUNT  
AND FOR THE PURPOSE AS SET FORTH BELOW FOR THE 2019 BUDGET YEAR**

WHEREAS, the Town Council has adopted the annual budget in accordance with the Town Charter on December 12, 2018; and

WHEREAS, the Town Council has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget; and

WHEREAS, appropriating the revenues provided in the budget to and for the purposes described below, establish a limitation on expenditures for the operations of the Town of Ridgway pursuant to the Charter.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF RIDGWAY, COLORADO:

Section 1. The following sums are hereby appropriated from the revenue of each fund, to each fund, for the purposes stated:

**GENERAL FUND**

Current Operating Expenses	\$ 2,690,234
Capital Projects	\$ 0
Debt Service	\$ 118,681
 Total General Fund Expenditures	 \$ 2,808,915

**WATER FUND**

Current Operating Expenses	\$ 606,988
Capital Projects	\$ 0
Debt Service	\$ 85,449
 Total Water Fund Expenditures	 \$ 692,437

**SEWER FUND**

Current Operating Expenses	\$ 327,746
Capital Projects	\$ 0
Debt Service	\$ 15,915
Total Sewer Fund Expenditures	\$ 343,661

**CAPITAL PROJECTS**

Grant Receipts for Project Expenditures	\$ 500,000
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APPROVED AND ADOPTED this 12th day of December, 2018

  
\_\_\_\_\_  
John I. Clark  
Mayor

Attest:   
\_\_\_\_\_  
Pam Kraft, MMC  
Town Clerk/Treasurer

**Resolution No. 18-12**

**A RESOLUTION OF THE TOWN OF RIDGWAY, STATE OF COLORADO,  
ADOPTING A BUDGET FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY  
OF JANUARY, 2019 AND ENDING ON THE LAST DAY OF DECEMBER, 2019**

WHEREAS, the Town Council of the Town of Ridgway designated the Town Clerk/Treasurer to prepare and submit a proposed budget to said governing body at the proper time; and

WHEREAS, the Treasurer has submitted a proposed budget to this governing body on October 10, 2018 for its consideration, along with numerous public meetings, and;

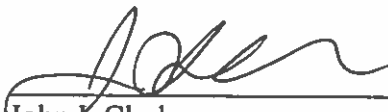
WHEREAS, upon due and proper notice, published and posted in accordance with the Town Charter, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 12, 2018, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget, and;

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF RIDGWAY, COLORADO:

Section 1. That the Fiscal Year 2019 Budget as attached as Exhibit A hereto, is hereby approved and adopted.

APPROVED AND ADOPTED this 12th day of December, 2018.

  
\_\_\_\_\_  
John I. Clark  
Mayor

ATTEST:   
\_\_\_\_\_  
Pam Kraft, MMC  
Town Clerk/Treasurer

**Resolution No. 18-13**

**A RESOLUTION OF THE TOWN OF RIDGWAY, STATE OF COLORADO,  
ADOPTING THE PROPERTY TAX LEVY FOR THE YEAR 2019  
FOR CERTIFICATION TO THE OURAY COUNTY COMMISSIONERS**

WHEREAS, the Town Council of the Town of Ridgway, has adopted the annual budget in accordance with its Charter on December 12, 2018; and

WHEREAS, such budget provides for property tax revenues for general operating purposes of \$260,065; and

WHEREAS, as such budget provides for property tax revenues necessary for debt service payment for the 2016 streetscape bond/note of \$19,547; and

WHEREAS, the valuation for assessment for the Town of Ridgway as certified by the County Assessor is \$30,061,820.


NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF RIDGWAY, COLORADO:

Section 1. That for the purpose of meeting general operating expenses of the Town of Ridgway during the 2019 budget year, a property tax mill levy of 8.651 mills is hereby adopted for certification to the Ouray County Commissioners.

Section 2. That for the purpose of payment of the debt service on the streetscape bond/note a property tax levy of 0.6502 mills is hereby adopted for certification to the Ouray County Commissioners.

Section 3. The Treasurer is hereby authorized and directed to immediately certify to the County Commissioners of Ouray County, Colorado, the adopted mill levies for the Town of Ridgway as hereinabove determined and set, to be levied by said Commissioners as taxes against real and personal property within the Town, in accordance with law.

APPROVED AND ADOPTED this 12th day of December, 2018.

  
\_\_\_\_\_  
John I. Clark  
Mayor

ATTEST:   
\_\_\_\_\_  
Pam Kraft, MMC  
Town Clerk/Treasurer

## AMENDED CERTIFICATION OF VALUES

Name of Jurisdiction: **TOWN OF RIDGWAY**

New District:

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### USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

In accordance with 39-5-121(2)(a) and 39-5-128(1), C.R.S. The total Assessed Valuations for taxable year 2018  
In On 11/21/2018 Are:

Previous Year's Net Total Assessed Valuation:	\$30,072,920
Current Year's Gross Total Assessed Valuation:	\$30,061,820
(-) Less TIF district increment, if any:	\$0
Current Year's Net Total Assessed Valuation:	\$30,061,820
New Construction*:	\$424,270
Increased Production of Producing Mines**:	\$0
ANNEXATIONS/INCLUSIONS:	\$0
Previously Exempt Federal Property**:	\$0
New Primary Oil or Gas production from any Oil and Gas leasehold or land (29-1-301(1)(b) C.R.S.)***:	\$0
Taxes Received last year on omitted property as of August 1 (29-1-301(1)(a) C.R.S.) Includes all revenue collected on valuation not previously certified.	\$0.00
Taxes Abated or Refunded as of August 1 (39-10-114(1)(a)(I)(B) C.R.S.):	\$580.99

This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

\* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

\*\* Jurisdiction must submit a certification to the Division of Local Government in order for a value to be accrued (DLG52 & 52A)

\*\*\* Jurisdiction must submit an application to the Division of Local Government in order for a value to be accrued. (DLG 52B)

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### USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

In accordance with the Art. X, Sec. 20, Colorado Constitution and 39-5-121(2)(b), C.R.S. The Actual Valuations for the taxable year 2018  
In On 11/21/2018 Are:

Current Year's Total Actual Value of All Real Property*:	\$228,952,570
ADDITIONS TO TAXABLE REAL PROPERTY:	
Construction of taxable real property improvements**:	\$5,065,580
ANNEXATIONS/INCLUSIONS:	\$0
Increased Mining Production***:	\$0
Previously exempt property:	\$0
Oil or Gas production from a new well:	\$0
Taxable real property omitted from the previous year's tax warrant. (Only the most current year value can be reported):	\$0
DELETIONS FROM TAXABLE REAL PROPERTY IMPROVEMENTS:	
Destruction of taxable property improvements.	\$1,120
Disconnections/Exclusions:	\$0
Previously Taxable Property:	\$1,526,110

\* This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

\*\* Construction is defined as newly constructed taxable real property structures.

\*\*\* Includes production from a new mine and increase in production of a producing mine.

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NOTE: All levies must be certified to the Board of County Commissioners no later than December 15, 2018

## AMENDED CERTIFICATION OF VALUES

Name of Jurisdiction: **TOWN OF RIDGWAY RAMP BOND**

New District:

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### USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

In accordance with 39-5-121(2)(a) and 39-5-128(1), C.R.S. The total Assessed Valuations for taxable year 2018  
In On 11/21/2018 Are:

Previous Year's Net Total Assessed Valuation:	\$30,072,920
Current Year's Gross Total Assessed Valuation:	\$30,061,820
(-) Less TIF district increment, if any:	\$0
Current Year's Net Total Assessed Valuation:	\$30,061,820
New Construction*:	\$424,270
Increased Production of Producing Mines**:	\$0
ANNEXATIONS/INCLUSIONS:	\$0
Previously Exempt Federal Property**:	\$0
New Primary Oil or Gas production from any Oil and Gas leasehold or land (29-1-301(1)(b) C.R.S.)***:	\$0
Taxes Received last year on omitted property as of August 1 (29-1-301(1)(a) C.R.S.) Includes all revenue collected on valuation not previously certified.	\$0.00
Taxes Abated or Refunded as of August 1 (39-10-114(1)(a)(I)(B) C.R.S.):	\$0.00

This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

\* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

\*\* Jurisdiction must submit a certification to the Division of Local Government in order for a value to be accrued (DLG52 & 52A)

\*\*\* Jurisdiction must submit an application to the Division of Local Government in order for a value to be accrued. (DLG 52B)

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### USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

In accordance with the Art. X, Sec. 20, Colorado Constitution and 39-5-121(2)(b), C.R.S. The Actual Valuations for the taxable year 2018  
In On 11/21/2018 Are:

Current Year's Total Actual Value of All Real Property*:	\$228,952,570
ADDITIONS TO TAXABLE REAL PROPERTY:	
Construction of taxable real property improvements**:	\$5,065,580
ANNEXATIONS/INCLUSIONS:	\$0
Increased Mining Production***:	\$0
Previously exempt property:	\$0
Oil or Gas production from a new well:	\$0
Taxable real property omitted from the previous year's tax warrant. (Only the most current year value can be reported):	\$0
DELETIONS FROM TAXABLE REAL PROPERTY IMPROVEMENTS:	
Destruction of taxable property improvements.	\$1,120
Disconnections/Exclusions:	\$0
Previously Taxable Property:	\$1,526,110

\* This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

\*\* Construction is defined as newly constructed taxable real property structures.

\*\*\* Includes production from a new mine and increase in production of a producing mine.

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NOTE: All levies must be certified to the Board of County Commissioners no later than December 15, 2018